

MY STEWARDSHIP AS VICE-CHANCELLOR (2015- 2020): PARTIAL LISTING OF FUNDAMENTAL ACHIEVEMENTS

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1. INTRODUCTION

Bestowed on me in September 2015 was a lifetime opportunity to be the 15th person to lead this great institution - the University of Ibadan- with the first three leaders having served as Principal of the University College Ibadan. We knew that the preferment offered a huge priviledge to serve and make a positive difference to a number of issues on which I had been an active participant at least for the previous 15 years with a good understanding of the strengths, weaknesses, opportunities and threats in this citadel of learning. We have had a **road map** which the team we assembled has done its best to implement since the inauguration of my tenure as Vice Chancellor. The overall theme of the **road map** is '*Accelerated Development through Consolidation and Innovation*'. It is trite to state that we have been committed to excellence in teaching, learning and research and to developing leaders across disciplines who will be able to make a difference locally, nationally and globally.

We thank all those stakeholders (the Federal Government and its agencies, especially the National Assembly, the Federal Ministry of Education, the National Universities Commission, the Tertiary Education Trust Fund, the Joint Admissions and Matriculation Board. Also included are the Council, Senate, staff, students, alumni and friends of the University of Ibadan as well as the funding agencies and other relevant stakeholder groups , etc) who have been part of this joint and monumental enterprise in one form or the other.

Our overall guide has been the implementation of the Vision of the University of Ibadan for the 21st Century, to wit, 'To be a world-class institution for academic excellence geared towards meeting societal needs'. As the leader of this community of scholars over the last four years and seven months, one has had the onerous responsibility to manage the vision and dreams of the institution, and set the agenda for development. In all that we tried to do, we were fair to all, firm but compassionate, consistent and prepared to defend all the actions that we took with the awareness that we had to put the long-term sustainable interest of our great institution on the front burner.

The criteria for evaluating a public officer's stewardship at the end of a tenure in office would naturally include an evaluation by his/her employer; the satisfaction of the public he/she served; and the hard facts of performance. While we leave you to judge us on how we have performed, we have tried to outline in the following pages, some of our major interventions over the last four years and seven months for record purposes.

2. ACADEMIC MATTERS

1. Convinced that critical thinking is increasingly becoming indispensable in a knowledge economy, we expanded the scope and content of the General Studies course on '*Philosophy and Logic*' to emphasize critical thinking. The new course '*Philosophy, Logic and Critical Thinking*' was made 'Required' for all undergraduate students, irrespective of their course of study, as from the 2016/2017 Session.

2. Introduction of **Peer Assisted Study Session** (PASS). This is a student-led, student-focused approach to learning support which empowers students to take control of their own learning under the guidance of senior students who have previously and successfully completed the targeted course. Following approval by the Senate, PASS was introduced during the 2016/2017 Session, making the University of Ibadan one of the nearly 1,500 institutions in 30 countries in the world that operate this Scheme. We identified some of the historically difficult courses at the 100 level in the Departments of Chemistry, Mathematics and Physics kick off PASS.

   Specific goals of the PASS scheme for University of Ibadan include:

   - Helping first year students develop strong academic skills and active learning competencies;cultivating leadership skills and confidence in PASS leaders; and improving understanding of courses.
   - An enhanced learning and feedback system without additional workload for academic staff. This, indeed, is an important consideration in a research-intensive university.
   - An improvement in grades in traditionally difficult courses, thus increasing the number of students graduating with good grades.
   - Evidence of additional guidance and support which is run by students for students and demonstrates commitment to student experience.
   - Evidence of quality, cost-effective student support for subject review or institutional audit.
   - Provision of strong links between year groups which can help develop a more cohesive course culture and increase the level of student involvement in and ownership of learning.

3. **Strengthening of the Policy on Continuous Assessment**

The Federal Government, in the National Policy on Education (1977, now revised severally) made provision for the use of continuous assessment as an integral part of the overall students' assessment. In specific terms, the FGN (2013) made the following provision on continuous assessment. 'Continuous assessment and school examination shall be on a ratio of 40:60 and shall be used as basis for advancement from one class to another in both public and private schools', (p.13). The Senate of the University of Ibadan too, at one of its recent sittings, approved a revised policy on the implementation of continuous assessment and decided that academic units should increase their continuous assessment scores to 40% from the initial 30%.

The attention of academic units was drawn to the fact that the principle of continuous assessment stresses the need to give adequate attention to the **three important domains of cognitive, affective and psychomotor**. One practical implication of this is that it becomes practically impossible for students to score 0% in any course such a student registered for and for which s/he attended lectures for the whole or a reasonable part of a semester. The need to follow best practices in the conduct of continuous assessment is the desire to help students to improve their overall performance and class of degree.

The immediate challenge of the recent decision of senate on the implementation of continuous assessment is the need for all academic units to conform with the decision and ensure that continuous assessment is no longer based on one singe test that is often conducted towards the end of the semester as was the practice before. It is also to ensure that continuous assessment test scores are made available to students early enough in the semester. Academic units were expected to, while being flexible in the implementation of the policy, ensure that continuous assessment tests are marked and discussed with students before the semester examination. The advantage of discussing with students is that the feedback will further propel students to do well and work harder before their semester examination.

The University is aware of the fact that it is not all academic units that have fully complied with the new directive of the need to conduct more than one continuous assessment test, avoid waiting until too late in the semester before continuous assessment tests are administered and give more than one tests in the course of the semester**.** The implication of this is that the benefit derivable from the continuous assessment by student is lost.

The implication of the above is that students do not fully benefit from the advantages that are derivable from a liberalised continuous assessment practice. The results of most 100 level students across the University now that pass mark is 45% have, once again, drawn the attention of University management to the need to revisit the implementation of continuous assessment and ensure that all academic units conform to the decision of Senate on the exercise. This is with a view to finding out what can be done to address the negative trend without compromising the high academic standard for which the University is known.

Arising from the above, therefore, it became imperative for the Senate to take a second look at the current arrangement in place in academic units and suggest practical steps that will make the implementation of continuous assessment truly liberalised and beneficial to the students.
Senate approved in 2017 that, henceforth, academic units should ensure that:

i) More than one test or assignment is to be conducted within a given semester;
ii) Continuous assessment scores should begin at the beginning of the semester and run through the period when such scores are expected to be deposited with Heads of Departments;
iii) The three domains of cognitive, affective and psychomotor are taken into consideration in the determination of continuous assessment scores in a semester;
iv) The 40 marks allotted to continuous assessment have to be spread to reflect the totality of what students do in terms of quizzes, conduct in and out of class, theatre, laboratory, etc, class participation, group work, practical/field work, assignments, class attendance, presentations and texts;
v) One week, ostensibly the sixth or seventh week of every semester, be set aside for the conduct of the major text that constitutes part of the total continuous assessment scores. During this week, such texts are to be conducted, assessed and discussed with students to enable them to use such as a basis for improvement and preparation for the semester examination;
vi) Heads should ensure that continuous assessment scores in a semester are ready latest by the tenth week of the semester and submitted to departmental examination officers before the commencement of semester examinations. This is the standard practice in universities in Ghana and some other parts of the world;

vii) Continuous assessment scores would be expected to be uploaded into the appropriate University bank when the platform is fully ready and deployed for examination in the University;

viii) Structures must be put in place to ensure that all loopholes in the implementation of continuous assessment in the University are blocked. This will make it impossible for lecturers to violate the guidelines put in place to support the implementation of continuous assessment in the University.

4. **Establishment of new Faculties**

The following four new Faculties were established during the tenure:

4.1 Faculty of Renewable Natural Resources

4.2 Faculty of Economics and Management Sciences

4.3 Faculty of Environmental Design and Management

4.4 Faculty of Multi-Disciplinary Studies, with the following:

4.4.1 Department of Peace, Security and Humanitarian Studies (former Institute for Peace and Strategic Studies)

4.4.2 Department of Sustainabilty Studies (former Centre for Sustainable Development)

4.4.3 Department of Data and Information Science (former Africa Centre for Information Science)

4.4.4 Department of Mineral, Petroleum, Energy Economics and Law (former Centre for Petroleum, Energy Economics and Law)

5. The Centre for Educational Media Resource Studies was re-designated Department for School Library and Media Technology, the only one of its type in Sub-Saharan Africa

6. The following new **Institute** was established:

6.1 Institute of Cardiovascular Diseases, Faculty of Clinical Sciences, College of Medicine

7. **Establishment of new Academic Departments**

S. No	NEW ACADEMIC DEPARTMENTS	REMARKS
1	Architecture	
2	Estate Management	
3	Quantity Surveying	
4	Accounting	
5	Banking and Finance	
6	Marketing and Consumer Studies	
7	Nuclear Medicine	
8	Immunology	
9	Biomedical Engineering	
10	Automotive Engineering	
11	Pharmacology and Toxicology	
12	Wood Products Engineering	
13	Soil Resources Management	Split of the former Department of Agronomy
14	Crop Science and Horticulture	
15	Human Kinetics	Split of the former Department of Human Kinetics and Health Education
16	Health Education	
17	Forest Production and Products	Split of the former Department of Forest Resources Management
18	Social and Environmental Forestry	
19	Early Childhood and Educational Foundations	Split of the former Department of Teacher Education
20	Arts and Social Sciences Education	
21	Science and Technology Education	
22	Veterinary Surgery and Radiology	Split of the former Department of Veterinary Surgery and Reproduction
23	Theriogenology	
24	Veterinary Microbiology	Split of the former Department of Veterinary Microbiology and Parasitology
25	Veterinary Parasitology and Entomology	
26	Veterinary Physiology and Biochemistry	Split of the former Department of Veterinary Physiology, Pharmacology and Biochemistry
27	Veterinary Pharmacology and Toxicology	

8. **Approval/Establishment of new Academic Programmes**

8.1 B.Sc Biology (Jointly run by the Departments of Botany, Zoology and Microbiology in the Faculty of Science)

8.2 \Bachelor of Environmental Health Sciences (B.EHS) Programme, Faculty of Public Health.

8.3 B.Ed (Educational Technology) programme in the Department of Science and Technology Education.

8.4 B.Sc (Education-Computer Science) programme in the Department of Science and Technology Education.

8.5 B.Ed (Business Education) programme in the Department of Educational Management.

8.6 B.Sc in Urban and Regional Planning

8.7 M.Sc in Biomedical Engineering in the Department of Mechanical Engineering

8.8 Doctor of Pharmacy (Pharm D) Programme in the Faculty of Pharmacy.

8.9 BSc in Automotive Engineering degree option in the Department of Mechanical Engineering (with support from the National Automotive Design and Development Council)

8.10 Doctor of Pharmacy (Pharm D) in the Faculty of Pharmacy

8.11 BSc in Quantity Surveying Programme.

8.12 BSc in Estate Management Programme

8.13 M.Sc in Monitoring and Evaluation in the Department of Epidemiology and Medical Statistics.

8.14 M.Sc. Agricultural Extension (Rural Sociology).

8.15 M.Sc. Agricultural Extension (Human Ecology).

8.16. M.Sc. Agricultural Extension (Rural Development Communication)

9. Approval of the change of name from General Studies Programme to 'Centre for General Studies'.
10. Approval of the proposal for the Establishment of the University of Ibadan Postgraduate School International Conference Travel Grants for Ph.D Students.
11. Approval of the proposal for Master in Paediatrics and International Child Health - M.Sc. Paediatrics and International Child Health M.Sc. (Paediatrics & Institute of Child Health)
12. We ensured the maintenance of an **active academic environment** by giving more professors the opportunity to present their Professorial Inaugural Lecture (PIL). Traditionally, there used to be one inaugural lecture per faculty per session. This sufficed in the past when there were

very few professors in the University. In later years, with an increase in the number of professors this template became increasingly inadequate, giving rise to a situation in which many professors were only able to present their inaugural lecture many years after their elevation to that cadre. Moreover, many professors never had opportunity to deliver an inaugural, especially in very big Faculties with so many Professors. With a strong belief that every Professor should have an opportunity to present his/her inaugural, we were determined to change the *staus quo* by simply increasing the number of slots per Faculty per session. This decision was warmly received by all the Faculties and Institutes. Consequently, no less than 119 PILs were delivered during the period February 2016- February 2020. In comparison, 114 inaugural lectures were presented during the decade from 2005-2015.

13. In order to enhance the visibility of the University to the outside world, show case the contribution to learning by our academic staff and improve the relationship between the town and the gown, the Abstract/Executive Summary of each Inaugural Lecture is published on the Univerity Website (https://ui.edu.ng/inaugural-series).

14. Some important aspects of inaugural lecture that define its nature, and which must be respected to preserve its integrity were presented to and approved by Senate. These include the Invitation cards/Banners/Posters, mode of dressing, content, length and style of presentation, length of the acknowledgment section, and the Post-Inaugural Lecture Cocktail Reception
15. We provided two reading rooms for **24 hours Library Service** at the Kenneth Dike Library during the 2017/2018 academic session, with a combined seating capacity of 550 students.
16. A **Chat Room** was commissioned at the Kenneth Dike Library, on 31 January, 2019. In contemporary times, it is almost impossible to keep young adults in a library for several hours without talking to one another. Besides, emergence of technology and its application to information delivery and services has not really helped in retaining users in a library building Rather, it has literarily driven users away from the physical library. In the last decade, academic libraries in the developed countries have evolved means of courting the friendship of library users anew. These include demarcating library spaces into the Quiet and Noisy Zones. The quiet zone(s) is like our Postgraduate reading room, which is meant for serious academic/research work with very minimal interactions amongst readers, while the noisy zones are spaces dedicated to group or collaborative work, socialising and relaxation.

Academic libraries, particularly, in the developed world have reawakened to the fact that libraries are about people; how they learn, how they use information and how they participate in the life of a learning community. In short, libraries are now perceived as learning laboratories, an extension of the classrooms, hence, the zoning of library spaces to accommodate new interventions to maintain the interest of our students in the use of the library for various learning activities. Situating the Chat Room next to the Systems Unit is not accidental but intentional. The Wi-Fi signals are strongest on this floor compared to other floors in the Library. It is hoped that this will encourage our students to access available electronic databases or resources in the library.

17. Establishment of a **Career Development and Counselling Centre**. Since its take-off in January 2016, the Centre has been involved with Academic Enhancement Scheme under which students are grouped into three, namely Sharp Droppers**;** Top Flyers and Students on the Borderline**;** Counselling Sessions for Sharp Droppers, Recruitment / Placement Drive, Career Sensitization Programme; Online Presence and Counselling for Reabsorbed Students
18. Development of a Policy on Handling of Laboratory Equipment by Students.
19. Approval of Undergraduate Convocation Keynote starting with the November 2018 Convocation.
20. The University acquired a **High Performance Cluster** (HPC) which is the most important equipment for people doing theoretical computations and simulations during the first quarter of 2019. Hitherto, many Nigerian scientists had access to HPC only through foreign institutions such as, the International Centre for Theoretical Physics (ICTP) in Trieste, Italy, and a host of other institutions spread across South Africa and Europe. Apart from the African University of Science and Technology (AUST) in Abuja, we are not aware that any Nigerian university had such an equipment. We have capable scientists, engineers and scholars in related disciplines to make good use of this research facility. A two-week training was facilitated by experts from the ICTP in April/May 2019 at the University of Ibadan for the optimal utilisation of the HPC. About 100 participants comprising academic staff and postgraduate students took part. Participation was equally extended to a few collegaues from sister Universities. This initiative will assist in no small measures in facilitating teaching and research in Data Science at the University of Ibadan.

21. ADEFSA Grant (96,870.26 Euros) awarded on 2 May 2019 for the establishment of a joint Master degree programme in Big Data and Automatic Language Processing between ARCIS, University of Ibadan and University of Paris, Naterre . The programme will commence in 2019.

22. We related well with parents of our students. An evidence is this beautiful WhatsApp message I received from a parent on 13th May 2020 whose son was offered admission into our B.Sc Architecture programme.

    Dear VC,
    I need to inform you that my boy has finally been offered admission into UI. His profile has been updated to "Admitted" on UI admission website and we have commenced the registration process.
    Sir, I wish to express my profound gratitude to you for all your concerns and physical efforts. In spite of your high and exalted office, you stooped down to give a listening ear, even to our almost inaudible voice, which others of your status would have considered "the ranting of ants". Thanks so much. You have really made me proud of you Sir and this great citadel called UI.
    You have demonstrated a very rare spirit and have replaced our hitherto dampened spirit with excitement and joy.
    Thanks once again. May the Almighty God reward you handsomely for this.
    Remain blessed Sir.
    'Fola Odesola.

3. PEDAGOGICAL LEADERSHIP FOR AFRICA (PEDAL) PROJECT

23. The inadequacy of curriculum to address the 21st century challenges largely accounts for the inability of Higher Education institutions to meet society needs. There is often a mismatch between higher educational institutions' production system technique and the need of the labour market. A major public policy issue is the continuous insistence by employers of labour that our graduates lack the requisite skills employment in the labour market. Though many factors are responsible for this unfortunate development, low pedagogical competence of university teachers also contributes in no small measure. This thus accounts for the relevance of the Pedagogical Leadership (PedaL) for Africa Project.

24. The deficiencies in the contents and management of higher education pedagogy in Africa, aggravated by globalization, galvanized the need for the PedaL Project. In 2017 the University of Ibadan participated in a consortium of five institutions namely, Universities of Dar es Salaam (Tanzania), Egerton (Kenya), Ibadan (Nigeria), University of Ghana (Ghana) and Uganda Martyrs (Uganda) led by the Partnership for African Social Governance Research (PASGR). PASGR won the Department for International Development (DFID) funded project through the British Council, valued at over £3 Million. The University of Ibadan share of the budget is **£310,945**.

25. The PedaL project is a platform to revolutionize the teaching narrative by updating the pedagogical skills of African university teachers. The PedaL integrated model comprises six major components, namely, pedagogical strategies, educational foundations, technology-enhanced teaching and learning, curriculum and learning design, pedagogical leadership practice and assessment. PASGR targets creating a vibrant African social science community that addresses the continent's public policy issues.

26. The University of Ibadan supported the PedaL project geared to improve the pedagogical competencies of university teachers because of its potential to drive our vision to be a world class institution for academic excellence geared towards meeting societal needs. The project involves academic staff's ambidexterity in learner-centred teaching, multimedia resources deployment for teaching, regular updating of self-knowledge, understanding the impacts of learning philosophies and theories on teaching, appreciation

of the roles of mentorship and collaborations in the learning process, and the skills for formative and summative assessments of learning outcomes.

27. Up till date, the University of Ibadan has committed about $30,000 of its internally generated revenue as counterpart funding to support cascading the training in the university as a demonstration of our commitment and support for the programme. So far, over 300 members of the academic staff across all departments and units of the university have been trained. Also, a number of non-teaching staff have attended different PedaL programmes outside the country to understudy the administrative process.

28. I am glad to say that Ibadan has brought the influence of PedaL to other Nigerian Universities namely Obafemi Awolowo University, Ile-Ife, University of Nigeria, Nsukka, University of Lagos, University of Jos, Federal University of Technology, Akure and Ahmadu Bello University, Zaria by participating in our cascading training. Also, our staff have facilitated PedaL programmes at many other universities namely University of Ilorin, Kano State University and the Committee of Deans and Provosts of Postgraduate Schools of Nigeria. There is, therefore, no doubt that the training ultimately helped to bring the pedagogy skill to other non-participating members of the PedaL consortium.

29. It is exciting to report that pedagogy competence is now entrenched in the academic life of staff of the University of Ibadan. The University of Ibadan implementation committee led by the Vice Chancellor, who is ably represented by the PedaL project site Principal Investigator (PI), Prof. Ayodele Samuel Jegede, established a **Community of Practice Platform (CPP)** where trained members of staff meet virtually on regular basis to interact for sustenance of gains of the programme. With this, I am bold to say that pedagogy is now the teaching model at Ibadan. The programme is now domiciled at the Centre of Excellence in Teaching and Learning for sustainable staff capacity development on pedagogy.

30. In order to make the knowledge available to Nigerians on a sustainable basis we have concluded plan to deploy the PEDAL through the Distance Learning mode. This will help

to address the question of quality of teaching in Nigeria from Primary to tertiary level of education.

31. As at the end of 2019, about 400 members of the academic staff of the University of Ibadan had been trained under PedaL. Another Train-the-Trainer Workshop will be extended to another 200 Faculty members as soon as the current lockdown is over.

4. INFORMATION TECHNOLOGY AND MEDIA SERVICES

The provision of fast and reliable internet facilities is central to various operations in the university in respect of research, teaching, learning and administration. It is a major driver in the quest to transform/innovate our learning environment for exceptional user experiences for all stakeholders. Hence, the University is committed to providing a robust IT infrastructure (including a campus wide internet and intranet coverage), improvement of the work environment and provision of appropriate framework and platforms for innovative learning, seamless communication and information exchange, and timely identification of skill levels and gaps for training. Efforts made in this regard include:

32. Organising Boot Camps for students and youths on Artificial Intelligence; Coding; Robotics; Software development team-services; and patenting.

33. Provision of Standard Operations Manual for all services; Outstanding Open Educational Resource Contents; and Needs assessment and service evaluation (Key Performance Indicators).

34. Enhancement of creativity and innovation through collaboration for innovations and idea incubation.

35. Equipment overhaul at Diamond FM, enhanced training and collaborations; Film Village - Animation, Recording and Editing studios and Three-Dimensional Theatre.

36. Facilitation of enhanced institutional impact and sustainability through Centralised Database Management System – to enhance data integrity; end to end automation of academic processes (admission and registration processes; issuance of transcripts, etc); administrative processes (in the Registry, Bursary,etc); systems and services audit parameters;

37. Staff capacity development through exchange programmes; Research and Development driven contents for television and UI On Air Schools; Emerging Technology suitability /application

Some of our major achievements include:

38. Increasing our internet bandwidth from 310 Mbps (costing N67.7M) to 470 Mbps (at a cost of N63.4M) per annum with a considerable saving in cost.

39. Stronger infrastructural base - design update

40. Audit of I.T equipment and services.

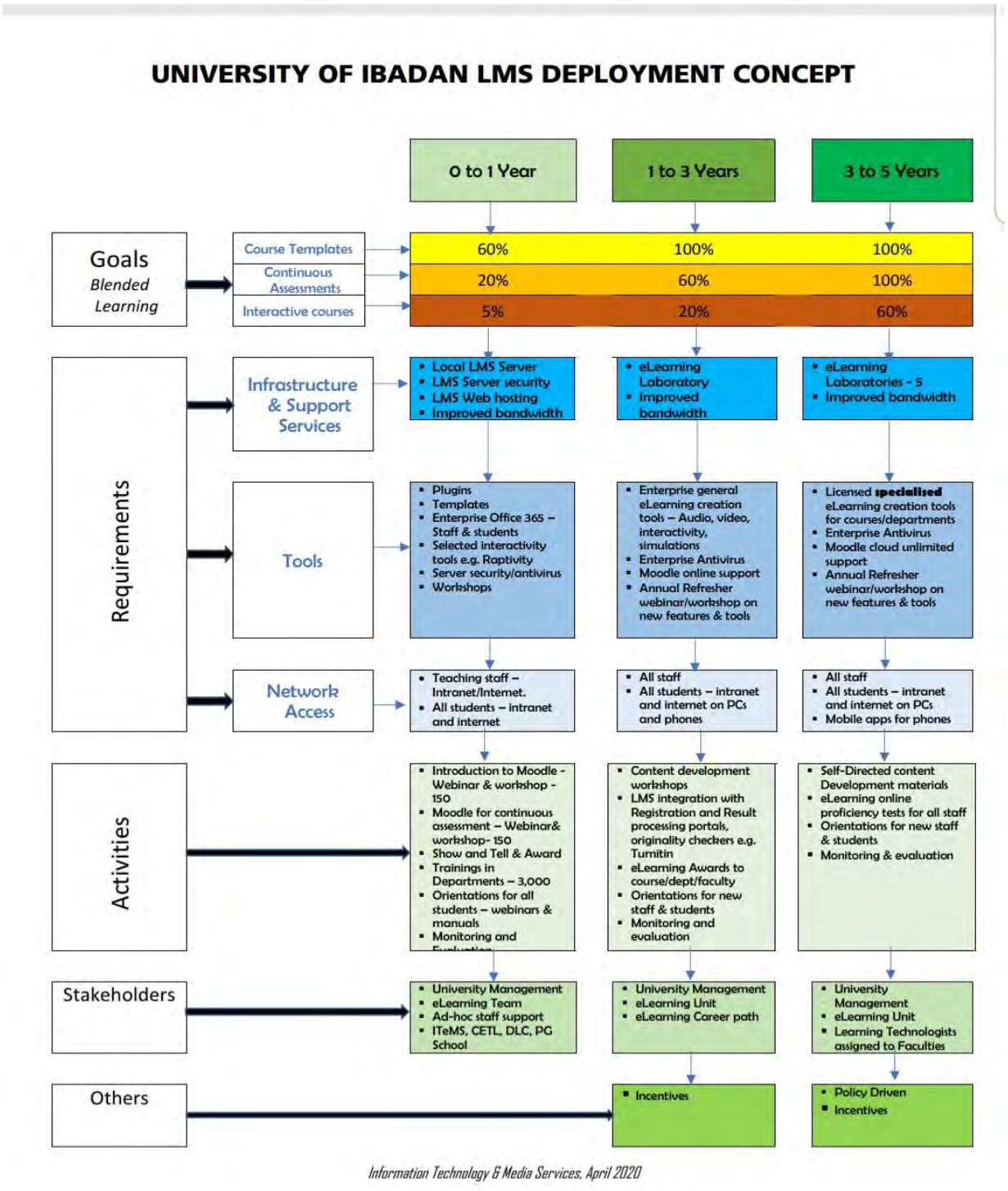
41. Expanded Fibre optic connection to Faculty of Pharmacy offices & library.

42. MacArthur Grants Liaison Office support to Faculty of Technology for 96core X 1.82km fibre – serve 21 to connect departments/units.
43. Server room upgrade stage 1
44. Partnerships for accelerated infrastructural development.
45. Automation of the admission clearance process; result management; and registration system upgrade
46. Students ID card web-based validation
47. Commissioning of the Integrated Database Committee
48. Improvement of University of Ibadan ranking on the Times Higher Education (THE) from 801-1000 to 601-800 (global); emerging economies 141
49. Maintained and improved on global rankings – Webometrics 15 in Africa, 1145 in the world
50. Open Educational Resources – Books -22-65; Journals 477-768, Theses 9-600
51. Daimond Radio received awards - BBCC Media Action, *NINAAFEH for Esteem Collaboration; Distinguished Merit Award etc.* for outstanding services through programming.
52. Decentralization of Website – schedule for training published

53. Localized web streaming
54. IT Skill enhancement – over 2,000 students; 6,000 PG students
55. Digital Appreciation
56. Turnitin Antiplagiarism tool has been effectively deployed by the Postgraduate College
57. Efective collaboration with ESRI industrial partners on GIS.
58. Introduction of Orientation Program for the Centre for Petroleum Economics, Energy and Law (CPEEL).
59. Induction programme organised for newly employed Academic Staff and University Technologists by Centre of Excellence in Teaching and Learning (CETeL).
60. Induction programme organised by ITeMs for University Webmasters.
61. Radio Volunteers Programme – Graduate interns and up to 50 Students have benefitted.
62. Auditing of Internet Accounts
63. Establishment of a Service Support/Issue Resolution Desk
64. Staff skill gap survey
65. Improved Staff work environment
66. More effective information flow within ITeMS
67. ITeMS has established a vibrant collaboration with:
    - The Department of Computer Science;
    - The Distance Learning Centre;
    - The Post Graduate College;
    - Directors of ITeMS;
    - The Kenneth Dike Library;
    - Huawei –Training Academy; and
    - Techbridge Robotics;
    - Its Staff is also working on University Journal System

68. Clearing of backlog of certificates of graduands from Affiliated Institutions running into tens of thousands.
69. Color coding of examination answer booklets on a faculty basis to enhance the integrity of our examinations.

70. Ongoing effort to reduce the turn around time for processing students' academic transcript to between twenty four and seventy two hours.
71. We have developed a five-year schema for the deployment of a Learning Management System in the University as a tool for blended learning. A faithful implementation of this will turn around the fortunes of the institution as a digital university in the Post COVID-19 era.


UNIVERSITY OF IBADAN LMS DEPLOYMENT CONCEPT
0 to 1 Year
1 to 3 Years
3 to 5 Years
Goals
Blended Learning
Course Templates
Continuous Assessments
Interactive courses
60%
100%
100%
20%
60%
100%
5%
20%
60%
Requirements
Infrastructure & Support Services
Local LMS Server
LMS Server security
LMS Web hosting
Improved bandwidth
eLearning Laboratory
Improved bandwidth
eLearning Laboratories - 5
Improved bandwidth
Tools
Plugins
Templates
Enterprise Office 365 – Staff & students
Selected interactivity tools e.g. Raptivity
Server security/antivirus
Workshops
Enterprise general eLearning creation tools – Audio, video, interactivity, simulations
Enterprise Antivirus
Moodle online support
Annual Refresher webinar/workshop on new features & tools
Licensed specialised eLearning creation tools for courses/departments
Enterprise Antivirus
Moodle cloud unlimited support
Annual Refresher webinar/workshop on new features & tools
Network Access
Teaching staff – Intranet/Internet.
All students – intranet and internet
All staff
All students – intranet and internet on PCs and phones
All staff
All students – intranet and internet on PCs
Mobile apps for phones
Activities
Introduction to Moodle - Webinar & workshop - 150
Moodle for continuous assessment – Webinar& workshop- 150
Show and Tell & Award
Trainings in Departments – 3,000
Orientations for all students – webinars & manuals
Monitoring and
Content development workshops
LMS integration with Registration and Result processing portals, originality checkers e.g. Turnitin
eLearning Awards to course/dept/faculty
Orientations for new staff & students
Monitoring and evaluation
Self-Directed content Development materials
eLearning online proficiency tests for all staff
Orientations for new staff & students
Monitoring & evaluation
Stakeholders
University Management
eLearning Team
Ad-hoc staff support
ITeMS, CETL, DLC, PG School
University Management
eLearning Unit
eLearning Career path
University Management
eLearning Unit
Learning Technologists assigned to Faculties
Others
Incentives
Policy Driven
Incentives
Information Technology & Media Services, April 2020

5. STAFF DEVELOPMENT AND WELFARE

In terms of staff development and welfare our modest achievements include the followng

72. We devolved and decentralized powers to Faculties to conclude all Part I Promotion cases up to the Senior Lectureship Grade at that level. Approved cases are then forwarded to the University Appointments and Promotions Committee for Academic Staff for Noting, with effect from the 2017 Promotion exercise. This singular measure has greatly complemented other pro-active measures we have taken since 2015 to reduce the volume of paper work considered by the Committee with a salutary effect in a significant reduction in the processing of promotion matters.

73. The Appointments and Promotions Committee for Academic Staff embarked on a comprehensive review of the Regulations and Guidelines of Promotions for Academic Staff which became effective with the 2017 Promotions Exercise. Some of the contentious issues that were discussed exhaustively included the percentage contributions of each candidate in multiple – authored publications. Publication Outlets. Acceptable publications include a refereed book, journal articles, articles in refereed conference proceedings, monographs, technical reports, patents and copyrights. All must possess distinctive academic quality, originality and contribution to knowledge; Percentage of total number of candidate's entire publications that must have been published within the two years preceding the promotion year. The guideline mandated that a candidate being considered for promotion must have attended, at least, one relevant conference/workshop outside Nigeria **since he/she was last considered for promotion.**
74. A candidate for professorial position is expected to have up to 40% of his/her publications on Google Scholar for international feasibility, thereby contributing to the university's global ranking.
75. Assessment of Community Service, Administrative Duties and Teaching Competence became mandatory for all candidates seeking promotion. Candidate are expected to have scored at least 50% of the maximum points for teaching effectiveness.

76. There has been a considerable reduction in the turnaround time for promotion exercise, especially for the professorial promotions which involve the compulsory input of two assessors within Nigeria and one foreign assessor per candidate. The testimony of one of the candidates, Professor Olusanya Elisha Olubusoye, of the Department of Statistics via his email of Monday 4th March 2019 is as follows:

> "Dear Sir,
> The motivation for writing you is to appreciate the process that made my promotion possible in a seamless and timely manner. I have had two successive promotions to Reader and Professor during your tenure. Frankly speaking, the experiences have been so soothing and devoid of the harrowing experience and long delays that characterized promotion exercises in the past. I feel obliged to thank you profusely and to recognize the hardworking spirit of those involved in the various stages. Thank you Sir and may God continue to guide you as you strive to make UI better. God bless you Sir."

77. Our commitment to staff welfare has been attested to by several individuals outside the University of Ibadan. Samples include the following electronic mail from one of our external assesors from the University of Jos in February 2019:

> **ejikeme gray** <ejikemegg@yahoo.com>
> **To:**Idowu Olayinka
> 11 Feb at 03:20
>
> Prof., Good morning, sir. **I will always be proud of you for your prompt responses to academic activities relating to your staff welfare, growth and development**. Thanks for acknowledging the receipt of my email forwarding the report of the assessment of the publications of your staff. May God continue to bless and protect you for being a gift from him to your hard-working staff members. Prof. Gray Goziem Ejikeme. UNIJOS.

In the same vein, Professor Olu Obafemi of the University of Ilorin in a WhatsApp message he sent to me on 24 May 2018 while inquiring from him about the progress with our request that he should kindly assess the publications of one of our staff wrote thus: 'Í will do my best dear VC. **You show a worthy concern for your staff**'.

Similarly, Professor Rotimi Adagunodo of the Department of Computer Engineering, Obafemi Awolowo University, Ile-Ife wrote as follows:

ROTIMI ADAGUNODO eadagun@yahoo.com

To: Vcextass vcextass@ui.edu.ng
Fri, 08 May, 2020 12:08
Dear Sir,
Thank you very much for your mail Sir. It is highly encouraging, commendable and worthy of note that despite the prevailing pandemic and lockdown circumstances that the whole world is going through the Management of the University of Ibadan still remembers to make their External Assessors happy.
Please find attached the required details as presented in the sample template.
Thank you once more and I pray the University will continue to deliver quality intellectual services to humanity for many years to come.
Please continue to stay safe.
Kindly accept the assurance of my highest regards.

Thanks.
Professor E. Rotimi Adagunodo (OAU)

78. We have been holding regular meetings of the Appointments and Promotions Committee since the inception of this administration in December 2015. This was a promise I made as a candidate for the position of Vice-Chancellor and to which I am irrevocably committed. In spite of the current lockdown and closure of the university on account of the COVID-19 pandemic, we continue to process the outstanding promotion cases. From December 2019 when the last meeting of the Committee held and till date, we have received completed assessors reports for 70 of our colleagues. We are eager for the Committee to meet as soon as possible in order to make the affected colleagues and their families happy in partial compensation for their consistent hardwork over the years. We are convinced that timely processing of promotion matters is a fundamental aspect of the mission of this administration in promoting staff welfare. On Wednesday, 8th July 2020, a Head of Department from the Faculty of Clinical Sciences narrated to me how one of his junior colleagues with a pending 2016 professorial promotion case has almost gone into depression because of the unintended but protracted delay in announcing his promotion. I am aware this is not an isolated case, for which reason those of us who are priviledged to be in any position of authority to positively influence things would always put the interest of our colleagues first, the odds in our way notwithstanding.

79. In this vein, I have advised the Registrar to send out the call for 2020 promotions latest by 31st July 2020. The alternative is to postpone things indefinitely while the promotion arrears to the affected staff keep mounting.

80. Nonetheless, it is gratifying that the number of professorial staff in the University of Ibadan has increased by 119% over the last 15 years, from less than 279 in 2003/2004 to 610 in 2018/2019 (Figure 1). This is in spite of the fact that not less than 98 Professors

have left the University over the last five years alone on account of attaining the mandatory retirement age of 70 years and the highly unfortunate incidents of death.

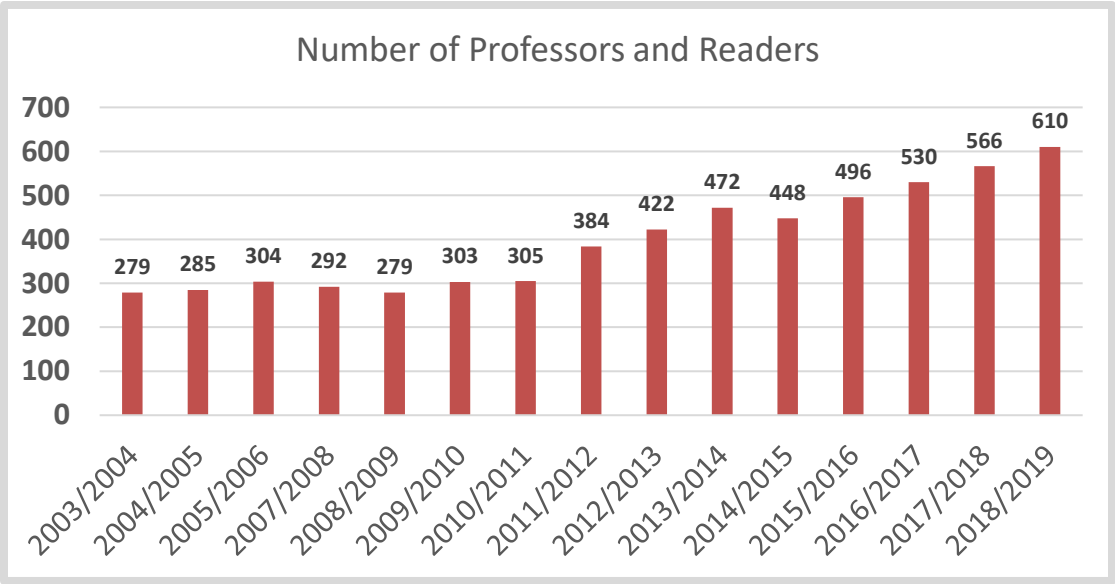


Figure 1 : Number of Professors and Readers at the University of Ibadan, 2003-2019 (Source: Pocket Statistics, Academic Planning Unit, University of Ibadan)

81. We always put in a word for our staff wherever it becomes necessary yo do so. A recent example is the e-mail sent to me on 6th July 2020 by the Director of Veterinary Teaching Hospital, Professor Omolade Oladele, in respect of the allowances of some of her staff.

Appreciation - Salary Scale Adjustment for VTH Staff

Yahoo/Inbox

Omolade Oladele <lade.oladele@gmail.com>

To: Idowu Olayinka

Mon, 6 Jul at 21:17

My Dear Vice Chancellor,

Thank you immensely Sir for acceding to our request to implement the Consolidated Medical Salary Structure and Consolidated Health Salary Structure for the core staff of the Veterinary Teaching Hospital. By this gesture Sir, you have boosted the morale of our personnel which will certainly improve service delivery at the VTH. I left a letter to this effect at your office this morning.

We appreciate you Sir,

Warm regards,

Professsor Omolade A. Oladele, DVM., MVSc., Ph.D., FCVSN
(Avian/Poultry Medicine)
Avian Diseases Unit
Department of Veterinary Medicine
University of Ibadan, Ibadan, Nigeria

The University of Ibadan Academic Staff Promotion Portal (ASPP) for Part II Cases

82. In the recent past, the university has witnessed undue delay in the return of the assessment reports and innovative efforts were put in place to identify the causes of these delays and way to address the causative factors. Top on the list of these causative factors includes inadvertent communication gap and/or delays by the Deans of Faculties in getting the list of assessors across to the Vice-Chancellor after the approval of *prima facie* cases; communications with the local and foreign assessors via regular hard copy letter of request for consent and sending of hard copies of candidates publications to assessors. A trial test of sending electronic copies of publications of candidates to assessors over the last two years or so shows a tremendous improvement in the reduction in time taken to complete the assessment of professorial promotion cases.

83. Hence, the Postgraduate College has developed and tested the University Academic Staff Promotion Portal specifically dedicated for Part II cases involving promotion to the grades of Reader and Professor. This is ready for deployment this month, July 2020. It will be of tremendous help in seamless operations of the Office of Director of Special Duties (DSD). The Portal would assist the Vice -Chancellor's office and the Deputy Registrar (Human Resource and Development - Academic Staff) in the effective, efficient and timely processing of already established prima facie cases at the Appointment and Promotions Committee.

84. The hosting of the University of Ibadan Academic Staff Promotion Portal will among other things help in maintaining the confidentiality of all Part II promotion cases; Deans of Faculties / Institutes /Academic Centers will be able to monitor the updates of promotion cases; this will reduce and/or eliminate the cost of courier postages incurred in the sending hard copy of consent letters and publications to selected assessors. Moreover, as part of strengthening of e-governance in the University, the office of the Deputy Registrar (Human Resource and Development – Academic Staff) would be empowered to

follow promotion cases digitally and reduce the usual huge paper works for the Part II promotion cases.

85. For the records, the ASPP is the product of an initiative and creative higher-order thinking of the Director of Special Duties, Professor Temitayo Ewemoje, for which we are very grateful.

86. Several programmes and training workshops were carried out to facilitate the development of academic staff. These include:

- **Fostering Improved Visibility of Research Output at The University of Ibadan**. Researchers are no longer assessed by publication numbers but citations and H- index (measure of research impact), while Institutional rankings, are mostly determined by evaluating institutional research output using recognized citation index (e.g, SCOPUS, GOOGLE), amongst other factors.

  With the above understanding, a comprehensive academic survey to largely prompt signing up with citation index for improved visibility and also to generate information was accomplished.
- Open Educational Resources (OER) Sensitisation Workshop: This was organized by ITeMS on Wednesday 30 May, 2018 after University of Ibadan ranked 5th of the 50 Universities that participated in the National Universities Commission (NUC) OER ranking in December 2017. This was to ensure that staff release their OER for upload to ensure improved ranking of the University. Post sensitisation Faculty follow up also held from 3-7 September, 2018.
- Training by professors from Argonne National Laboratory and University of Chicago: Facilitated by Prof. Funmilayo Olopade of University of Chicago and postgraduate College. The workshop was on big data science for outstanding Postgraduate students and junior Academics in Science, Mathematical and Physical Sciences. Collaboration planning meetings on subject matter were also held with relevant units of the University.

- Masterclass for Principal Officers, Deans and Directors on "Internationalisation and Innovations in Education and Research: Resource Mobilisation for Nigerian Higher Institutions": was delivered on the 25th and 26th April 2018 with the following focus:
- ArcGIS software Deployment Training: To encourage the deployment of the ArcGIS software and interdisciplinary collaborative research around geo-informatics, a campus-wide ArcGIS software training facilitated by GIS Konsult Ltd was instituted. Subsequent to an initial interactive session with 34 representatives from 19 Departments identified as relevant units on May 18th 2017, one hundred and ninety-two (192) Heads of Departments and Deans/Directors of Faculties/Institutes, respectively attended another workshop on 28th and 29th of March, 2018.
- ACU Certificate in University Administrative Practice Workshop: The University hosted the event in collaboration with the Association of Commonwealth Universities from Monday 14 to Friday 18 August 2017, targeted towards university administrators at mid-level in their career (Assistant Registrar, Senior Assistant Registrar or equivalent rank).
- Arts in Medicine Workshop

87. Sponsorship of members of the academic staff in the Faculty of Pharmacy to pursue the Special Doctor of Pharmacy (Pharm D) Conversion programme at the University of Benin from 2017-2019. This is a condition specified by both the Pharmacists Council of Nigeria and the National Universities Commission in partnership with Nigerian Association of Pharmacists and Pharmaceutical Scientists in America (NAPPSA) to enable us commence implementation of the Curriculum of the six-year Pharm D programme at the University of Ibadan. The first batch of seven academic staff sponsored by the University of Ibadan participated in the programme during the 2017/2018 session, while the second batch, comprising eight academic staff, took part during the 2018/2019 session. The total cost to the University was about Thirteen Million and Five Hundred Thousand Naira (N13,500,000.00).

88. In addition to the Conference Support in the sum of Twenty Million Naira (N20,000,000.00) which we regularly received from the Tertiary Education Trust Fund

annually, we comitted at least Eighty Million Naira (N80,000,000.00) of our Internally Generated Revenue (IGR) annually to support the large number of members of staff desirous of attending local and international conferences through the Conference Support Grant programme.

89. Through the Africa Regional Centre for Information Science, the following training workshops were organised:

- Training Course for Conversion of Chief Secretarial Assistants to Data Processing Officers Cadres, July and August 2016.
- Workshop on Natural Language Processing, Organised in Conjunction with IFRA for Academic Staff and Students of Africa Regional Centre for Information Science and Selected Students of the Department of Linguistics and African Languages.

90. To motivate deserving staff for improved productivity and self-actualisation, a lateral conversion of 11 members of staff of the Bursary Department who are professionally qualified as Associates or Fellows of relevant professional accounting bodies from Executive Cadre to the Professional Cadre was undertaken in March 2019.
91. Similarly, a lateral conversion to Administrative Officer of 24 members of staff in the Registry who were on the Executive Cadre was undertaken in April 2019. Out of this number, 20 already possessed higher degrees of Master while three are Barristers and Solicitors of the Supreme Court of Nigeria.
92. We processed the **Lateral Conversion** of three academically and professionally qualified Chartered Accountants who were hitherto Chief Executive Officers to the grade of Chief Accountant in the Bursary Department was concluded in September 2019.

93. Within the period in reference a total of **1,461** junior non-academic staff received promotion (363 in 2015, 735 in 2016, 145 in 2017 and 218 in 2018) while **2,298** senior non-academic staff were promoted (473 in 2015, 572 in 2016, 418 in 2017, 339 in 2018 and 496 in 2019). It is gratifying to note that through our deliberate policy and plan implementation the promotion of non-teaching staff in the university is now up to date.

94. Lateral conversion of 32 qualified staff from the administrative to the academic cadre was effected between 2018 and 2019. Seventeen of these colleagues had completed their Ph.D as at the time of the conversion while the remaining 15 were at different stages of completion of their doctoral research programmes. This was at a period when the University was unable to recruit new academic staff on account of stringent government policies including but not limited to seeking approval from the Federal Character Commission, the Budget Office, the Office of the Accountant General of the Federation and the Office of the Head of Civil Service of the Federation and massive shortfall in the personnel grant received from the Federal Government.

95. Conversion of six disused garages into three no units of one bedroom apartments by the Senior Staff Housing Committee at a cost of 6.7 Million naira. The new staff housing housing units were commissioned for use on Friday, 12th July 2019. The project was supervised by Direct Labour which helped greatly in saving costs.

96. Eight number other units of one bedroom and two bedroom units were equally remodeled by the Senior Staff Housing Committee.
97. Moreover, a new block of six flats was constructed along Elliot Close by the Senior Staff Housing Committee, thus bringing the total number of new senior staff housing units during the tenure to 17.

6. STUDENT MATTERS

98. The following number of students have been admitted into our various academic programmes between 2015 and 2019:

- 2015/2016 Session – 4006 (1860 females, 2164 males: 1842 in Arts based programmes and 2164 in Science based programmes)
- 2016/2017 Session – 3536 (1816 females, 1720 males: 1268 in Arts-based disciplines and 2268 in Science-based disciplines)
- 2017/2018 Session – 3730 (1727 females, 2003 males: in Arts-based disciplines and in Science-based disciplines)
- 2018/2019 Session – 3997 (1838 females, 2159 males: 1741in Arts-based disciplines and 2236 in Science-based disciplines)
- Below is the data for Postgraduate admission:

SESSION	SCIENCES		HUMANITIES		TOTAL
	MALE	FEMALE	MALE	FEMALE	
2014/2015	4223	2901	7811	5798	20733
2015/2016	2971	2106	2439	2159	9675
2016/2017	3013	2290	2533	2532	10368
2017/2018	4515	3239	3887	3638	15279
TOTAL	14722	10536	16670	14127	56055

99. Below is the data in respect of graduation for 2015/2016 and 2016/2017 session. Data for 2017/2018 is being collated:

2015/2016 ACADEMIC SESSION

No of graduands - 5,629

No of graduands with First Class - 186

Table 1: Breakdown of Graduands with First Class by Faculty/Affiliated Institutions/DLC

S/N	Programme	No
1.	Arts	16
2.	Science	25
3.	Clinical Sciences (Nursing)	6
4.	Basic Medical Sciences	1
5.	Public Health	--
6.	Agriculture and Forestry	29
7.	Social Sciences	10
8.	Education	8
9.	Veterinary Medicine	-
10.	Technology	28
11.	Law	11
12.	Pharmacy	-
13.	Distance Learning Centre	9
14.	Affiliated Institutions	43
	Total	**186**

2016/2017 ACADEMIC SESSION

No of graduands - 9,661

No of graduands with First Class - 189

Table 2: Breakdown of Graduands with First Class by Faculty/Affiliated institutions/DLC

S/N	Programme	No
1.	Arts	19
2.	Science	37
3.	Clinical Sciences (Nursing)	1
4.	Basic Medical Sciences	1
5.	Public Health	2
6.	Agriculture and Forestry	8
7.	Social Sciences	1
8.	Education	7
9.	Veterinary Medicine	-
10.	Technology	37
11.	Law	21
12.	Pharmacy	-
13.	Distance Learning Centre	22
14.	Affiliated Institutions	33
	Total	**189**

100. The quality of undergraduate students admitted into the University of Ibadan has increased considerably over the last 15 years with the introduction of Post-UTME screening of the admission seekers. Through a continuous strengthening of the screening process, the proportion of students advised to withdraw from the University after their first year of registration has dropped from about 12% to as low as less than 2%, with the notable exception of those admitted during the 2016/2017 session during which there was no Post-UTME screening following a policy shift by the then leadership of the Joint Admissions and Matriculation Board. The withdrawal rate for that session was very high at 11% (Figure 2).

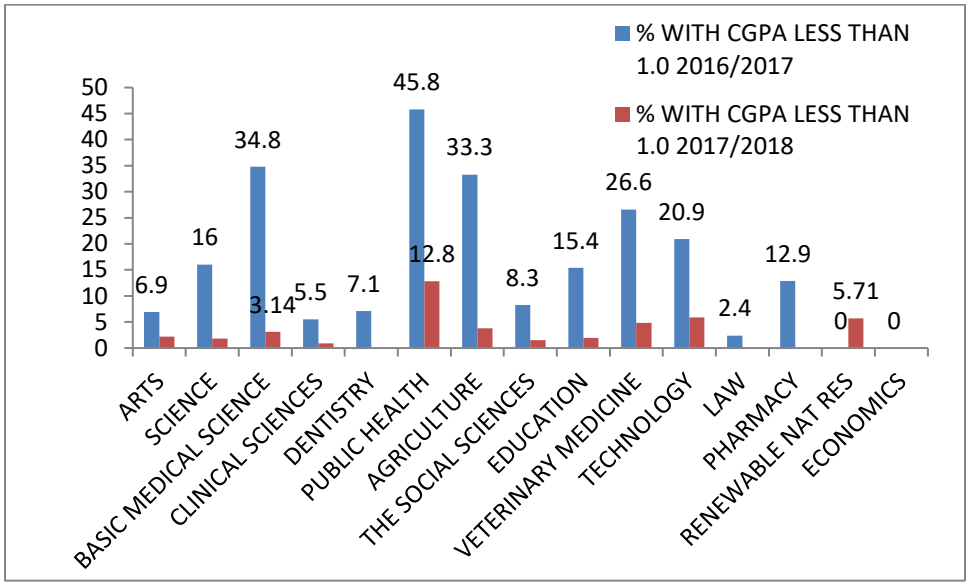


Figure 2: Comparison of the withdrawal rate at the 100 level for 2016/2017 and 2017/2018 academic sessions

101. It has been shown that for admission into the Innovative Enterprises Institution, the minimum level of performance was 22.5% at the UTME in 2019. This has been increased to 25% for the 2020 admission exercise. The minimum level of performance for the other institutions are as indicated in Figure 3 .

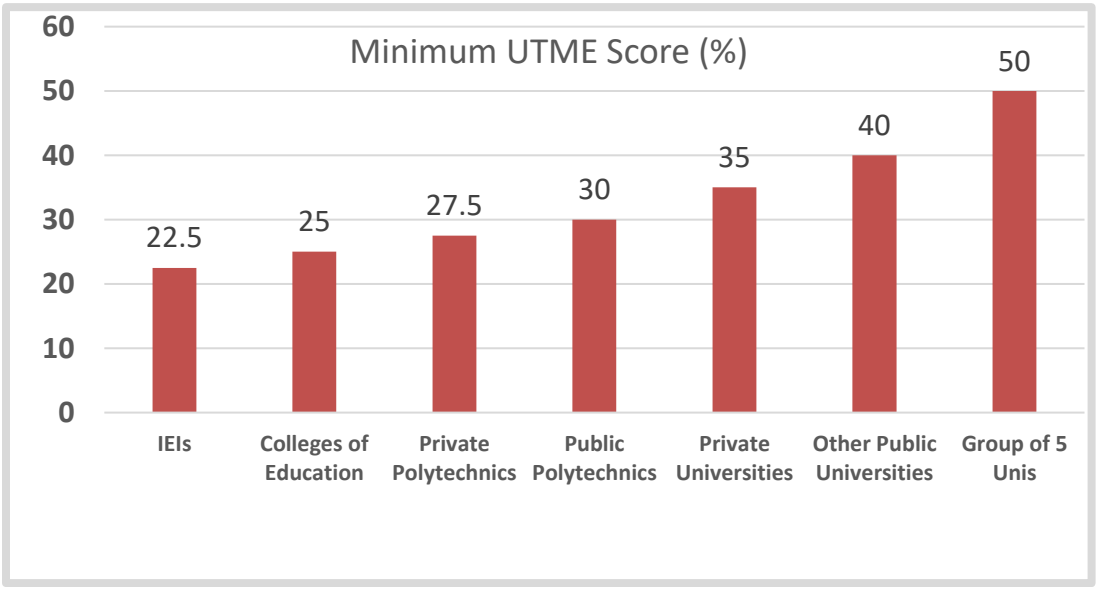


Figure 3 : Minimum UTME Score required for admission into various higher educational institutions in 2019 (Source: JAMB)

The best performers in this respect are the Group of 5 Universities for which the minimum level of performance has historically being 50% which translates to 200 marks out of the maximum of 400. In this elite group are the University of Ibadan, University of Lagos, Obafemi Awolowo University Ile-Ife, University of Nigeria Nsukka and the University of Benin.

102. In Figure 4, it can be observed that the University of Ilorin had the largest number of applicants for the 2019 admission exercise, with 108,912 candidates. The University of Ibadan came 7th with 63,378 applicants. The figures for the other top 10 universities are as indicated.

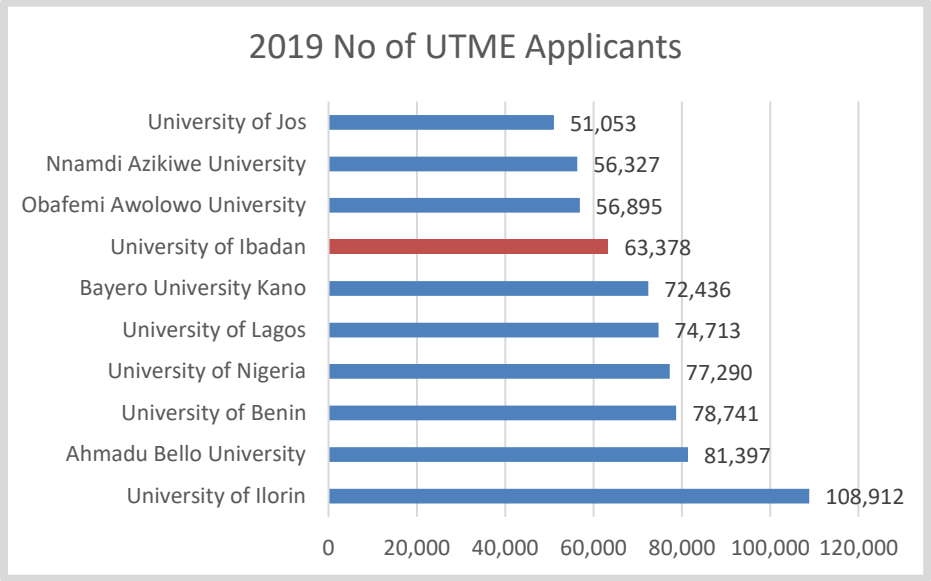


Figure 4: Number of First Choice Applications into various Universities in 2019

103. The University of Ibadan does not feature among the top 10 universities in terms of the total number of UTME candidates admitted for the 2019 exercise. As shown in Figure 5, we admitted only 4,122 candidates which is very small in comparison to a total of 12,523 for the University of Ilorin (Figure 5).

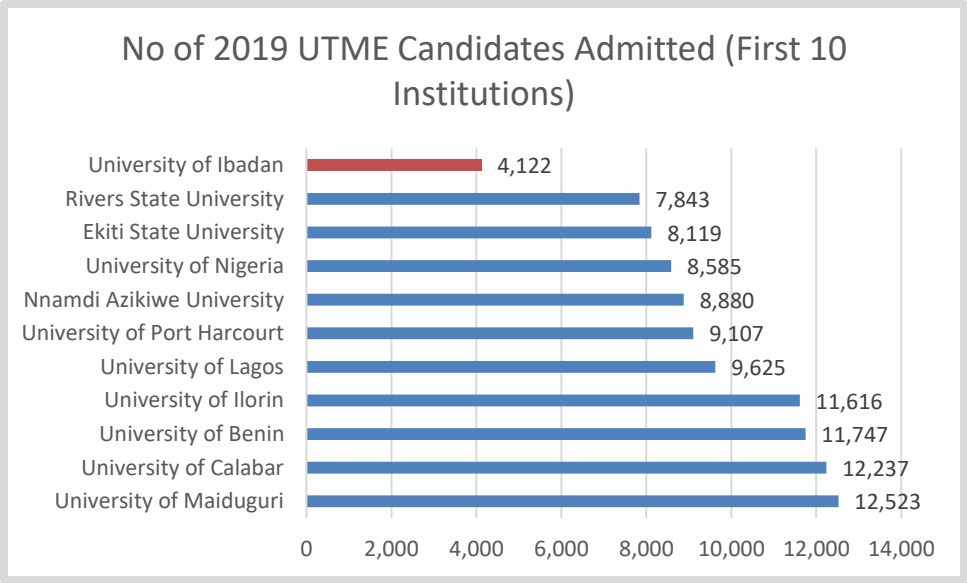


Figure 5: Number of UTME candidates admitted by the Top 10 Universities (The figure for University of Ibadan shown for comparison).

However, when we interrogate the competitiveness of the admission into these Nigerian Universities, Ibadan is clearly at the number 1 spot. As shown in Figure 6, only 6.5% of the UTME candidates who chose the University of Ibadan in 2019 was admitted. This represents 1 out of every 15 candidates. In comparison, for the University of Ilorin which placed second, it is 10.7%, representing 1 out of every 9 candidates. The corresponding values for the others are University of Nigeria 11.1% (1 out of every 9), the University of Lagos 12.88% (1 out of every 8), the University of Benin 14.9% (1 out of every 7) and the Nnamdi Azikiwe University Awka 15.8% (1 out of every 6), respectively.

It is a deliberate policy of the University of Ibadan to be a research/postgraduate university and to that extent the undergraduate admission cohort is usually relatively small, in spite of the pressure from admission seekers. Small is beautiful in this respect as it translates to manageable Staff: Student ratio, and in the final analysis improvement in the quality.
If it is from Ibadan, it must be of outstanding quality.

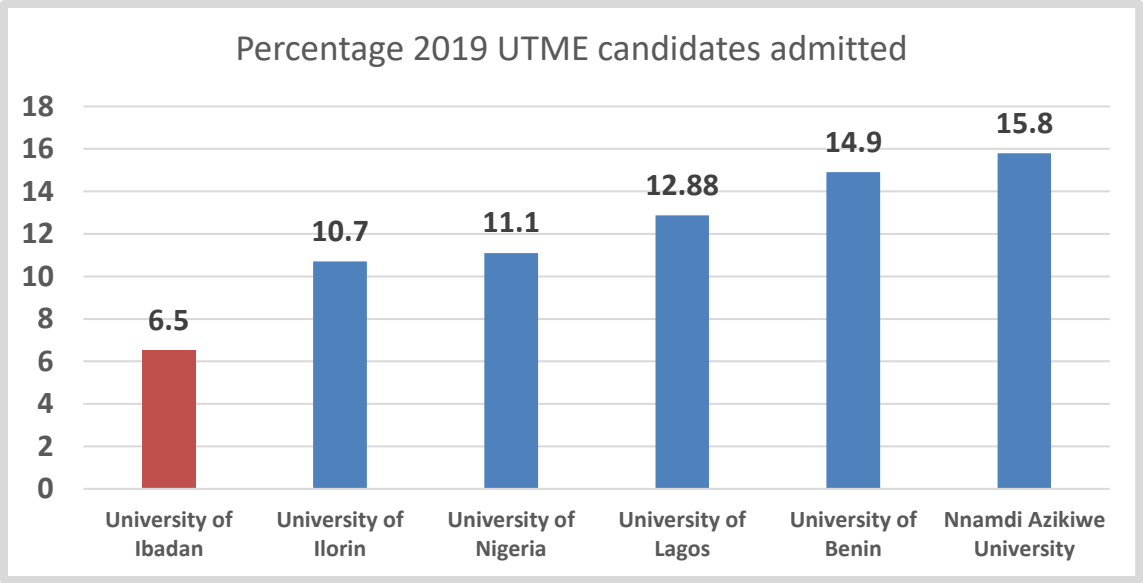


Figure 6: The degree of competitiveness of UTME admission in selected Universities in 2019

104. Moreover, there has been a significant increase in the number of students who graduate with First Class Honours at the end of their undergraduate studies over the past 20 years. The figure has risen from less than 50 in year 2000 to 106 in 2011 to an all-time high of 214 in 2019.

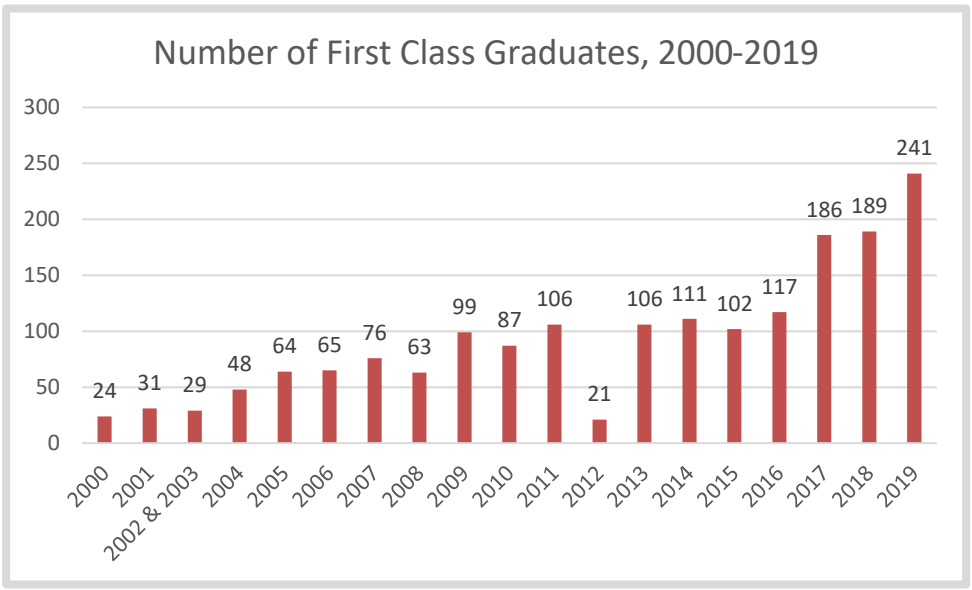


Figure 7: Number of First Class graduates at the University of Ibadan, 2000-2019

105. UI produced 26 First Class Graduates at the Law School Final Bar Examinations for 2019, out of a small cohort of 150. (See https://thenigerialawyer.com/just-in-

nigerian-law-school-releases-august-2019-bar-finals-result-as-147-students-bag-first-class-894-fail/)

106. I celebrated this achievement on my Facebook page on 6th November 2019 in the following words:

> We have never had it so good. Congratulations Dean Olatunbosun, Professor Yemisi Bamgbose SAN, Professor Simisola Akintola and all the Lecturers that produced these lawyers. We thank you for your efforts and hard work. We congratulate all the ex-students and their parents. Achievement is like gold.
> This is what you expect when you have a very rigorous and transparent admission process and outstanding Faculty complemented with excellent facilities.
> We have never been so pleased. If it is from Ibadan it must as of necessity be of outstanding quality.
> Congratulations all.

107. Our Law graduates similarly put up a superlative performance at the Final Bar Examinations of the Nigerian Law School released on 4th July 2020, with three of them graduating in the First Class category out of the five First Class candidates in that cohort. All the other UI graduates who sat for the Final Bar Examinations equally did very well and we are ever proud of them as worthy ambassadors of their alma mater.

108. To enhance better relationship between the University and parents/guardians of our students and to facilitate an effective communication channel between the two, the University established the **Parents-Students/Management Stakeholders Forum**. It held on

- May 2016
- Tuesday, 10 April, 2018
- Thursday, 23 May, 2019

109. The Centre for Social Orientation continues to hold its Anti-Cultism Campaign at every orientation programme for fresh students and every semester across faculties and halls of residence. The campaign was extended to the Abadina community, Abadina Junior School and Abadina College Senior School in July and October 2018. In addition, the centre continues to hold the CenSO half hour programme on Diamond FM (UI Radio) between 1.30pm and 2.00pm every Wednesday. Also, various social media platforms are

regularly deployed to publish sensitization messages on various social ills that are common among youths.

110. A ***National Workshop/Conference on Acceptable Social Behaviour and Campus Safety*** was organised by CenSO between 29 and 31 March 2016.

111. The **Career Development and Counselling Centre** in its commitment to student welfare holds the following counselling sessions for students:

- Day to Day Counselling Sessions on various issues and challenges of life and those peculiar to academics.
- Counselling Sessions for Sharp Droppers (those whose CGPA are observed to have dropped sharply).
- Counselling Sessions for Reabsorbed Students. These are students that have completed serving their disciplinary terms. About 55 students have benefitted from this service between 2016 and date.
- Counselling Sessions for Borderliners. These are students who are likely to be advised to withdraw from the University.

Other services provided by the Centre since January 2016 include the following:

- Career projection Support
- Study Skill aCounselling and Training
- Anger Management
- STI/HIV?aids Prevention Counselling
- Career Decision-Making Training
- Career Choice Support
- Career Assessment and Interpretation
- Job search Strategies
- Marital Decision-Making Support
- Grief Management
- Relationship Building
- Paren-Child Conflict Resolution

- Family Issues
- Ethnic/Cultural Issues
- Techniques of Interview/Work Assessment
- Retirement Related Issues
- Time ManagementTechnique Training
- Interpersonal/Relationship Techniques Difficulties/Loneliness Training
- Emotional Intelligence Programming
- Self-Concept Grooming
- Interpersonal Relationship at Work
- Alcohol and Drug Use Addiction Control
- Cigarette Smoking Cessation Programme
- Stress Management
- Job Analysis and Evaluation
- Resiliency and Competency Promotion Programmes
- Parenting and Competency Promotion Programmes
- Sexuality Issues
- Parenting and Adolescent Management
- Eating Disorder/Body Image
- Trauma/Assault Control
- Career Placement Support
- Room-mate Conflict Resolution
- Work-Family Conflict Resolution

To **enrich the learning experience of our students**, the following student-oriented programmes were organised:

112. **GIS Boot Camp**: The event was organised for both undergraduate and postgraduate studentsto undergo free GIS Software, Training and Certification between September 22nd and 29th 2018.

113. **Tell Your Story Online Competition**: In partnership with GIS Konsult Ltd, HITACHI, Ibadan Urban Flood Management project (IUFMP) and other organisations, another stage in the Geohackathon series- "Tell Your Story Online Competition" ran from 14th of January to March 2019. Participants who won prizes were recognized for their outstanding contribution to the sustainable development of Africa at the Geohackathon event that held 1st week in April 2019.

114. **Beyond Smarts Masterclass for UI Students**: The beyond smarts masterclass programme was to provoke excellence in students. Final year students with First Class, Distinction and thestudent with the highest CGPA in the Second Class Upper (Honours) division from each Department were targeted. The programme was structured to provide students with key life requirements. It held between 29 and 30 June 2018.

115. **Emerging Young Entrepreneur Africa Business Plan Competition Training:** The programme included training, mentoring, prototyping, technology transfer, incubation and funding, meant to produce a new generation of young entrepreneurs. It held on 29 and 30 June 2018.

116. **Young Professional Bootcamp**: This facilitated the attendance of 10 UI students at a fully funded 5-day in-residence program for high potential 20-25 year olds delivered by an NGO (Covenant Christian Centre) towards world class practical training to inspire innovation and drive success in the marketplace. The programme centered on entrepreneurship, leadership and corporate career training.

117. **The 234 Project Challenge**: The team listened to six Start-up Business Pitches to stimulate entrepreneurship and innovative thinking. The #250,000 business pitch prize was won by a 600 level Veterinary Medical student (Ruona Onothoja). This programme was coordinated by CEI in partnership with CAMPUSLABS, a youth based NGO.

118. **Africa Fintech Festival**: The festival had in attendance ten outstanding final year Students of the University of Ibadan from the Departments of Computer Science, Electrical Engineering and Geology between 3 - 7 December, 2018. The students got an opportunity to interact with Africa's largest financial institutions, best FinTech startups, Technology Companies and industry experts. The event showcased numerous indigenous

African creativity and innovation at addressing peculiar African challenges while focusing on entrepreneurial opportunities for fintechs adoption, innovation, job creation and ICT contributions to the growth of the economy. Strategic roadmap for key subjects of global interest such as Financial Inclusion, Regulatory Technology - Regtech, Cybersecurity, Blockchain Technology, Data Security, Artificial Intelligence, Machine Learning and Robotics, and Startup Scale-Up.

119. **Hutzpa Excellence and Leadership Programme (HELP) Award**: The fellowship by the Hutzpa Center for Innovation and Development is a fully sponsored four-month leadership immersion programme in innovation management. For 2018, it was awarded to overall best students from College of Medicine, Faculty of Technology and Faculty of Science.

120. **UI-First Bank Career Fair**: This was designed to aid graduating students through the recruitment, application, and networking processes. Career fairs and training expos are held all over the world in academic institutions. This is an ingenious way to meet the needs of both employers and potential employees (our students). The first ever Career Fair in UI was organized in Partnership with First Bank Nigeria Ltd. Conceived to increase the employability potential of UI students it featured 35 potential employers across different disciplines and major Human Resource Consulting Companies. It held on 6th November 2018. The 2019 edition held on 28th November 2019, with 600 students of the University of Ibadan participating as well as about 60 firms.

121. **Students Impact Programme**: Held on 8 November 2018, on the second day of the UIRESDEV Fair. Participating organizations that mounted floats were Nigerian Bottling Company (NBC) Ltd and Fidelity Bank PLC. Some of the benefits were: a. One-On-One career advice sessions for students and interactions with key employees of NBC and Fidelity Bank

b. Virtual / Interactive Games

c. Branded space where students could find out more about NBC and Fidelity Bank

d. Mini educative competitions where students won branded items

122. **Geo-Hackathon events for Students of the University of Ibadan**: Facilitated by GISKonsult Nigeria Ltd, an industrial partner: The Geo-hackathon is an innovative

technology roadmap that encourage the development of solutions required in Medicine, Agriculture, Security, Marketing, Mining, Banking, other disciplines and sustainable development goals.

123. **Emerging Young Entrepreneur (EYE) Initiative Agripreneurial training for Students**: The training was designed to foster interest in Agribusiness in the minds of students and create a network of young Agripreneurs who will build the foundation for an emerging capitalist Africa. The Memorandum of Understanding brokered between EYE and the University of Ibadan makes UI a host location of the EYE initiative. The First training was conducted between 21 February and 23 February with 15 Students in attendance. The enrollees went through trainings on entrepreneurial mindsets, motivations and behaviours, industry status and conditions as well as macroeconomic changes and the opportunities they present. To round up the idea generation phase, value innovation and the business model canvas was also taught.

124. **Internship Opportunity with Stanbic IBTC PLC:** The CEO of Stanbic IBTC PLC who was invited to Chair the Opening Ceremony of the 2017 University of Ibadan Research and Development Fair graciously granted that UI students with CGPA of First Class Honours and 2nd Class Honours (Upper Division) may apply for internship with Stanbic IBTC PLC and can be subsequently employed after graduation.

Students free access to Coursera e-learning resources

125. Before the lockdown of the institution on account of the COVID-19 pandemic in March 2020, the University of Ibadan had already gotten to an advanced stage in our plans to improve our students' learning experience by deploying a Learning Management System. The prevailing situation only further strengthens our resolve to complete the process already started.

126. However, since the last academic session has not yet been officially concluded, learning resources that are tailored to students' course enrolment will have to wait until the commencement of the new session. Nonetheless, we are committed to supporting student development during this period.

127. Hence, the University recently subscribed to over 3,800 courses in 400 specialisations. Most of these courses ordinarily attract subscription fees but are now offered free as part of the efforts of the giant online training company - Coursera - to impact the world at this time.

128. Learning resources for incoming 2019/2020 Undergraduate freshers on the UI LMS

- Invitations sent by bulk SMS in April and published on the website

- Follow up invitation via email in May
- Total users created – 4,162
- 1st set of users logged on – April 27, 2020
- Total unique users to date: 2,431

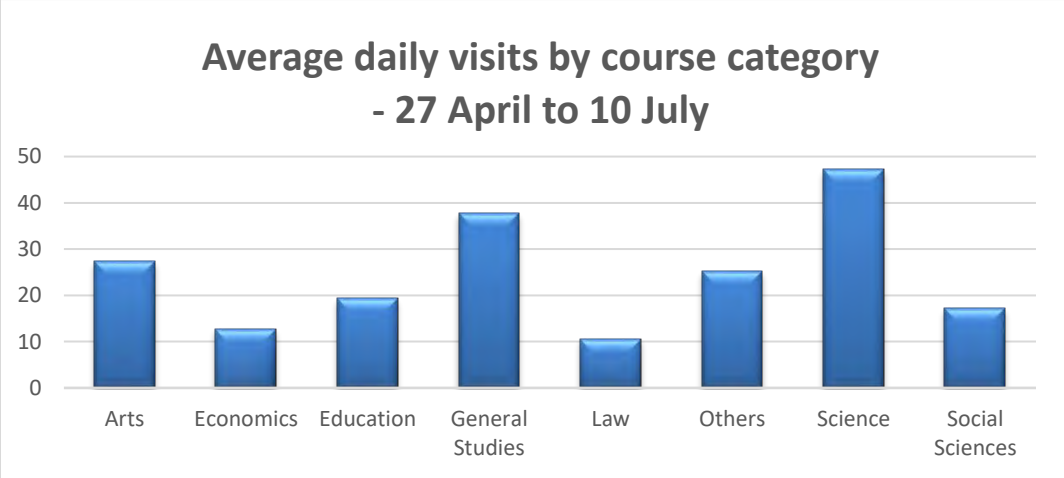


Figure 1. Average daily visits by course category - 27 April to 10 July (Source: Information Technology and Media Services Unit)

129. **Coursera Learning resources for current UG and PG students**

- Invitations sent to all Undergraduate and Postgraduate students via email and on the website
- 1st set of users logged on – June 20, 2020
- Total unique users to date: 308
- Available user licenses: 5,000 (Yet to be used 4,692)
- Courses enrolled: 1,081
- Feedback: Very good
- Next step: Send to staff. Resend to students

RETROFITTING STUDENTS' HALLS OF RESIDENCE

130. We believe that our students are entitled to decent accommodation, conducive to healthy living and effective learning. There are currently 12 Halls of Residence with a total optimum capacity of about 8,500. Only one out of every three students can be accommodated. The oldest of the Halls, Mellanby, was formally opened on 17 November 1952 while the newest, Abdul-Salam Abubakar, was opened in 2000.

Eight to 10 students now use rooms officially allocated to three or four students. The end result is that the facilities are overstretched; students live in such squalor living conditions that are not conducive to learning. Power outages, irregular supply of water and dilapidated infrastructures in the halls of residence constitute serious health hazards.

131. To upgrade facilities, we designed the **2019 Benchmark for Hall Infrastructure.** It has the following components:

- Plumbing and water supply: Water should flow on all floors and in all water closets. Toilets should flush.
- Painting (internal and external).
- Building of incinerators, particularly in female halls, but recommended for all.
- Refurbishing inverters with the assistance of the Equipment Maintenance Centre.
- Regular Fumigation.
- Other projects according to the peculiarities of each hall.

In carrying out the above:

- We are determined to be prudent in expenditure, opting for highest quality materials at the cheapest cost, after the Ransome Kuti Hall model.
- Direct labour is preferred to reduce cost.
- As end-users, we should pay close attention to the quality of installations and fittings. We should not brook shoddiness.
- Decisions on Hall projects should be in consultation with student leaders and each hall warden should ensure that plans to improve infrastructure are communicated to the generality of Hall residents.
- A Task Force headed by the Deputy Vice-Chancellor (Administration) was established on the benchmarks and to negotiate bureaucratic bottlenecks with the Maintenance Unit and the Bursary.

132. Attempts have been made by the respective Hall Management Committees to upgrade Hall facilities, including water and electricity supply, carry our general repair works which included fixing broken doors and louvres, deforestation and fumigation.

Internal and external painting is on-going and many of the Halls now wear a new look. The University Management ensured prudent deployment of the funds so that there would be value for money. The Students as end users were part of the process.

The deliverables on completion of the retrofitting program include water flowing on all floors, painting (internal and external), functional incinerators and inverters. Our aim is to have good quality facilities at the cheapest possible price.

7. THE UNIVERSITY OF IBADAN LIBRARY SYSTEM

To enhance, its capacity to provide information and other library services to our students and other users:

133. The Kenneth Dike Library (KDL) aqcuired 850 books and journals in 2017; 3,169 in 2018 and 2,443 between January and May 2019.

134. The KDL subcribes to over 15 data bases including the following; Emerald Insight, Law Pavilion, Science Direct, HINARI, E-Brary, Proquest, OARE. Other free access databases subscribed to include: African Journals Online, Bookboon, Biomed Central and Pub Med. Through these databases, Library users have access to full text journal articles and e-books within or outside the physical confines of the KDL.

135. The University of Ibadan Library Management Software (UI-ILS) is deployed on a high-end Gen-8 server that makes the Library easily accessible locally and globally.

136. The contents of the Institutional Repository is manged using the D-Space software and its contents have grown in between 2018 and 2019 to over 4110 entires of digitized full text articles, books, conference proceedings, thesis, University Lectures and Inaugural Lectures.

137. An additional 140 computer systems were acquired in 2016 and made accessible to users between 8.00am and 4.00 pm daily.

138. To secure library materials, Radio Frequency Identification (RFID) security doors were installed. Books were also tagged with RFID chips to prevent unauthorized removal of texts from the Library. This has significantly reduce the incidence of book theft in the Library.

139. With the re-introduction of the 24/7 library services since mid 2017, additional surveillance cameras have been installed round the Library premises.

140. The main 24/7 reading room was commissioned on 5 July 2018. It sits 285 users while the extension which can seat 270 users was also opened a few months later.

141. A new unit was created in 2016. Called the Nigerian Unit, it stacks over 10,000 volumes of books written by Nigerian authors on the Nigerian situation.

8. GOVERNANCE ISSUES

142. We devolved and decentralized powers to Faculties to conclude all Part I Promotion cases up to the Senior Lectureship Grade at that level. Approved cases are then forwarded to the University Appointments and Promotions Committee for Academic Staff for Noting, with effect from the 2017 Promotion exercise. This singular measure has greatly complemented other pro-active measures we have deliberately taken since 2015 to reduce the volume of paper work considered by the Committee with a salutary effect in a significant reduction in the processing of promotion matters.

143. We established a new office of **Deputy Vice-Chancellor (Research, Innovation and Strategic Partnerships)**. Apart from serving on 10 Statutory Boarda and Committees, and Chairing 15 others on behalf of the Vice-Chancellor, other major remit of the new office as approved by Senate include the following:

- Facilitating and maintaining local and international linkage and exchange programmes.
- Evolving innovative need-driven university-wide academic and research projects.
- Aggressive fund generation by attracting aids, grants, endowments, etc, and through the provision of the relevant services and products to the general public.
- Networking with relevant governmental, non-governmental and private sector organisations.
- Cooperating with the Alumni Association to enhance the overall development of the university.
- Performing other duties and assignments as may be delegated by the Vice-Chancellor.

144. The pioneer DVC (RISP) took office in March 2017. It is gratifying to note that two months later the National Universities Commission organized a Retreat for all Pro-Chancellors and Principal Officers of Federal Universities and one of the major recommendations was that each Federal University be encouraged to establish the position of Deputy Vice-Chancellor (Research). It is rather exciting that we had taken the bull by the horn earlier.

145. We undertook a transformation of the Postgraduate School into a **Postgraduate College** headed by a Provost and two Deputy Provosts. Postgraduate teaching and research has been an integral part of the University of Ibadan since the establishment of the institution, with the first Ph.D degree of the University earned by Prof Sanya Dojo Onabamiro in 1951, under the supervision of the first Principal of University College Ibadan, Dr Kenneth Mellanby. Prof Onabamiro became the first person to earn a PhD degree in any British Colonial University. The formal management of postgraduate matters in the University had been transformed over the years as follows: Higher Degrees Committee -1963; Board of Postgraduate Studies - 1970; School of Postgraduate Studies -1976; Postgraduate School -1978.

146. The idea of transforming the Postgraduate School, University of Ibadan, into a Postgraduate College was first conceived in the early 1990s. Thereafter, the Committee of Deans and Provosts of the Postgraduate Schools in Nigerian Universities (CDPGS) had requested for the transformation of all Postgraduate Schools to Colleges. The National Universities Commission (NUC) had also advised that Postgraduate Schools should move towards becoming Colleges.

The Board of the Postgraduate School by its responsibilities handles functions that cut across Faculties, Departments, Institutes and Centres. Thus, it deserves a level of elevation and a measure of autonomy in administrative, academic and financial matters. Therefore, transforming into a College would be most beneficial.

On the recommendation of the Board of the Postgraduate School, both the Senate and Council approved the transformation of the former Postgraduate School into a Postgraduate College headed by a Provost in 2018 in order to promote efficiency and effectiveness in handling postgraduate matters in the University of Ibadan. The then incumbent Dean of the Postgraduate School, Professor Bamiji Babalola, FAS, was inaugurated as the pioneer Provost of the Postgraduate College.

147. Establishment of the **Directorate of Affiliated Institutions.**

A Directorate of Affiliated Institutions was established in 2017. The following considerations constituted the justification for the establishment of this Directorate:

- The responsibilities associated with the day-to-day running of the affairs of affiliated institutions are diverse, extremely demanding and quite difficult to combine with the responsibilities of a Dean or Director of Institute. It involves constant interaction with all the affiliated institutions and colleagues across relevant faculties and departments.
- It is often required to embark upon visitation trips to affiliated colleges.
- The University had, as at 2017, sixteen active affiliate institutions and all the affiliated institutions running multiple programmes had a Director or Coordinator for the affiliated degree programmes.
- The number of affiliated institutions was increasing.
- A Directorate would enhance efficiency in the administration of affiliated institutions matters as the Director would be more devoted to the affairs relating to affiliation.
- The proposed Directorate would facilitate better administration of affiliated institutions as it gives the Vice Chancellor the opportunity to appoint individuals with an understanding of issues relating to affiliation as Director.
- Better administration should transform into higher revenue generation for the University. The Directorate would not place any financial burden on the University as it will not only be self-sustaining but also profit making for the University.

148. The Directorate of Affiliated Institutions took off effective 1 August 2017, with Professor M. K. Akinsola, a Professor of Mathematics Education and Former Dean Faculty of Education as the Pioneer Director.

149. The Directorate of Logistics and Project Management was merged with the Physical Planning Unit to form a Directorate of Physical Planning and Project Management in March 2019. This was done to ensure efficient, cost-effective conception, design and delivery of all construction projects in the University thus producing world-class facilities for teaching, learning and research; to maintain an accurate database on all construction projects for effective accountability and decision making; to facilitate easy access to funds for physical development by making relevant information and logistics available to relevant government agencies and other benefactors; and to ensure proper planning and execution of all preliminary works on new projects, including siting,

surveying of sites and supervision of the University Master Plan implementation and updating.

150. Composition of a Board in the Management Structure of the Centre for Drug Discovery, Development and Production in the Faculty of Pharmacy.

151. With the continued increase in both the Academic and Non-Academic positions in our University, it became expedient to develop a **Responsibility Manual** that documents, in a single publication, the roles and responsibilities of each officer in the University starting from the Vice-Chancellor to the most junior officer. The document, prepared by a committee inaugurated in 2017, under the chairmanship of the then Deputy Vice-Chancellor (Academic), was approved at the Senate Meeting of 22 May 2019.

152. Development of a **Code of Ethics in Teaching and Service Delivery.** This ethical guideline provides an adequate foundation for self-regulation and self-accountability and promotes ethical best practice, mindfulness, self-reflection and informed decision-making in service delivery (teaching, research, innovation, community service and administration) by all cadres of staff of the University of Ibadan. This code of ethics is based on the core values of the University of Ibadan as set out in the vision and mission statement - **integrity**, **respect** and **responsibility**.

153. The Code of Conduct, which formalises what is already common practice for teaching, research, innovation, business and service delivery in the university, seeks to:

- Promote the transmission of positive cultural values and functional learning behaviour through adherence to the values of work ethics that will enhance effective service delivery (teaching, research, innovation, community service and administration) by all cadres of staff and allied service providers.
- Provide a set of principles to guide members of staff of the university in their everyday conduct and assist them to solve ethical dilemmas in the course of service delivery.
- Affirm the public accountability of service delivery across all cadres of staff and allied service providers.

- Promote public confidence in the service delivery of all cadres of staff and allied service providers.

154. Development of a University of Ibadan Policy on The Status of Principal Officers at the Completion of Tenure (Registrar, Bursar and Librarian). Both Sections 6(4) and 6(5) of the Universities (Miscellaneous Provisions) Act No.11 of 1993 (as amended) clearly indicate that these three principal officers are expected to remain in the services of the University if they are not due for retirement at the completion of their tenure. However, there was no explicit statement at the University of Ibadan as to where to place such principal officers on the completion of their tenures and this had generated a lot of controversy and stress in the system. To address this lacuna, we developed a policy to guide or specify the positions such principal officers may be assigned at the completion of their tenures. The recommendation that such officers be placed on the Directorship grade in their respective departments was presented to the Council in March 2019 and it was approved.

155. Revision of the Staff Information Handbook

156. Revision of the Condition of Service

157. The Academic Division of the Registry was split into two units in 2018 with each of the units headed by a Deputy Registrar as follows:

a. Deputy Registrar (Senate, Admissions and Affiliated Institutions)
b. Deputy Registrar Academic (Examinations, Records, and Data Processing Unit)

158. An additional position of Deputy Registrar was created in the new Postgraduate College in order to reposition the College. The Deputy Registrar positions are designated as follows:

a. Deputy Registrar (Admission and General Administration)
b. Deputy Registrar (Examinations and Records).

159. With the new initiatives in 2018, the number of Deputy Registrar in the University increased to 17. The Registry has never had it so good.

160. Workshop for new Deans and Heads of Departments, 2nd and 3rd August 2016. Keynote Speaker: Professor Peter Okebukola, Lagos State University and former Executive Secretary, National Universities Commission, Abuja

161. Workshop for new Deans and Heads of Departments, 1st and 2nd August 2017. Keynote Speaker, Dr Paul Effah, President of the Radford University College at East Legon, Accra, Ghana and former Executive Secretary of the National Council for Tertiary Education (Ghana).

162. Monitoring and Evaluation Workshop on 1st and 2nd August 2018 with the Theme: *Tracking the 2015-2020 Strategic Plan: Engaging Global Challenges of Innovation, Competitiveness and Excellence for a Post-70 Year University of Ibadan.* Keynote Speaker: Professor Ademola Ariyo, Department of Economics, University of Ibadan.

163. One Day Retreat for Deans, Directors and Heads of Departments on 9th August 2019, with the Theme: *University Administration and Institutional Challenges in Contemporary Nigeria*. Keynote Speaker: Professor Benjamin Ozumba, Immediate Past Vice-Chancellor, University of Nigeria, Nsukka.

164. We redefined and clarified the eligibility for membership of Congregation after consideration of the expansion of Section 6(i) (c) of the Second Schedule of the University of Ibadan Act. In particular, it was approved that those senior members of non-academic staff who have Master degree (though they may possess HND as the first qualification) are eligible to become members of the University Congregation.

165. In a bid to douse the recurring tension between academic and non-academic staff often occasioned by the struggle to have the two members to be elected as Congregation Representatives in Council from either side of the divide, we proposed an amendment of Congregation Representative in Council by allotting one congregation representative in Council to the academic staff and one seat to the non-academic staff. This was approved at the meeting of Congregation held on 22 June 2018.

166. Review of the University of Ibadan Gender Policy: The original policy was approved by Senate in August of 2012. To operationalize the gender equality manifesto of the Vice-Chancellor, a committee was set up to review and revise the gender policy to make it effective. The revised Policy document has been approved by Senate.

167. Review of the University Research Policy to foster the synchronization of research management at the University of Ibadan and the College of Medicine. The revised policy has been approved by Senate. Furthermore, Senate constituted a committee charged with synchronizing and consolidating research management activities at the University of Ibadan.

168. Review of Guidelines for The Appointment of Emeriti Professor. The revised report has been approved by Senate and it was deployed in the 2018 appointment of Emeriti professors.

169. Commissioning of the Policy guiding professional, ethical and moral conducts at the University of Ibadan. The report has been approved by Senate.

170. Gift Solicitation and Acceptance Policy. The policy has been approved by Senate.

171. Commissioning of the University of Ibadan Institutional Repository (UIIR) and Open Educational Resources (OER) Policy: Institutional Repository (IR) and Open Educational Resources (OER) are core mechanisms meant to support Teaching, Learning and Research activities in pursuance of the university's internationalization, vision and mission.

9. INFRASTRUCTURAL DEVELOPMENT AND LEGACY PROJECTS

172. Construction of the Faculty of Arts Extension. As at October 2014, 24 of the about 160 members of the academic staff in the Faculty of Arts had no office accommodation. Hence, construction of the six-storey Faculty of Arts Extension Building was a top priority and our entire 2015/2016 TETFund Intervention for Capital Projects was devoted to this project, in the sum of ₦665,410,00.00. This facility include 47 Lecturers' offices, 1 No 200 Capacity Lecture Hall, 3 No 150 Capacity Lecture Halls, 2 No 99 Capacity Lecture Halls, among others.

173. Termination of the original contract following the abandonment of site and re-award of the contract to a new company for the Construction of a new Faculty of Education Building.

174. Termination of the original contract following the abandonment of site and re-award of the contract to a new company for the Construction of a new Department of Statistics Building

175. Construction of the International Postgraduate House at Ajibode

176. Construction of the Agribusiness Incubation Centre by the Federal Ministry of Agriculture and Rural Development

177. Construction of Mini ICT Squares for Research & Development funded by the Nigeria Communication Commission (NCC)

178. Construction of a new Faculty of Law Lecture Theatre

179. Completion of the new Faculty of Science Auditorium

180. Completion of the Department of Agricultural and Environmental Engineering/Wood Product Engineering Building

181. Construction of Workshop for the Departments of Agricultural and Environmental Engineering, and Wood Product Engineering

182. Completion of the Centre for Educational and Media Resource Studies Building

183. Resurfacing of Appleton Road

184. Resurfacing of Sokoto Crescent

185. Asphalting of Gongola Road

186. Resurfacing of Liard Road (The UI-Polytechnic Road)

187. Resurfacing of Crowther Lane (Off Amina Way, towards Anatomy)

188. Regular patching of potholes on Campus roads

189. Allocation of 7 hectares of land for the proposed Veterinary Teaching Hospital Complex on 25 January, 2019.

190. Refurbishment and Upgrading of ARCIS Library

191. Faculty of Science Multipurpose Centre comprising Students'Reading Room, laboratories for Biological, Earth, Physical Sciences and e-library. (Foundation/Turning of the sod on 15th July 2020)- Funded by TETFund)

192. Incubation Centre at the UI Research Foundation, Olajuwon Olayide Extension (Foundation/Turning of the sod on 16th July 2020- Funded by TETFund).

193. The Ministerial Tenders Board, Federal Ministry of Education, has on 7th July 2020 approved contract for the Construction of Lecture Theatre for the Distance Learning Centre.

194. Find in the Appensix some of the projects carried out to enhance municipal services within the Iniversity.

10. FUNDING AND FUND MANAGEMENT

195. The University of Ibadan Microfinance Bank Ltd was incorporated in December 2012 while full operation began the following month, we have ensured that the UI Microfinance Bank is on a sound financial and managerial footing, in my capacity as the Chairman of the Board. The profitability level has been increasing and this has been ploughed back in order to improve future higher earnings for the bank.

196. The clientiele base has continued to increase and it currently stands at 563 out of which about 80% are members of staff of the University.

197. To boost the welfare of staff of the University, the interest rate charged on concessionary loan facility to staff by the bank is 2% while the repayment period is 18 months instead of the normal 10 months.

198. UI Microfinance Bank was the only Microfinance bank in Oyo State that was selected to disburse and administer the Small and Medium Enterprise Development Agency of Nigeria (SMEDAN) Revolving Micro Credit Scheme for Small Scale Enterprises in 2019.

199. Two new companies were incorporated with the Corporate Affairs Commission in September 2019. These are Platinum UI Commercial Enterprises Ltd and UISHOPWELL.

STRATEGIES FOR SAVING COSTS: TAMING ECONOMIC RECCESSION

Very early in the life of the administration and in the face of daunting financial constraints at a time when the national economy of our great country was sliding into a recession, we had to consciously embark on some cost-saving measures in the university. These measures were retained even after the national economy started improving. By our conservative estimate, the University must have saved about Two Hundred Million Naira (N200,000,000.00) on account of these measures aimed at prudent management of our scarce resources.

Some of the specific cost saving measures include:

200. Gradual introduction of paperless meetings.

201. Non-publication of 2016 Calendar which saved the University at least ₦60 Million for the entire tenure.

202. Non-publication of paid advertorials for Professorial Inaugural Lectures series in national newspapers which saved the University at least ₦15 Million. In spite of this, each of the numerous frequently held Inaugural Lectures was well attended, with the lecturers and Faculties/Institutes making effective use of new technologies especially the social media to mobilise attendees.

203. Migration to Electronic Bulletin of the UI Bulletin instead of hard copies, saves the University at least ₦40 Million per annum.

204. Electronic copies of publications are sent to external assessors rather than the paper copies, starting with foreign assessors. This saves us up to ₦50 Million in the traditional way of courier postages.

205. Development of an In-House software for sorting/scrambling of Post-UTME Questions starting from the 2016/17 admission exercise; an external vendor had charged us ₦3 Million.

206. On numerous occasions, various international agencies sponsored me to workshops and seminars outside the country on an economy class flight ticket. Since I was entitled to travel with business class, I was at liberty to ask the University's travel agent to upgrade my e-ticket to business class. I did not request for this, thus saving the University at least Twenty Million Naira (N20,000,000.00).

11. MAJOR BENEFACTIONS RECEIVED BY THE UNIVERSITY

207. The Bode Amao Creche, Nursery and Primary School Building, funded by Dr Bode Amao, The Asiwaju of Ibadan, a business mogul and long standing friend of the University of Ibadan.

208. The Aliko Dangote Building in the School of Business, funded by Alhaji Aliko Dangote, the foremost industrialist and entrepreneur.

209. The Headquarter Building of the University of Ibadan Research Foundation (at Ajibode), funded by Rt. Hon. Dr. Chevalier Justus Itsueli (UI Alumnus 1966)

210. The Centre for Physiological and Pharmacological Research Centre donated by the Nathaniel Idowu Foundation (Facilitated by the Provost, College of Medicine, Professor E. Oluwabunmi Olopade-Olaopa)

211. The General Arogbofa Building at the Institute of Peace and Strategic Studies

212. Another building at the Institute of Peace and Strategic Studies

213. The Alumni Postgraduate Hall, built by the University of Ibadan Alumni Association (UIAA) Worldwide.

214. Donation of Three Hundred and Twenty Four Million Naira to the Akinkugbe Kidney Centre by General T Y Danjuma, GCON

215. The Kessington Adebukola Adebutu Foundation (KAAF) Auditorium in the Department of Human Nutrition and Dietetics endowed by Odole Oodua Sir Adebutu Kessington.

216. The Mosobalaje Oyawoye Building incorporating e-library and Aret Adams Professorial Chair offices in the Department of Geology; funded by the Association of Ibadan University Geologists (Ibadan Geologists') and Niger Delta Petroleum Exploration and Development Company Limited). The estimated cost on completion is Two Hundrd and Forty Million Naira.

217. Donation of Ten Million Naira (N10,000,000) to the Department of Economics by the Central Bank of Nigeria as part of activities marking 60 years of the founding of the Department.

218. Extensive and Periodic Renovation of Alexander Brown Hall by the main body of **Ibadan College of Medicine Alumni Association (ICOMAA)** Worldwide and various Medical and Dental Class Sets.

219. Award of a total of 10 undergraduate scholarships per academic session by **Bovas Foundation** to students drawn from seven participating faculties in the University namely: Science, Technology, Veterinary Medicine, Basic Medical Sciences, Clinical Sciences, Dentistry and Pharmacy. Each scholarship is worth between One Hundred and Twenty Thousand Naira (N120,000.00) and One Hundred and Fifty Thousand Naira (N150,000) and is awarded to selected 200 level students. Once awarded, the beneficiary continues to receive the award till he/she completes the degree programme. The first set of awards were made during the 2014/2015 academic session.

220. Donation of Twenty Five Million Naira (N25,000,000) by the then Governor-Elect of Oyo State, Engr Seyi Makinde, in March 2019.

221. Donation of a bus to the faculty of Law and Vertical Extension of the Bola Ige Building at the Dr Michael Omolayole Complex of UIAA Worldwide by Barrister Allen Onyeama, Alumnus 1983.

222. Donation of a multipurpose event centre to UIAA by His Excelleny Dr Ifeanyi Okowa, Governor Delta State (Alumnus 1980).

223. Donation of Forty Million Naira by His Excelleny Dr Umar Ganduje, Governor Kano State (Alumnus).

224. Donation of Ten Million Naira to the Department of Architecture by Pastor Enoch Adeboye (General Overseer, Redeemed Christian Church of Nigeria). This was facilitated by the pioneer Head of Architecture, Professor Cordelia Osasona.

225. Class of 1978 of the College of Medicine donated the sum of ₦10.6M for the upgrade of the College website, the repository and upgrade of ICT facilities at the pre-clinical school and the Alexander Brown Hall.

226. General renovation of buildings in the Departments of Biochemistry, Pharmacology and Therapeutics, Physiology and Anatomy.

227. Revamping of D Block in Alexander Brown Hall (ABH) to the tune of ₦20,425,317.25 College of Medicine, University of Ibadan 1981 set.

228. Provision of industrial borehole in Alexander Brown Hall by 1992 set.

229. Renovation of students hostel at Igbo-Ora by the class 1998

230. Refurbishing of ABH, including new water distribution and electrical systems and renovation of Blocks A&C by classes of 1976, 1982, 1984, 1986 &1994.

231. Provision of a Sienna van for Community Dentistryby Dr. Kenny Ajede (Class 2003).

232. Revamping of the inverter and ventilation systems and purchase of furniture for the E. Latunde Odeku Medical Libraryby the Class of 1976.

233. Launching of African Digital Health Library (ADHL-UI) at the Medical Library, College of Medicine on 2 July 2019.

12. PUBLIC PRIVATE PARTNERSHIP (PPP) INITIATIVES

The University recognizes that it must be adequately empowered to provide high quality educational services and learning environment conducive to development of the type of human capital the nation needs for achieving a developed polity. It also realizes that Public-Private Partnership (PPP) is a potent tool for assisting the University towards an **enduring** successful pursuit of its mandate. Hence, the administration encouraged the PPP initiative, which in this context refers to a structured collaborative framework that enables effective mobilization and efficient utilization of public and private sectors' resources and services for sustainable development. It may be pointed out that the administration came into office at a period when the national economy went into economic recession. This made it more imperative to innovatively exploit the PPP option for the good of the University.

We are convinced that PPP initiative can assist us to enhance the quantum and frontiers of resources available for financing needs-based, development-oriented programmes, projects and activities. It can also can help to promote more intensive application of private sector processes and managerial expertise towards a significantly improved, effective, efficient, open and accountable implementation of (public sector) programmes, projects and activities.

The following projects have since been approved under the PPP arrangement.

234. Construction of CMF Angels Hostel with 324 bed spaces
235. Construction of Olatunde Runsewe Hostel with 84 bed spaces
236. Construction of AOO Hostel with 74 bed spaces
237. Construction of Palms 77 Hostel (on-going)
238. Construction of 500 Rooms/1500 Bed Space Student Apartment Complex Phase 1 by Grace Land Properties, Soka Ibadan

13. RESEARCH, INNOVATION AND STRATEGIC PARTNERSHIPS

239. Annual Research and Development Fair in November 2016, November 2017, November 2018, and November 2019, respectively (in collaboration with the Development Agenda for Western Nigeria (DAWN) Commission) as part of Pre-Convocation events.

240. Career Fair in November 2018 (with sponsorship from the First Bank of Nigeria PLC)

241. Endowment of The **George Coumantaros Distinguished Professor** and Equipping the Flour Mills Food Research Centre in the Department of Food Technology by Flour Mills Nigeria PLC. Prof O.C. Aworh (Fellow, International Academy of Food Science and Technology (FIAFoST)) was appointed the Pioneer Chair holder in April 2018.

242. Endowment of the **Aret Adams Professorial Chair** in the Department of Geology by Niger Delta Petroleum Exploration and Development Company Limited.

Research Grants

243. The University continues to attract key grants through its academic staff across diverse discipline. Table 3 presents a summary of some of the grants won between 2017 and May 2019:

Table 3: A summary of some of the grants won between 2017 and May 2019:

Project Name	Principal Investigator's Name	Principal Investigator's Department	Funding Agency	Total Project Amount/ Currency	Project Amount/ Currency Domiciled at UI	Duration (in years)	Take off date
Reduction in mango and tomato losses in Nigeria and Kenya	Robyn McConchie /Prof. K. O. Falade	Deputy Director Sydney Institute of Agriculture Director ARC ITTC Food Safety in Fresh Produce /Food Technology	Australia - African University Network	AUS$20,000	AUS$4,240	1 year	2017
Increasing fruit and vegetable intake of low-income urban populations in Nigeria and Vietnam through food system innovations	Dr. Folake O. Samuel	Human Nutrition	Bill and Melinda Gates Foundation	US$2,931,542.00	US$747,827.00	3 years	15 June 2018
Improving Health In Slums In Africa & Asia	Prof. Akinyinka Omigbodun	Obstetrics and Gynaecology	NIHR/ Global Health Research Unit	Information unavailable	Information unavailable	Information unavailable	March 2018
Evonik Nutrition & Care Project	Dr O.A. Ogunwole	Animal Science	Evonik Nutrition & Care GmBH	Information unavailable	Information unavailable	Information unavailable	May 2018
Grand Challenges Canada	A. A. Adeyemo	Institute of Child Health	Grand Challenges Canada	Information unavailable	Information unavailable	Information unavailable	June 2018

GHRU Genomic Surveillance Of Antimicrobial Resistance	Dr. David Aanensen /Prof. Iruka N. Okeke	WTSI, Cambridge /Pharmaceutical Microbiology	UK National Institute for Health Research NIHR project	6,863,371 GBP	550,961.02 GBP	(2021) 4 Years	1 August 2017
African Journal of Laboratory Medicine: Special issue on the role in African laboratories in AMR surveillance	Prof. Iruka N. Okeke	Pharmaceutical Microbiology	African Journal of Laboratory Medicine	39,997.00 USD	39,997.00 USD	2018	2017
Anti-adhesins with therapeutic potential for enteroaggregative*Escherichia coli* diarrhoea	Iruka N.Okeke	Pharmaceutical Microbiology	Alliance for Accelerating Excellence in Science in Africa (AESA)	99,765 USD	99,765 USD	2 Years	TBD (Estimate March 2019, if Awarded)
Minimal genomics lab for AMR surveillance and diagnostics in provincial low-income settings	Iruka N.Okeke	Pharmaceutical Microbiology	Bill and Melinda Gates Foundation	199,681.90 USD	114,432 USD	2 Years	TBD (Estimate April 2019, if Awarded)
Health Policy Training And Research Programme (HPTRP)	Prof. Olanrewaju Olaniyan	Economics	UNDP	Information unavailable	Information unavailable	Information unavailable	Nov 2017

Women encountering mob justice: Manifestation of security challenges in Nigeria	Dr. Sharon Adetutu Omotoso (Project Lead), Dr. Mutiat Oladejo and MrsTemitope Bello	Institute of African studies, Department of History, Institute for Peace and Strategic Studies	CODESRIA's 2018/19 Meaning-making Research Initiatives (MRI) competitions	USD 35,000	USD 35,000	1 year	2019
Intra-Africa Mobility Scheme	Prof. Adenikinju	CPEEL	2017 EU-AU Intra-Africa Mobility Scheme Grants (Round 5)	1,379,550 Euro	Information unavailable	Information unavailable	2017
Remanufacture: A Strategy to Enable Affordable Quality Healthcare in Developing Countries	Prof A.O. Coker/Dr. Winifred Ijomah of University of Strathclyde, Glasgow, UK.	Civil Engineering	The Royal Society/ Global Challenge Research Fund (GCRF)	223,653.33 GBP	Not yet determined. The recently - sent contract is being worked on at UI Legal Office.	3 Years (Dec, 2021)	3 December 2018
Developing Innovative Interdisciplinary Biomedical Engineering Programs in Africa	Prof A.O. Coker/Prof. Robert Murphy of Northwestern University, Illinois, USA.	Civil Engineering	National Institute of Health, Fogarty International Center	1,351,617.00 USD	120,149.32 USD	5 Years (August 2018)	25 Sept., 2013

The Center for Innovation in Point-of-Care Technologies for HIV/ AIDS at Northwestern University (C-THAN)	Prof. A.O. Coker/ Professors Robert Murphy and Sally McFall of Northwestern University, Illinois, USA	Civil Engineering	National Institutes of Health Biomedical Imaging and Bioengineering	7,525,939.00 USD	Not yet determined as we had the Grant inaugural workshop in January 2019 at Cape Town.	5 Years (September 2023)	1 Oct., 2018
Newborn Essential Solutions and Technologies (NEST) 360 – Scaling up a Neonatal Intervention Package	Prof. A.O. Coker/ Professors Rebecca Richard-Kortum and Maria Oden of Rice University, Houston, USA	Civil Engineering	MacArthur, Gates and Children Investment Fund Foundations and ELMA Philanthropies	64,600,000.00 USD	Not yet determined as recently - sent contract is being worked upon by Office of the UI Research Management Office	5 Years (January 2024)	22 Jan., 2019
Enhancing Election Participation in Nigeria	Dr O.E. Olubusoye	Statistics	University of Colorado, Boulder, USA	57,200 USD	57,200 USD	3 Years (2021)	September, 2018
Development of a Harmonized Research Compliance and Integrity Document for the University of Ibadan	Abiodun T. Akindele	Principal Assistant Registrar, IAMRT	IREX University Administration Support Program (UASP)	3,479.19 USD	3,479.19 USD	I year	May 2018
H3ABioNet: informatics solutions for H3 Africa	Nicola Mulder/Dr Angela Makolo	Computer Science	National Institutes of Health	2,503,671 USD	21,543 USD	June 2018	September 2017

George S. Coumantaros distinguished Professorial Chair	Prof O.C. Aworh	Food Technology	Flour Mills of Nigeria PLC	8.000.000 naira/Annum	8.000.000 naira/Annum	Information unavailable	2018
Addressing NCDs in Nigeria through Enhanced International Partnership and Interdisciplinary Research Training	Prof. Chinedum P. Babalola	Pharmaceutical Chemistry	Fogarty International Centre	49,424.00 USD	49,424.00 USD	I year	2017
Multidisciplinary NeuroAIDS Training Program	Dr. BabafemiTaiwo/Prof Chinedum P. Babalola	North Western University, Chicago, USA /Pharmaceutical Chemistry	NIH/Fogarty D43	1,200,000.00 USD	Information unavailable	3 Years (2020)	2017
Kids Nutrition and Health Survey (KNHS) in Ibadan, Nigeria.	Dr. Rasaki Ajani SANUSI	Human Nutrition	Nestec S. A./ Nestle Research center, Lausannae, Switzerland.	200,000.00 Swiss Francs	200,000.00 Swiss Francs	1 year	March 2019

Simply put, a strategic partnership is any relationship with another organization or individual that is aimed helping both organizations achieve more success. The following strategic partnerships have been brokered on behalf of the University:

244. **First Bank of Nigeria Limited**: An MoU is being processed for five-year collaboration between the two parties to organize an annual Career Fair for final year students of UI, amongst other benefits. The first edition of the collaborative career fair held on 6 November 2018.

245. **Fintech Associates Limited**: The University of Ibadan is an Associate Member of FinTech Association of Nigeria (FintechNGR) and has an MoU with Fintech Associates Limited for co-implementation of a University based Incubation and Accelerator Program (FUBIAP) for students to promote a new breed of innovators leading to commercialization of such innovative ideas through improved access to resources, technology, mentorship and funding.

246. **ARCGIS Software Donation Renewal**: The renewal of the ARCGIS software donation by ESRI to the University of Ibadan was secured in November 2018 till November 2019 by facilitating the use of the GIS Software for innovation and sustainable development in Partnership with GIS Konsult Limited.

247. **Premium Times Centre for Investigative Journalism**: UI signed an MoU with Premium Times Centre for Investigative Journalism to promote, develop and disseminate ideas, contents and innovations relating to the practice of data-driven journalism, data warehousing and new journalism business models.

248. **Schneider Electric Nigeria Ltd**: Partnership with this business entity is designed to support the initiative of the University in teaching electricity and automation as part of Schneider Electric's "Access to Energy" initiative. The partnership involves donation of equipment and training support.

249. **Beatdrone Academy Programme**: This collaboration is to enable collaboration in order to provide drone technology competency opportunities to undergraduate students of the University and other interested members of the general public who are desirous of participating in the program and achieving certification in drone technology. Revenue will be generated for the University in the process.

250. **Techbridge Consulting Ltd**: The University operates a co-location partnership model to offer students and members of the general public an opportunity to achieve professional competency, skill and certification in Robotics and Engineering designs, while generating revenue for the University in the process.

251. **EZ37 Solutions Limited**: This is a leading Human Resources and Management Consulting Firm, It is collaborating with UI to both enrich student's learning and employability as well as facilitate the University of Ibadan Career Fair. They served as

the consultants who organized the November 2018 Career Fair in partnership with First Bank and the Career Fair Committee of the University.

252. **First Academy (First Bank of Nigeria)/UI Masterclass Programme.** The program is a fully residential training program that allow for exhibition and development of interaction, collaboration and innovative abilities at desired levels. The delegates are expected to live on the FirstAcademy Campus, Lagos during the entire program. The program comprised Digital Transformation and New Thinking; Entrepreneurship vs Employability: Pros and Cons; My Career Journey: From UI to FirstBank – FirstBank Management Associates; Business Communication and Elocution; Team Bonding; Branding and Personal Excellence

253. **National Defence College (NDC)**: Memorandum of Understanding that would engender a stronger partnership was signed between UI and NDC. It includes co-supervision and online tutoring in line with globalbest practices. The MoU was signed in December 2017.

254. **GIS Konsult Limited**: The University has an Innovation Partnership agreement with GIS Konsult Limited to organize annual Geo-Hackhathon event for staff and students of the University of Ibadan.

255. **Emerging Young Entrepreneur (EYE) Initiative**: A Memorandum of Understanding has ben signed between UI and the EYE Initiative. The MoU makes UI a host location of the EYE initiative, which is a nonprofit organisation that seeks to identify young aspiring Agripreneurs across African universities with the intention of running agribusiness competition including training, mentoring and prototyping support for the benefit of 300-400 level students.

14. SOME RECENT MAJOR GRANTS TO THE UNIVERSITY

The following are some recent major grants from which the University will derive a lot of revenue in terms of the indirect cost as well as capacity building for staff and students.

256. **USP-PQM+ project by USAID**

The University of Ibadan was selected as part of the USP-PQM+ project by USAID to strengthen systems that improve the quality of medical products in low- and middle-income countries.

The U.S. Agency for International Development (USAID) has awarded a five-year, (2019-2024) **$160 million Cooperative Agreement** to the United States Pharmacopeia (USP) to sustainably strengthen medical product quality assurance systems in low- and middle-income countries, addressing the proliferation of poor-quality medical products that put millions of people at increased risk of illness or death and waste precious health system resources. The program termed "**Promoting the Quality of Medicines Plus (PQM+)"** builds on the successes of predecessor programs while adopting cutting-edge approaches to support countries worldwide in responding to an evolving pharmaceutical landscape.

The Consortium includes global partners and core-flex partners. University of Ibadan was chosen as one of six Core-Flex partners representing West Africa. Others are Muhimbili University of Health and allied Sciences, Tanzania; University of Addis Ababa, Ethiopia; Mahidol University Thailand; Ecumenical Pharmaceutical Network, Kenya; Association of Southeast Asian Nations Network for Drugs, Diagnostics and Vaccines Innovation (ASEAN-NDI), Singapore.

Successful performance on this PQM+ project will qualify the University of Ibadan to be a direct beneficiary and applicant to USAIDS directly.

The USP-PQM+ project was announced in October 2019 but was launched on 24th February 2020 at Rockville, Maryland, USA.

Prof. Chinedum Babalola, former Dean of Pharmacy and currently on leave of absence as Vice-Chancellor of Chrisland University, Abeokuta, who is the focal person on this project was in attendance for the project launch and after-launch workshops.

The University under my leadership as Vice-Chancellor will support this major grant by providing laboratory space and other necessary logistic support.

257. Mastercard Foundation Scholars Program Grant

The University of Ibadan, at the end of 2019, won a Mastercard Foundation Scholars Program grant worth over Nine Million Dollars ($9,280,951.87). The only other university in Nigeria that won the grant in 2019 is the Pan-Atlantic University. The grant will provide scholarship to 500 students in the University of Ibadan over an average period of four years at the rate of $4,640 per scholar per annum. The grant specifies that of the 500 students to be supported by the grant, 360 will be female and 140 will be refugees and /or displaced youths (90 of this 140 are expected to be youths with disability).

The Mastercard Foundation Scholars Program was launched in 2018. Its strategy aims to enable 30 million young Africans, especially young women, to access dignified and fulfilling work by 2030. As part of this strategy, the Foundation seeks to expand the scope of its scholars' programme by providing an additional 15000 scholarships in the areas of STEM, Health, Agriculture, Governance and Gender. Priority is to be given to such marginalised groups as young women, displaced youths, and youths with disabilities.

258. DAAD In-Country/In-Region Scholarship Programme

The DAAD In Country/In-Region Scholarship Programme award was approved in June 2019 for the University of Ibadan as a host institution. The following are note worthy about the Scholarship:

- Scholarships are generally granted for development-related Master or doctoral studies for individuals who plan to pursue a career in teaching and/or research at a higher education institution in their home region or in their home country.
- DAAD Scholarships are awarded for (post)graduate studies at the host institution that is affiliated with the programme.
- The host institution will receive a maximum quota of scholarships for (post)graduates programmes or individual doctorates.
- The scholarships are administrated by DAAD. The host institution receives the university/institute/network fees. If necessary, the host institution disburses the scholarship payments for the DAAD.
- The University of Ibadan, as a host institution is affiliated with the programme for 3 intakes from 2020/2021 to 2022/2023. Afterwards it is possible to reapply for participation.

- The scholarships are awarded for the following (post)graduate programmes in our University:

Programme	Duration	Start-End
MSc. Fisheries Management	1.5 years	September-August
MSc. Energy Studies	1.5 years	September-August

- Through funds provided by the German Federal Ministry for Economic Cooperation and Development (BMZ), the DAAD awards the University of Ibadan as host institution for each intake a maximum amount of up to 5 In-Country scholarships/ up to 10 In-Region scholarships in total for the Master programmes.
- The awarded amount of scholarships will be subject to the provision of funds by the German Federal Ministry for Economic Cooperation and Development.

259. **African Centre for Career Enhancement & Skills Support (ACCESS)**

The University of Ibadan has been selected as one of the hosting institutions for the African Centre for Career Enhancement & Skills Support (ACCESS). This is a five-year project spearheaded by Leipzig University, Germany, jointly implemented by a consortium of six African universities in Benin, Ghana, Kenya, Nigeria, Rwanda and Tunisia. ACCESS seeks to address the paradox of improved formal education systems in Africa and rising unemployment rates among African university graduates.

260. Within the project framework, new interdisciplinary concepts will be developed and piloted to contribute to promoting the employability of students and graduates of African universities. With the benefit from existing collaborations between Leipzig University and its African partner universities, ACCESS seeks to create a practice-oriented interface for African Higher Educational Institutions (HEIs), development cooperation partners, business associations and agencies in the Global South. The project will be based on four pillars: Capacity Building, University Business Linkages, Employability Research and African German Entrepreneurship Academy.

261. The UI team consists of Prof. A. B. Ekanola, Deputy Vice Chancellor, Academic (as the UI team lead and UI investigator in the Employability Research Pillar), Prof. Olutayo Adesina, Head, Department of History (UI investigator in the Capacity Building Pillar), Prof. Olawale Ogunkola, Head, Department of Economics (UI investigator in the University Linkage Pillar), Dr Oladapo Okareh, Head, Department of Environmental Health Sciences (UI investigator in the African German Entrepreneurship Pillar) and Dr Ademola Lawal, Department of Philosophy (UI project coordinator).

262. ACCESS is funded by the German Academic Exchange Service (DAAD) in the programme "University Excellence in Development Cooperation". The e-launch event of the programme held on Monday, 29 June 2020. The Vice-Chancellor, Prof. A. I. Olayinka; Deputy Vice-Chancellor (Academic), Professor Adebola Ekanola; the Head, Department of History Professor Olutayo Adesina, the Head, Department of Economics, Professor Olawale Ogunkola; and the Dean of Pharmacy, Professor Oluwatoyin Odeku; were among the participants.

263. The ACCESS Project will give a fillip to our other initiatives in entrenching eneterpreneurship into our curriculum thereby improving the employability of our graduates.

15. CAPACITY BUILDING WORKSHOPS

264. The University hosted a Workshop on Developing the next Generation of researchers (Next Gen) in collaboration with the Association of Commonwealth Universities from 2 to 4 April 2019. The Workshop attracted over 200 early career academics from 34 institutions. Next Gen provides an opportunity for emerging reearchers to explore innovative approaches to professional development and support them to take the next step in their careers. Over three days, delegates learnt about international good practices in career and professional development planning for early career researchers. This includes how global best practices are being applied within Nigeria and hearing first-hand from rising academic stars from across the country about how they are forging ahead in their research careers. The Workshop also covered the benefits of professional development as a researcher, making the most of mentoring, research cooperation for early career researchers, professional development planning, research uptake - getting research into use, the mobile researcher in a global research environment and preparing to be an effective research leader.

16. PUBLICATIONS

265. Milestones of the Premier University, 2018. Ibadan: Media Choice Ltd. 310 pages.

266. Annual Reports 2016, 2017 and 2018

267. The University of Ibadan Library Journal (UI-JLIS) which was floated in 2018

268. The University of Ibadan Library System : The Journey Continues

17. INTERNATIONALISATION

By fostering collaborations with foreign universities, embassies, high commission and international organizations, the University has been enhancing its international profile and network. Scope of collaboration with higher education institutions include staff development/exchange, collaborative grant writing, joint teaching/twinning of courses and Joint conferences, etc.

Find below some of our collaboration and linkages with international institutions and organizations:

269. **Michigan State University (MSU), East Lansing, Michigan**: Several linkage brokering meetings with the leadership and faculties of different units of MSU between 23 and 25 January 2019. Several linkages are being fostered between staff of University of Ibadan and Faculty at MSU as a result of this visit.

270. **Wake Forest University (WFU), Winston-Salem, North Carolina**: Collaboration is in process between UI and WFU in the area of joint research. In this regard, a trip was undertaken by the DVC (RISP) in the company of Prof. O. C. Adesina, FNAL, Head, Department of History to WFU, Winston-Salem, North Carolina from 26 February to 2 March 2019. A team from Wake Forest University team will visit UI later in this year.

271. **Johns Hopkins University, Baltimore, Maryland:** A collaborative visit was made to the division of Health Sciences Informatics on 12 January 2018 to foster collaboration in respect of the establishment of a Center for Genetics, Genomics and Informatics at the University of Ibadan. Both institutions are preparing a joint grant application which will ensure the establishment of the proposed Centre.The application is due in September 2019.

272. **International Scholars and Students:** Between 2016 January and May 2019 the University hosted:

- 194 international visiting scholars from Sweden, UK, USA, Kenya, Cameroon, Germany, Zimbabwe, Ghana, Zambia, Sierra Leone, Eritea, South Korea, Jamaica, Isreal, France, China, Swaziland, South Africa, Rwanda, Brazil, Jamaica, Luthuania, Malaysia, Canada, Norway, Russia, Denmark, Swisszerland,

CotedIvoire, Egypt, Nether land, India, Mexico, Scotland, Benin Republic and Ice Land.

- 74 international students on short term research visits from UK, USA, Japan, Finland, Germany, Cameroon, Canada, and China.
- 900 international students from Benin Republic, Cameroon, Libaria, Niger, Chad, Rwanda, South Africa, Guinea Conakry, Zambia, Tanzania, Ethiopia, Somalia, Uganda, Kenya, Tanzania, Swaziland, Botswana, Sudan, Tanzania, Mali, Rwanda, Kenya, Togo, Ghana, Liberia, Togo, Egypt, Djibouti, Sierra Leone, Zimbabwe,
- Madagascar, Congo Democratic Republic, Eritrea, Burundi, Senegal and Chad.

273. The following workshops, conferences and other programmes were organised by the University, through the Office of International Programmes to enhance the internationalisation agenda of the University:

- Workshop on **'Building Award-Winning Fulbright Application Package'** on Wednesday, 20 April, 2016. Organised in conjunction with UI Branch of the Fulbright Alumni Association.
- The first International Students Week held between Friday, 23 to Thursday 29 September 2016. The week was tagged The University: A Model of Global Integration in the 21st- Century. It aimed at fostering cultural Exchange, promote social integration and build social and academic networks.
- The Fourth International students' forum held on July 21, 2017.
- The Centre for General Studies in collaboration with the Office of International Programmes organised an international conference on "***Tax Havens and the Developing World: The Global Dimension"*** from 2 to Friday, 4 August 2017.
- The International Students' Week was organized by the OIP 02 and 03 October 2018.
- The Office of International Programmes facilitated the International Earth Day's Speech delivered by the US Ambassador to Nigeria, Mr. W. Stuart on 16 April 2018.
- OIP facilitated the donation of 42 cartons of books on American Studies by the US Consulate General, Lagos, to UI.
- OIP Initiated the process of establishing a Centre for American Studies in conjunction with the Department of Philosophy, UI.

- Summer School on Nigerian Cultures. Participants attended from U.K, USA, China and Nigeria. 13-26 August 2018.
- Publication of LINKS magazine.
- Farewell reception for DAAD representative in UI. 4 March 2019
- Workshop on "Preparing an Award-Winning Fulbright Fellowship Application" 11 March 2019.

268. JOINT MASTER DEGREE BETWEEN ARCIS AND UNIVERSITY OF PARIS, NANTERRE

Today, rapid and global developments in information science and technology continue to expand the global demand for human resources possessing ready-to-use practical skills in big-data related fields including business intelligence, data analytics, data mining, Natural Language Processing, data science, machine learning, and artificial intelligence. These fields are all oriented towards enhancing the harnessing and use of data, information and knowledge for improved decision making and action organizations and society.

In keeping up with these global trends, in March 2019, the University through the Africa Regional Centre for Information Science, one of the university's centres of excellence signed a Five-Year Memorandum of Understanding (MOU) with the University of Paris, Nanterre, France. The MOU covers exchanges of teachers and researchers, student exchanges, exploring the collaboration between teachers, collaboration in scientific research and publications.

The MOU put paid to the submission of a joint proposal between ARCIS, University of Ibadan and University of Paris, Nanterre to the French Ministry of Foreign Affairs to fund the establishment of a joint postgraduate diploma in Natural Language Processing and master's degree programme in Big Data Analytics. The programmes, which are to be domiciled in the University of Ibadan, aim at catering for the human resource gap in the two sub fields in Africa, support the development of French higher education in West and Central Africa and foster the exchange of faculty and students between the two universities.

The project proposal was approved by the French Ministry of Foreign Affairs and is being funded through the Support for the Development of French Higher Education in Africa (ADESFA) Grant. The approval of the project forms one of the reasons for which His Excellency, the Ambassador of France to Nigeria and ECOWAS, Mr. PASQUIER JEROME visited this university on 22 May, 2019. Seed fund (€39,812) was approved for the curriculum design by faculty of ARCIS-UI, University of Paris, Nanterre, University of Paris, Nouvelle Sobourne and National Institute for Oriental Languages and Civilizations (INALCO) Paris, France. The fund was released to University of Paris, Nanterre with the expectation that UI portion will be sent.

In furtherance of the cause of the collaboration, ARCIS, in July 2019 hosted the delegates from University of Nanterre who visited to hold meetings for discussions and working out of modalities for the proposed programme in Natural Language Processing. At the meeting representing ARCIS were: Director of ARCIS, Prof. W. M. Olatokun, Prof. M. A. Tiamiyu and Dr. Kemi Ogunsola; Representing University of Paris, Nanterre were: Prof. Sylvain Kahane, Université Paris Nanterre (Team Leader), Dr. Kim Gerdes and Marine Courtin, Université de la Sorbonne Nouvelle Paris 3, Paris, Dr. Slavomir Ceplo Austrian Academy of Sciences, and Dr. Elodie Apard, Director IFRA Nigeria in attendance. At the meeting, the two teams agreed on the content, structure and modalities of the proposed programme.

ARCIS Team visited University of Nanterre between 27 September and 7 October, 2019 to develop curricula for the programmes. On return from the visit, series of curriculum design meetings were held with representatives of the University's Department of Linguistics and African Languages between December 2019 and January 2020. Currently, the curricula for the Postgraduate Diploma Natural Language Processing and Master of Science (Big Data Analytics) have been developed and awaiting approval by the Faculty of Multidisciplinary Studies, Postgraduate College and Senate. The PGD-NLP programme is proposed to commence in the 2019/2020 session to be jointly delivered by ARCIS and Department of Linguistics and African Languages.

269. Number of International Students and Diversity (Number of Countries)

As shown in Figure 8, there has been a general increase in the number of international students who come to study at the University of Ibadan and an increase in the nationality of the students.

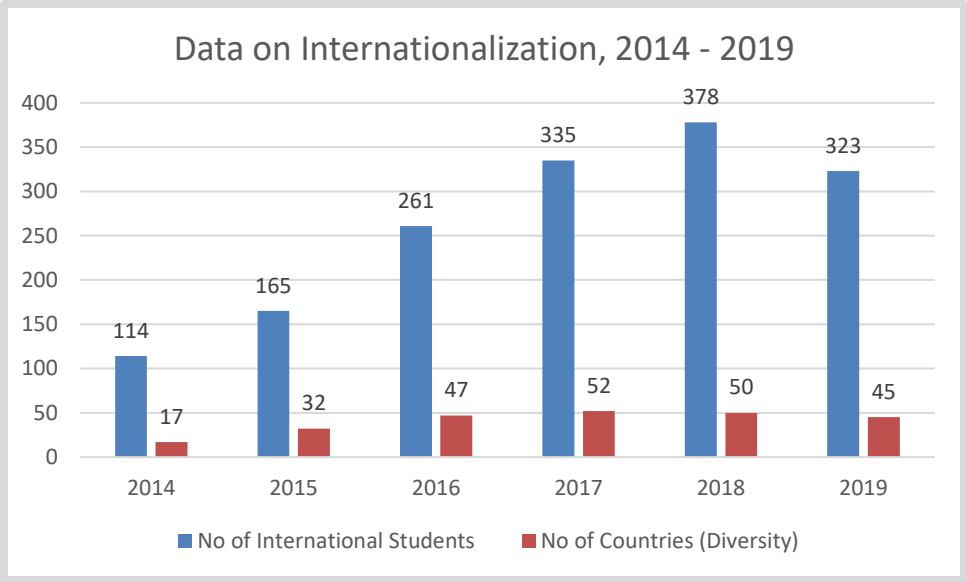


Figure 8: Number of International Students and the number of countries (Diversity), 2014 – 2019

18. HONORARY DEGREES AND FELLOWSHPS

On the recommendation of the Senate and the approval of the Council, we awarded honorary degrees and fellowships to a number of respected individuals. This list comprised three iconic and eminent women who are role models. It may be noted that only four women had earlier received honorary degrees of the University of Ibadan from 1963 till 2017, namely Mrs Funmilayo Ransome-Kuti (LLD, 1968), Professor Phyllis Jean Kanki (D,Sc, 2008), Chief Folake Solanke, SAN (D.Lit., 2011) and Professor Adetowun Omolara Ogunsheye (D.Lit., 2012).

2016

270. Professor Niyi Osundare (UI Alumnus 1966);
271. Chief Bode Amao (friend and benefactor);
272. Alhaji Aliko Dangote (friend and benefactor).

2017

273. Emeritus Professor Ayo Bamgbose (UCI/UI Alumnus 1957);
274. Dr Emmanuel Egbogah (Alumnus; Former Lecturer and benefactor);
275. Rt Hon Dr. Chevalier Justus Itsueli (Alumnus 1966 and benefactor);
276. Professor Allen Bankole Oladunmoye Oyediran (former UI Vice-Chancellor)

2018

277. Sir (Chief) Bode Akindele, OFR (friend and benefactor);
278. Professor Alake Bolanle Awe (Retired UI Professor);
279. Professor Olufunmilayo Olopade, OON (UI Alumna 1975);
280. Professor Grace Awani-Alele Williams (UCI/UI Alumna 1949);
281. Professor Akinlawon Ladipo Mabogunje NNOM (UCI/UI Alumnus 1949);
282. Professor Omoniyi Adewoye, (UCI/UI Alumnus 1956; former UI Vice-Chancellor).

2019

283. Aare Afe Babalola, OFR, SAN (friend and benefactor to UI)
284. Professor Emeritus Ayodele Falase, NNOM (Alumnus 1962, Former UI Vice-Chancellor)
285. Professor B E Edozien (Alumnus, Retired UI Professor and Benefactor)

286. Prof Alex Ezeh (Alumnus and benefactor)
287. Prof Folagbade Aboaba (Alumnus, Retired UI Professor and Benefactor)

LIFETIME ACHIEVEMENT AWARDS

288. As part of the 70th Anniversary celebrations of the University, no less than 120 alumni/alumnae, retired staff and friends of the University of Ibadan were honoured with a Lifetime Achievement Award at the Night of Honour and Life Time Achievements Awards Held on 16th November 2018, it aimed at celebrating notable and distinguished alumni who have and are making positive impacts in their chosen fields of endeavour. The selection of the awardees was based on: affinity with the University; achievements; consistent contributions to the making of the UI brand; giving history and or potential to give; and the need to bring back home those whom the University may have lost contacts with.

Categories of Awards

- **Life Time Awards**: Alumni/alumnae given this category of Award were selected based on their achievements. Most of those who got this category of Award might have reached the peak of their career but not necessarily retired.
- **Worthy Ambassadors Award:** They are also achievers but still have age on their side, i.e., they still have the prospect of attaining greater heights.
- **Honorary Ambassadors:** These are friends of the University who have great affinity to the University but are not graduates of the University.

Not less than 80 of the Awardees turned up for the Nights of Honour and the number of well-wishers and families that came with them was indicative of how much the Awardees cherished the recognition.

19. NAMING OF BUILDINGS AND STREETS

The Joint Council/Senate Committee on Naming of Buildings and Streets which is chaired by the Vice-Chancellor, has been very active by considering notable and deserving icons and role modelsin our core business of teaching, research and community service. This was a conscious decision taken in order to immortalize these legends who have contributed in no small measures to the current standing of the institution whike at the same time inspire the current and future generation of staff and students to give of their best to the University of Ibadan.

289. The Central Administration Building was named after our highly reverred Professor Emeritus Tekena N. Tamuno (Alumnus 1953), the first Ibadan Alumnus to be the Vice-Chancellor of the institution (VC from 1975-1979).
290. The Arts Theatre was named after our 1986 Nobel Laureate in Literature, Professor Emeritus Wole Soyinka (Alumnus 1953).
291. Naming of a Practical Theatre in the Department of Theatre Arts named after Geoffrey Axworthy.
292. The Vice-Chancellor's Official Residence was re-christerned as **AYO BANJO MANOR** after the longest serving Vice-Chancellor, Professor Emeritus Ayo Banjo, who served in that capacity from 1983-1991
293. The Conference Centre was named after the Pioneer Chairman of the University of Ibadan Ventures Ltd, a notable Philantropist and business tycoon, Otunba Subomi Balogun.
294. The Headquarters of UI Research Foundation was named after Rt Hon Dr Imo Justus Itsueli, Alumnus 1966, and Pioneer Chairman University of Ibadan Research Foundation.
295. A new female Postgraduate Hall of Residence, behind Queen Idia Hall, was named after a foundation student **Felicia Adetowun Omolara Ogunsheye** (Alumnus 1948), the first female professor in Nigeria, and former Dean of Education.
296. The Third Floor Extension of Physiology and Pharmacology Building as well as the Central Animal House named after **Chief Nathaniel Olaniyi Idowu**.
297. The Ajibode Extension was named after one of the former Vice Chancellor, Professor Samuel Olajuwon Olayide during whose tenure the Ajibode Extension was acquired as **'Olajuwon Olayide Extension'.**

298. The New Admissions Office (Undergraduate) Building was named after the first Indigeneous Registrar, later Vice-Chancellor, University of Lagos and Director, Institute of African Studies, University of Ibadan, Professor Saburi Oladeni Biobaku as **'Saburi Biobaku Building'.**

299. The Senate Chamber was named after a former Vice Chancellor and the first Nigerian Professor of Psychiatry, and former Deputy General Secretary, World Health Organisation, Professor Thomas Adeoye Lambo as **'Adeoye Lambo Senate Chamber'.** (The initiative for this was first muted by the late Emeritus Professor Oladipo Olujimi Akinkugbe and strongly supported by the Department of Psychaitry).

300. The new Postgraduate Hall, at the College of Medicine was named after Emeritus Professor Ayodele Olajide Falase, Former Dean, Faculty of Clinical Sciences and Dentistry, Former Provost, College of Medicine & the 9th Vice-Chancellor of the University of Ibadan, as **Ayodele Falase Postgraduate Hall**.

301. The Museum of the Institute of African Studies named after the late Professor **Cornelius Adepegba.**

20. CONFLICT RESOLUTION

Through regular dialogue, ensuring transparency and an open door policy with students, staff and other stakeholders, we were able to maintain stability in the system.

302. Managing Strikes by Staff Unions

a. Persistent demonstrations by the Joint Action Congress at the end of January, February, March and July 2016 on Salary Shortfalls and non-payment of earned allowance nicked named 15/10;

b. Strike by all the four staff Unions in March 2017 on salary shortfalls, pension deductions, promotion arrears, etc.;

303. Strike by the Joint Action Council comprising the three Non-Academic Staff Unions (SSANU, NAAT and NASU) National protest on small allocation of Earned (Academic) Allowances which commenced from late November 2017 and lasted till March 2018.

304. Resolution of the '*Free Mote Campaign*' by students- April 2016

305. Resolution of disagreement between the University of Ibadan Moslem Community and the Chapel of the Resurrection on the Construction of a car park by the Chapel - 2016

306. Resolution of the students crisis on the delay in the production of identity cards (No identity card, no examination)- May 2017

307. The 'Fee must fall campaign' by students following increase in the Accommodation Fees in all the 12 Halls of Residence in the University and the introduction of Health Professional Training Fees in the College of Medicine– March/April 2018

308. The *hijab* controversy at the International School, University of Ibadan (ISI), broke out during the celebration of the 70th Anniversary of the University in November 2018 following the demand by the ISI Moslem Parents' Forum that female students of the ISI be allowed to wear *hijab*. The matter was debated dispassionately by the ISI Alumni, the Parents Teachers Association, the Board of Governors, well-meaning members of the UI Community and the Expanded Management of the University. Nonetheless, the aggrieved party took the matter to the High Court of Oyo State 'for the enforcement of their fundamental rights to freedom of thought, conscience and

religion, and freedom from discrimination, right to the dignity of human person and right to education'.

21. UNIVERSITY OF IBADAN WOMEN'S SOCIETY (UIWS)

Established in 1995, the University of Ibadan Women's Society (UIWS) is a voluntary organization with the membership comprising all female members of senior staff and wives of male members of senior staff of the University.

309. The AgroImpact Projects Empowerment Initiative (AIPEI) was established by the UIWS, as a Non-Governmental Organisation in 2016 under the leadership of the Vice-Chancellor's wife, Dr Eyiwumi Bolutito Olayinka. A Board of Trustees for the AIPEI was put in place, comprising very senior academics, under the Chairmanship of Professor Janice Olawoye, Quondam Dean, Faculty of Agriculture and Forestry.

310. Some of the programmes under AIPEI included organization of training workshops on tomato production and cassava processing, conservation, preservation and value addition; economic tree planting/value addition. Over two hundred and fifty participants from the University of Ibadan and the neighbouring communities have been trained.

311. The UIWS established the Comfortable Career Cloud (CCC), a Mentoring program for both the teaching and non-teaching female members of staff of the University. A maiden Workshop was organized in 2018 with about 120 participants. GET THEME OF CONFERENCE

312. Approval was obtained from the Oyo State Ministry of Education for the Bode Amao Creche and Nursery School to operate a Primary School. The first set of primary school pupils were admitted during the 2018/2019 session.

313. A computer laboratory was established at the Creche with facilities for 20 computer units.

314. A sum of Thirty Million Naira was invested in treasury bills in 2016. As at February 2019, about Eight Million Naira had been derived as dividend and this has been deployed to upgrade physical facilities at the Creche, including fencing of the school.

315. The UIWS was involved with heath awareness campaign including breast cancer, pap smear, health walk and financial support to indigent students through the University Health Service.

316. Award of the Professor Chinedum Peace Babalola/UIWS Prize to two best female graduating students of the University of Ibadan. This is funded from the accrued interests from an initial endowment of One Million Naira (N1,000,000.00).
317. The staff strength of the School was increased from **50 to 79** over the past five years.
318. The salary of all staff of the School was increased by 40% in 2016.
319. A Capacity Development programme for all staff of the Creche was carried out. This incorporated training in computer skills and curriculum development.
320. A Contributory Pension Scheme was established in 2017 for all members of staff.
321. The Board of the Creche was strengthened with the creation of additional positions of Auditor and Financial Secretary, with both positions filled with qualified professionals.
322. An audit of the financial management of the Creche was carried out.
323. Construction has reached an advance stage on a female hostel, with generous financial support from Pastor (Mrs.) Folu Adeboye of the Redeemed Christian Church of God.

22. EFFECTIVE COMMUNICATION

324. In addition to the regular official channels of communication, we deployed the social media as a cost-effective and efficient means of reaching our various publics in real time. In particular, I have maintained an active Facebook page which I deploy to reach students, staff, alumni/alumnae, friends of the University and the general public. Different social media platforms are deployed to publicise and celeberate major appointments and notable achievements by our staff, students and alumni/alumnae.

325. In January 2016, we established the UI Social Media Use Team (UISMUT) with Professor Ayobami Ojebode, Head, Department of Communication and Language Arts as the pioneer Coordinator. The remit of the UISMUT is to monitor the social mention of the University of Ibadan on social media especially on Twitter, Facebook and in social blogs and online newspapers on weekly and monthly basis.

326. The UISMUT is able to identify the ***Top Issues***, ***Events/Announcements, Enquiries***, ***Facilities,*** and ***Sentiments*** in terms of percentage Positive posts, Negative posts; and Neutral posts.

23. OPEN AND DISTANCE EDUCATION

327. **Successful Revalidation and Validation of Nine Programmes at the Distance Learning Centre**: The Distance Learning Centre played host to a 20-member National Universities Commission's (NUC) accreditation team between May 1 and 3, 2018 on a twofold mission: (i) Revalidation of six old programmes including Adult Education, Educational Management, Guidance and Counselling, Library, Archival and Information Studies, Communication and Language Arts, and Statistics; and (ii) Validation of three new programmes namely Computer Science, Sociology and History and Diplomatic Studies. All the nine programmes were given full accreditation by the NUC.

328. **Open Educational Resources:** The Centre has developed and uploaded 202 course materials on Open Educational Resources across different programmes, including French for Beginners. This is in line with the National Universities Commission's policy on open educational resources.

329. **Stakeholders' International Conference:** The Centre organized a three-day International Stakeholders Conference from 28-30 October, 2018. Professor Ashar Kanwa, President of Commonwealth of Learning conducted two training sessions on ODL for stakeholders in UI and other universities in January, 2017.

330. **UIDLC Thirtieth Anniversary:** UIDLC commemorated the Centre's Thirtieth Anniversary with an anniversary lecture delivered by Emeritus Professor Michael Omolewa on Thursday, 1 November, 2018.

331. **NUC/University of London's ODL Advocacy:** The Centre collaborated with the NUC and University of London in various capacity development trainings and workshops as follows:

a. One-day Symposium on Policy and Practice in Open and Distance Learning (November 7, 2017) at the NUC;
b. University of London/NUC Workshop on Distance Education/RIDE, 2018 Conference on Learning Design: Integrating Learning, Teaching and Support at the University of London, March, 2018;
c. A Three-day Workshop on ODL Capacity at Baze University, Abuja, July 3 – 5, 2018 (Profs. D.E. Okurame, A.O. Fadoju and Dr. S.O. Odedokun attended the workshop);

d. A Two-day Conference on Policy and Practice in Open and Distance Learning (November 28 to 29, 2018) at the NUC.

332. **British Council sponsored advocacy on Transnational Education Landscape:** The Centre was invited to a one-day symposium on Transnational Education Landscape in London on November 09, 2018.

333. **Design, Construction and Installation of an All Steel UI DLC 30 Years' Outdoor Double Face Media Board:** This project was also approved and executed in 2018. The construction of an all-steel outdoor double face media board is to showcase the existence of UI-DLC in the last thirty years. The media board would also create awareness and promote the image of the Centre.

334. **Computer-Based Testing Centre:** The Centre's Computer-Based (CBT) Testing Centre is the foremost in any Nigerian university with three halls of 500 computer systems capacity each. In the last three years, more than forty thousand candidates wrote one form of test or the other.

The CBT Centre is patronized mainly by the Joint Admissions and Matriculations Board (JAMB) which earned the Centre and Recognition as a Centre of Excellence by JAMB. The CBT Centre also enjoys patronage from the Postgraduate College, The International School, University of Ibadan, Dragnet, and Teachers' Registration Council of Nigeria. Also, all UIDLC examinations now hold at the CBT Centre

335. **Software Development**: The Centre's IT team developed a homegrown CBT software which is being used for examinations.

336. **Educational Visits**: The Centre has hosted Scheduled Educational Visits from existing and budding Open and Distance Learning Institutions.

337. **Staff Capacity Development and Training**: The Centre's staff enjoyed training and conference attendance (locally and internationally).

338. **Stakeholders' Retreat**: Three Stakeholders' Retreat held as follows:

a. Western Sun Hotel, Ede (16 – 17 June, 2017)
b. Princess Court and Resort, Oyo (23 – 24 March, 2018)
c. Aenon Suite, Oshogbo (6 - 8 December, 2018)

339. **Tertiary Institutions Social Health Insurance Programme (TISHIP)**: The Centre started the Tertiary Institutions Social Health Insurance Programme with constant consultation with the University Health Services.

340. **Post Graduate Scholarship**: The Centre has commenced a scholarship scheme of 50% Postgraduate Tuition to first class students on the UIDLC platform.

341. **First class graduates**: UIDLC produced nine first class graduates at the 2017 convocation ceremonies and 34 at the 2018 convocation ceremonies.

342. **Publications**: The Distance Learning Centre has the following publications:

a. Festschrift Book,
b. International Journal of Open Distance Education (IJODE)
c. Newsmagazine (Unibadan ODL Frontiers)

24. CHANGING THE MINDEST OF STAFF AND STUDENTS

A conscious effort was made to change the mindset of members of the University community.

343. As stated by Erinosho (2018), '***Punctuality is not the soul of business in Nigeria***'. I was determined that we had to change this narrative by insisting that **punctuality is the sole of business**. Starting from the first meeting of Senate that held at 2:00 pm on the day of my inauguration, I set the tone that our meetings must start on time. I showed example by always arriving at venues of meetings at least some five minutes before the advertised commencement of such meetings.

344. Coming from a background of a high rate of cultism in higher institutions of learning in the country since the early 1980s, the University embarked on a vigorous anti-cultism campaign on its campuses. We erected many large billboards on our campuses with bold inscriptions proclaiming '**SAY NO TO CULTISM**'. Happily, on account of the successes recorded by the Anti-Cultism campaign of the Centre for Social Orientation, cases of cultism and other anti-social behaviours have subsided considerably. However, we continue to be on our guards.

As we continue to implore students to say NO TO CULTISM, we need to also tell them what they should say yes to as nature abhors a vacuum. We thought that one of the ways we could inspire our students was to celebrate some of our iconic alumni/alumnae, teachers and administrators. Consequently, we decided to replace all the cultism billboards with those ones that now advise the students on what they should yes to.

25. COMMUNITY SERVICE

345. **University of Ibadan-Private Secondary School's Summit:** With the intention of proffering some assistance towards improving the quality of output from secondary schools based on the observed disparity in the performance of students on paper in terms of WAEC and UTME relative to post-UTME (Figure 3). This summit was moderated by the Institute of Education in collaboration with Faculty of Education, Centre for Educational and Media Resources and Centre for Excellence in Teaching and Learning and the Centre for Entrepreneurship and Innovation.

346. **Capacity building on research methodology and reporting for staff of Development Agenda for Western Region (DAWN) Commission**: The Institute of Education was identified as an arm of the University of Ibadan with the required personnel to train twenty (20) members of staff of DAWN to build their capacity in research methods using participatory methods; and strengthen their capacity in the art of report writing.

347. **Design and implementation of health related services geared towards the promotion of the quality of life of people in the local community.** Special attention has been paid on the Agbowo, Ashi III, Sabo/Hausa and Eniosa communities. This Town and Gown initiative is was spearheaded by the Department of Health Promotion and Education, Faculty of Public Health.

348. Organization of holiday vocational training for the JSS 3 students by the ecology unit of the Department of Agricultural Extension and Rural Development of the Faculty of Agriculture.

349. The Department of Agricultural Extension and Rural Development in conjunction with the Centre for Petroleum, Energy, Economics and Law (CPEEL) conducted a baseline assessment of Imini energy project. The project is designed to resolve energy problem in Imimi and its environs in tAfijio Local Government Area of Oyo State.

350. Collaboration and signing of a new MoU with the Federal and Oyo State Governments on the Ibarapa programme.

26. ELECTRONIC VOTING

351. Electronic Voting was successfully introduced in the University of Ibadan for the Election of Congregation Representatives in Council on 19th July 2019 and for the Review of Membership of Senate/Council Boards/Committees on 29th July 2019. In spite of the initial sceptism by a large segment of the University community, the process was acclaimed to be transparent, seamless and very convenient with the elction results displayed in real time at the end of voting in each case.
352. Electronic voting was also adopted for the 2018/2019 election into the Students' Union (SU) Executive and the Students' Representative Council (SRC) elections held on 7th and 14th December, 2019, respectively. It may be pointed out that while over Five Million Naira was spent in conducting the SU and SRC elections two years earlier the elections of 2019 cost less than Two Million Naira. Moreover, there was improved participation of the eligible members of the electorate in exercising their franchise.
353. The Establishment of a Joint Senate/Congregation Committee on Electronic Voting in the University of Ibadan was approved. Colleges/Faculties and other units within the University are now encouraged to adopt electronic voting, especially in cases where the number of eligible voters exceeds 50.
354. It is gratifying to note that the College of Medicine adopted electronic voting for the selection of a new Provost in July 2020, with an unprecedent turn out of 90% of the eligible voters.
355. The Faculty of Clinical Sciences and the Faculty of Public Health similarly adopted electronic voting for their election held on 14th and 15th July 2020, with equally impressive turn out of the members.

27. STAFF DISCIPLINARY MATTERS

As pointed out by Banjo (in Olayinka, 2014), by presiding at the meetings of the Staff Disciplinary Committee, which is a committee of Council, the Vice-chancellor ensures that the ranks of academics at the university are scrupulously kept from any kind of pollution. In order to ensure a high level of discipline among staff of all ranks we have tried to insist on heavy sanctions on those found culpable of infringing laid down regulations. Invariably, quite a number of the affected member of staff were not first offenders. In reality many staff members commit all manner of offences. While it may be difficult to apprehend all of them we need to punish those who are caught in order to serve as a deterrent to all others. I may have lost not a few friends on account of our draconian actions but we need to set the records straight. In spite of all else, we firmly believe that leadership is not a popularity test.

S. No	Nature of infraction	Implications	Penalty
356.	By-pass of pre-paid meters in residential quarters	Some involved partial by-pass while some others entailed complete by-pass. Lawyers on the Staff Disciplinary Committee advised that tampering with an electrical installation is considered economic sabotage with a loss of revenue to the University.	Ejection from University quarters and payment of fine.
357.	Renting out university quarters and modifying existing structures	This is against the tenancy agreement entered into between the university and such staff. The act was found to be immoral, despicable and exploitative of the hapless students. Some of those who rented the boys quarters are non-students and they engage in burglary, internet scams, substance abuse and other nefarious activities with multiple security implications	Ejection from University staff quarters and payment of fine
358.	Driving of university official vehicles by senior members of staff who have not been employed as drivers	This is against extant government policy and in the event of such vehicles being involved in accidents, there would be no insurance cover.	The accused was relieved of his appointment as Head of Department.
359.	Unruly behaviour against a colleague member of staff	Indecent/Unruly behavior.	Suspension without pay for a

		University of Ibadan degrees are awarded in character and learning. Members of staff are expected to be in loco parents to students. Moreover, they are expected to serve as mentors and role models to students. The colleague-Professor involved in this case has acted dishonourably in this matter by not following the due process, taking the law unto his own hands and bringing the name of the University into disrepute. In the instant case, the senior academic affected was not a first offender. He had been sanctioned by Council which relieved him of his appointment as Head of Department and barred him from holding any position of responsibility for two years. This was barely four years before this current case. In the case of students found guilty of unruly behavior, the recommended sanction ranges from rustication for a specified period of time to outright expulsion. It was as if he lack the capacity to stay out of trouble. This guided the SSDC in making a recommendation to Council.	specified period of time.
360.	Habitual absence from teaching without any permission or excuse from duty and asking individuals not approved by the Senate of the University (such as postgraduate students) to teach on behalf of the lecturer	Unethical behaviour	Termination of appointment.

361.	Insurbodination to the constituted authority of the University such as not obeying lawful instructions of the Head of Department, not attending a single Departmental meeting in 10 years and publicly disparaging the University on the mass media.		Termination of appointment
362.	Sexual harassment of a female student by a postgraduate student	Bringing the university to public ridicule.	Expulsion
363.	Sexual harassment of a 17-year old 100 level undergraduate female student by a member of staff (Porter).	Gross misconduct.	Dismissal

People who refuse to change after change will wither.

People who change after change will survive.

People who change with change will succed.

People who cause the change will lead.

…. Anonymous

28. OTHER EMERGING ISSUES

364. Prohibition of Commercial Motorcycle Transport (Okada) with effect from 1 July 2019

To re-engineer the commercial transport system of the University in accordance with the best practices in service delivery, the ban on commercial operation of motorbikes, popularly known as "okada", was discussed with various stakeholders. Reasons for the ban include:

- Serious security concerns about life and property
- Frequent accidents and fatality (occasional loss of life) due to non-usage of helmet or other safety kits by passengers.
- Illegal operation by unregistered bike riders leading to loss of revenue by the University
- Over speeding
- Flagrant disobedience to rules and regulations guiding operations

To ensure effective and efficient transportation services on campus, an alternative has been provided through the UNIBADAN Microfinance Bank loan Scheme for current motorcycle operators to purchase tricycles. The request by student representatives for the reversal of the ban of commercial motorcycle transport on campus was discussed extensively and the following observations were made:

- There was a direct correlation between the presence of commercial motorcycle transport and prevalence of crime such as burglaries, robberies and rapes on campus.
- Commercial motorcycle transport was responsible for most road accidents on campus.
- Commercial motorcycle transport system is already banned in many areas, cities, universities and institutions in Nigeria due to its apparent negative tendencies.
- Every point or place on campus is accessible by road and could be reached by tricycle.

It was resolved that commercial motorcycle transport remained prohibited on campus with effect from 1 July, 2019. Management will ensure that students and staff are able to commute easily and cheaply on campus. As at 6 July 2019, barely six daya after the introduction of the new scheme, there were 22 space wagons, 28 buses and 210 cars rendering transport services on campus. Fifty tricycles have also been deployed to

operate on campus and the situation is being monitored to ensure convenient transportation services within the campus.

365. Commissioning of Workshop for the Department of Agricultural and Environmental Engineering, and the Department of Wood Products Enginneering on Friday, 12th July 2019. The Workshop cost about 10 Million Naira and it was funded through Internally Generated Revenue and supervised by Direct Labour which helped greatly in saving costs.

366. University of Ibadan Citation Style for MENDELEY Reference Management Software

A University of Ibadan Citation Style (UICS) was developed for use in MENDELEY. This is a free reference management program produced by Elsevier for researchers to organise their research and collaborate with others online (www.mendeley.com). To localise MENDELEY in the University of Ibadan, the project team which comprised Dr. Olayinka C. Fatoki – Principal Librarian, Faculty of Agriculture Library and Mr. Eriifeoluwa Mofoluwawo – PhD Student, Department of Chemistry, developed a University of Ibadan Citation Style in MENDELEY based on the University of Ibadan Manual of Style (UIMS) published by the Postgraduate School in 2006.

The University of Ibadan Citation Style URL in MENDELEY is:

http://csl.mendeley.com/styles/96716661/unibadanManualofStyle-1

By using this citation style, researchers in the University of Ibadan will be able to generate their reference list accurately according to the University approved format for projects, dissertations and theses.

367. Establishment of a Labour Relations Committee

There were lots of unrest by the various unions during the first two years of our tenure. These included those by ASUU, SSANU, NASU, Students' Union and the Joint Action Congress (JAC). The unrest bordered on pecuniary issues that were particularly not local in nature but which still caused unrest for the University. These included but not limited to shortfall in salaries, deduction

of pensions and non-remittance of such to the Pension Fund Administrators and the removal of Staff School teachers from the University pay roll. Management resolved to always find quick solutions to these problems by calling meetings of stakeholders as often as necessary. Internal members of Council also made efforts to wade into the crises, especially that of JAC which paralyzed activities on campus and caused a lot of animosity between the academic and non-academic staff.

Council in its wisdom, saw the need to have an avenue of dialogue between the Unions and itself through which Unions can communicate directly with Council, thus giving them opportunity to air their grievances before escalation into an unrest. As a result of this, a Committee of Council referred to as Committee on Labour Relations was set up. It is chaired by the Pro-Chancellor himself and the Committee allows for constant dialogue between the Unions and Council.

368.Removal of the names of Staff School Teachers from the University payroll

One of the issues we inherited was the Federal Government directive that the names of all teachers of Staff Schools in the Federal universities be removed from the University's payroll because the Federal Government was no longer in a position to run such schools.
The unions were unanimous in their decision to reject the directives of the Federal Government on this issue. This therefore led to national strikes of all the Unions. Management set up an Ad-hoc Committee to bring up recommendations on how to sustain the Staff School in view of Federal government's directive.

Council then set up a sub-committee to look into the recommendations of the Ad-hoc Committee initially set up by Management on the issue of Staff School. This was a major issue between Staff Unions and the University. I was part of this Sub-Committee. The Sub-Committee was to bring up a proposal on how to ensure that Staff School continued to operate in spite of government unstable declarations and obnoxious policy on full privatization of university staff primary schools and the removal of the names of the teachers from the payroll of the University. With the cooperation of the University administration, payment of 75% of their salaries was negotiated while the struggle to absorb them back on the payroll continued.

With this constant dialogue and transparency and willingness on the part of Unions to embrace peace, Council was able to ensure peaceful environment on our campus. Happily, the teachers were brought back to the payroll with effect from February 2020 following their enrolment on the Integrated Payroll and Personnel Information System (IPPIS) platform.

It may be mentioned in passing that as of yesterday, 15th July 2020 when I attended a (virtual) meeting of the Committee of Vie-Chancellors of Universities it came to light that up till now teachers of Staff Schools in some Federal Universities are yet to be restored to the pay roll. We thank God that we are among the excellent performers on this count.

369.Review of Staff Information Handbooks

Council noted the information that the staff information handbook, junior staff handbook and the code of conduct for Security Officers had not been reviewed in a long while. Thus the contents of the books were outdated and not in line with current realities. To this end, Council set up a Committee to review these books. I was part of this Committee. We called for submission from stakeholders and based on the submissions, current realities and in line with global best practices, we reviewed the 3 books and accommodated all the newly created centres in the university. The 3 books were compiled into 1 book for the convenience of staff. This was sent out to the community for further comments and amendments before the final copy was presented for the approval of Council. This final copy was approved by council in 2017, with an effective date of 1 March, 2017. It was thereafter sent to the official email addresses of all staff because of paucity of funds to print copies.

370.Computerization of Bursary and Audit Units

The phase one of the computerization of bursary and audit units which started before our tenure had been successfully completed. However, although the proposal for phase two had been approved by council, the commencement of the project is being delayed because of paucity of funds. If completed, the financial transactions in the University will be prompt, transparent and seamless as all stakeholders will be able to monitor their financial transactions online.

371.Report from Senior Staff Housing Committee (SSHC)

I served in the Senior Staff Housing Committee, under the able leadership of Prof. M. A. Onilude, a dynamic, passionate, energetic and hardworking Chair.

Once he came on board, he computerized all the processes of the SSHC. Members of staff were asked to come to the secretariat to update their records. The computerization enabled staff to be able to follow the allocation process and this greatly reduced grumblings amongst staff. Many initiatives were put in place to allow repossession of houses from retired staff and encourage members of staff who already had properties outside the university to either take a smaller apartment or give up the apartment. Allocation of houses were done transparently at meetings based on merit.

The Committee was able to construct a block of six, 2-bedroom flats by direct labour and more recently, a proposal was approved to convert abandoned (block of) garages into 1-bedroom apartments, after obtaining the consent of the owners in the main block. In compensation for the garages, the main block was connected directly to the bore hole sunk for the 1-bedroom apartments. The initiative was greatly commended by both Management and occupiers of the main house. This is to further cushion the effects of shortage of housing for staff.

372.Report from Estate and Property Development Board.

This Board helps to keep a tab on all property of the University to ensure their safety. I must confess that many of these property had been left unattended to for a while. Efforts were made under the two Chairmen I served (Barrister S.I. Nwatu and Sir Ben Okoronkwo) and other Committee members to recover some of these property back to the university. It was also suggested that a company be registered, for the purpose of ensuring the safety of all the property and the documents. This company would be run by a private manager, under the general control of

management. Apart from property outside the University, the Committee also observed that the University did not have an Asset Register. Consequently, many of the equipment bought in various units cannot be accounted for. An office has now been created to cater for this anomaly. Many of the other recommendations made and approved by Council could not be carried out because of paucity of funds.

373.Distinguished Leadership Lectureship Programme (DLLP) Series

We instituted a Distinguished Leadership Lectureship Programme (DLLP) Series as part of efforts to ensure greater synergy between the academia and leaders from government, industry and the general public.

In addition to the Inaugural, University Lecture (both of which are strictly for members of the academic staff who are full Professors) and Convocation Lecture Series, the University needed to introduce a new Distinguished Leadership Lectureship Programme (DLLP) Series to offer a platform for notable members of the public, both national and international, to share their thoughts on topical issues with members of the University community and thus influence public policy.

The DLLP Series provides a platform for a vibrant and sustainable interface between the town and the gown in ways that will attract enduring benefits to the University of Ibadan. It also provides an avenue for distinguished personalities from different sectors to contribute positively to the intellectual development of our University. Distinguished lecturers will be examining issues from different professional and practical perspectives that will certainly complement the academic perspective from which members of the University community often examine issues.

374. The first in the DLLP Series was presented by the Governor of the Central Bank of Nigeria, Mr Godwin I. Emefiele, CON, on the topic "*Up against the tide: Nigeria's Heterodox Monetary Policy and the Bretton Woods Consensus*".

375. The University of Ibadan hosted the 34th Conference of the Association of Vice-Chancellors of Nigerian Universities (AVCNU) from 25th to 27th August 2019. The theme of the Conference was "Prioritizing Quality Assurance: Teaching, Research and Professional Conduct". Attendance at the Conference was unprecedented in the history of the Association.

376. In conformity with the well thought-out recommendation of the National Universities Commission (NUC), we appointed for the first time a member of the academic staff as the Director of Academic Planning.

377. Appointment of a new Director for the University Health Service in October 2019.

378. Appointment of an Assistant Director of the Internal Audit Unit in January 2020.

379. Appointment of a second Assistant Director of the Internal Audit Unit in July 2020.

380. A Small and Medium Enterprises (SME) Summit was held in November 2019.

381. A maiden Retreat on ***Reengineering Senate Procedures*** with the theme "**The University of Ibadan Senate: Challenges and Choices"** was held on 6th December 2019, with Professor Emeritus Nimi Briggs, former Vice-Chancellor, University of Port Harcourt and currently the Pro-Chancellor and Chairman of Council, Federal University Lokoja, as the keynote speaker.

29. COVID-19, THE NEW NORMAL AND POST-COVID-19

382.COVID-19 Pandemic and our integrated response

The outbreak of the Corona Virus disease (COVID- 19), which broke out in Wuhan, China in November 2019, was declared a Public Health Emergency of International Concern on 30 January 2020. However, it was only on March 2020 that the Pandemic was officially recognised in Nigeria with the declaration of a lockdown in Abuja, and Lagos and Ogun States. Prior to this, upon the advice of its Board of Health, the University of Ibadan was officially closed to prevent the spread of the infection on campus with effect from 20 March 2020.

(a). Following the closure of the University, the industrial traning programme for undergraduate students was cancelled in order to protect the students.

(b). The Department of Virology, and the Biorepository and Clinical Virology Laboratories are accredited by the National Centre for Disease Control for testing COVID-19.

(c). Local manufacture of alcohol-based hand sanitisers by a team led by the Deputy Vice-Chancellor (Administration), Professor Kayode Adebowale.

(d). Professor Temitope Alonge, former Chief Medical Director, University College Hospital was appointed the Deputy Chairman, Oyo State COVID-19 Task Force.

(e). The Deputy Vice-Chancellor (Research, Innovation and Strategic Partnerships) Professor Olanike K. Adeyemo, is the Team Lead for the Oyo State COVID-19 Decontamination and Containment. Her Team has published the Post Lockdown Guidelines on the Containment of COVID-19 in Oyo State.

(f). Regular electronic bulletin to sensitise members of the community through various social media platforms. There was a false alarm about a 100 level student on 23rd March 2020 who was said to have purportedly contracted Coronavirus on the Campus. This was later proved to be false as it was shown that he was an ulcer patient, which also resulted in heart burns.

(g). Production of radio jingles by Diamond Community Radio FM 101.1

(h). Multidisciplinary Research Team coordinated by the DVC (RISP).

(i). COVID-19 Mapping Laboratory by the Department of Geography.

(j). Collaboration with the Oyo State Emergency Operation Response Team by senior academics from the Department of Guidance and Counselling in a bid to strengthen the psycho-social well being of individuals infected and affected by COVID-19. The COVID-19 Task Force is chaired by the Governor of Oyo State, His Excellency Engineer Seyi Makinde.

383.University of Ibadan Post COVID-19 Committee

The COVID-19 pandemic is envisaged to be with us for some time to come. Indeed, it is radically changing our social reality and modes of social interaction, including how institutions of higher learning carry out its core activities of teaching, research, and community service. Hence, it is imperative that as an academic institution, we begin to interrogate the expected impact of the COVID-19 pandemic on our core activities, and evolve protocols that will prevent the spread of the Corona Virus infection on campus and promote the health safety of staff, students and other relevant stakeholders of the University of Ibadan.

In view of the above, the University Management is constituting a Post COVID-19 Committee to propose modalities and requirements for the resumption of academic activities in anticipation of the government directive that higher institutions of education be reopened. The terms of reference of the Committee includes the following:

(i). Analysis of the projected impact of the COVID-19 pandemic on the activities of the University of Ibadan.

(ii). Recommendation of the safety protocols and policies to be adopted by the University.

(iii). Identification and costing of the facilities and equipment to be put in place to promote health safety prior to resumption.

(iv). Review of the staff and students' relationships on campus in the face of the risk of the Corona Virus infection.

(v). Deployment of the University of Ibadan Learning Management System and preparation of its e-learning policy for Senate approval

(vi). Consideration of any other issue that is relevant to the Post COVID-19 realities on campus.

The Committee is led by the Deputy Vice Chancellor (Academic) as Chairman/Convener.

30. NATIONAL ACADEMIC/PROFESSIONAL ACCREDITATION AND GLOBAL RANKING

384. As at June 2020, seventy one (71) of our undergraduate programmes, this representing 92% of the total number of programmes, have Full Accreditation from the National Universities Commission; the remaining six have Interim Accreditation (Figure 9). This is our best performance so far since the NUC started Programme Accreditation in 1990 (National Universities Commission, 2020).

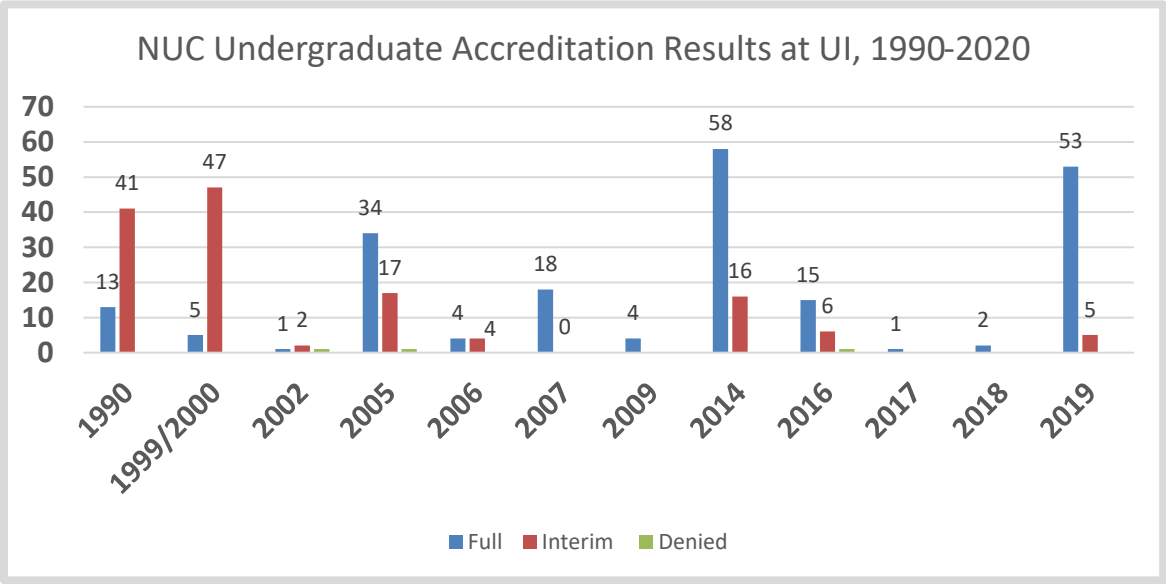


Figure 9: NUC Undergraduate Accreditation Results, 1990-2020, as at June 2020 (Source: NUC)

385. The University of Ibadan Library System comprising the Kenneth Dike Library, the E. Latunde Odeku Library in the College of Medicine and the various Faculties and Departmental libraries were singled out for commendation by the various NUC teams that visited the University of Ibadan during the last accreditation exercise in November/December 2019. We greatly appreciate the hardwork, dedication and professionalism of the University Librarian, Dr Helen Kofoworola Komolafe-Opadeji and all her staff.

386. It is gratifying to report that all our professional programmes currently have Full Accreditation from the relevant bodies. These include the Council of Legal Education

(Law programme), Veterinary Medical Council of Nigeria (Veterinary Medicine), Council for the Regulation of Engineering Profession in Nigeria (Engineering programmes in Agricultural Engineering, Civil Engineering, Electrical & Electronic Engineering, Industrial and Production Engineering, Petroleum Engineering and Wood Products Engineering Faculty of Technology), the Medical and Dental Council of Nigeria (MB, BS and BDS), the Physiotherapy Council of Nigeria (Physiotheraphy), and the Nursing and Midwifery Council of Nigeria (Nursing), and Pharmacists Council of Nigeria (Pharmacy).

Global Ranking of the University of Ibadan

387. In the latest ranking by the Centre of World Universities Ranking (CWUR) released on 8 June 2020, UI was the only Nigerian University that made the list of the first 30 universities in Africa. UI was ranked in the 13th position on the list and the best University in West Africa.

388. The ranking of the University on one of the most prestigious university ranking bodies, the Times Higher Education, has continued to improve over the last five years (Table 4). Our ranking has continued to improve and we can still do much better in the coming years.

Table 4: Times Higher Education World University Ranking - University of Ibadan

Year	Rank (Band)	Exact Rank (estimated)	Score (Estimated)
WUR 2020	501-600	531	37.7
WUR 2019	601-800	735	28.2
WUR 2018	801-1000	959	16.8
WUR 2017	801+	856	16.5
WUR 2016	601-800	790	14.2

Commendation and Recommendation

The major achievements outlined above have been made possible by the immense contribution and support of our proprietors, the Federal Government of Nigeria-, the Council under the able leadership of Nde Joshua Waklek, mni, all members of Council, the Principal Officers, Provosts, Deans, Directors, Heads of Departments, members of Senate, Staff, Students, the UI Alumni community and all Friends of UI. We commend all for the huge support.

I am humbly requesting for your continued support during the remaining four and a half months of the tenure of this administration, and even beyond. You all are part of the UI Project.

With esteemed personal regards, always, Sirs/Mas.



Idowu Olayinka

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Appendix 1 – Projects on Municipal Services

S/N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	YEAR THE PROJECT COMMENCED	COST OF PROJECT	STATUS OF PROJECT
1	Re Construction of Appleton road	Appleton road	MM & IF Integrated Nig. Ltd	12/11/2015	72,743,108.13	Completed
2	Laying of New Rising Main Pipes - 355 Outside Diameter HDPE, Fittings Valves and Accessories	Water Treatment Plant to Amina Reservoir	Folak Nig Ltd	04/05/2018	107,003,989.00	Completed
3	Rehabilitation of Liard Road	Liard Road	Tadam Engineering Services Ltd.	19/12/2018	23,168,027.61	Completed
4	Rehabilitation of Crowther Lane	Crowther Lane	Amec Consult Ltd., Ibadan	19/12/2018	26,236,014.42	Completed
5	Supply of Electrical Materials to Restore Electricity supply to Yoruba Centre & Other Residential Building along Oduduwa Road.	Oduduwa Road.	Fessy O General	17/05/2016	822,830.42	Completed
6	supply of Electrical Materials to for Electricity Supply to Zoology Office Block B,C Part of Physics & botany Department.	Physics & botany Department.	Libral International Venture	10/10/2016	14,066,624.17	Completed

7	Extension of LVAC 415V supply to equipment maintenance and youth friendly buildings from the 11/415V substation at new science lecture theatre	Faculty of Science	Debson Engineering Co. Ltd		4,585,035.00	Completed
8	Extension of 11KV line to the Central Administrative Building from Kuti Substation, Construction of 11KV substation at centre Administrative premises & provision of Electrical automotive change over Distrubition Facilities at the existing Generator house at Central Administrative Building.	Central Administrative Building.	Debson Engineering co. Ltd	17/05/2016	32,175,895.50	Completed
9	Provision of Electrical Power Supply to the Admission Office, Food Technology Building, Electrical Engineering Laboratory Building and Relocation of Techn. LYAC 415V Line to Feed New Agric Engineering Building.	Academic Area	Debson Engineering co. Ltd	26/07/2016	29,943,024.00	Completed

10	Extension of 11KV Underground line from the existing 11 KV Substation at Faculty of Dentistry to the proposed 11KV Substation at Infections diseases Complex, UCH	College of Medicine	Debson Engineering co. Ltd	26/09/2016	22,298,377.50	Completed
11	Extension of power supply to Immunology building, at the College of Medicine	College of Medicine	Debson Engineering co.ltd	11/11/2016	16,423,680.00	Completed
12	The servicing/rehabilitation of 1no borehole at Alexander Brown Hall and drilling of 1no semi-industrial borehole, provision of 3,500 litres surface tank and connection to existing elevated storage tank at Department of Nursing	Department of Nursing	Geo-Projects Nigeria Ltd,	31/10/2016	1,304,100.00	Completed
13	The Servicing/Rehabilitation of Boreholes at University Students'Hall of Residence	Student Hostels	Geo-Projects Nigeria Ltd	20/07/2016	3,492,000.00	Completed
14	Construction of ring culvert across oduduwa road, university of ibadan	Oduduwa Road.	360^0 Habitat Ltd	25/10/2016	2,740,762.50	Completed

15	The extension of power supply to the newly Maternity and Child health bulding, at the College of Medicine	College of Medicine	OIE Global Concept Ltd	09/12/2016	31,045,360.00	Completed
16	Spot Patching of Oduduwa road, University of Ibadan (A)	Oduduwa Road.	Velocity Nig. ltd	25/10/2016	2,264,077.50	Completed
17	Spot Patching of Oduduwa road, University of Ibadan (B)	Oduduwa Road.	Velocity Nig. ltd.	06/12/2016	1,957,320.75	Completed
18	The supply of electrical materials for electricity supply from Zoology to Technology junction S/S 11kv Feeder	Academic Area	J. Folayegbe Nig. Limited	15/06/2016	3,854,434.50	Completed
19	Culvert construction across Barth Road	Barth Road	MM & IF	21/09/2016	2,087,400.00	Completed
20	Spot patching and overlay of Atiba road	Atiba Road	Christade Investment Nig. Ltd	28/12/2016	1,957,320.75	Completed
21	Spot Patching of Oduduwa Road, University of Ibadan	Oduduwa Road	Christade Investment Nig Ld	30/01/2017	2,395,327.50	Completed
22	Drilling of Borehole for Senate Chambers and Council Chairman's Lodge University of Ibadan	Counil Chairman's Lodge	Geo-Projects Nigeria Ltd 4	25/04/2017	1,748,250.00	Completed

23	Drilling of Borehole Installations of Submersible pump and storage tank at the sports council	Sport Council	Geo-Projects Nigria Ltd	07/07/2017	1,384,110.00	Completed
24	Electrical Connection of Department of Virology Building	Department of Virology, College of Medicine	Debson Engineering Company Ltd	24/1/2017	28,466,432.50	Completed
25	Electrical Connection of newly completed Faculty of Science Lecture Theatre, PAN African University Building and Adjoining Faculty of Science Department Building	Faculty of Science	Debson Engineering Company Ltd	30/1/2017	43,926,855.00	Completed
26	The Drilling Of 1no. Borehole, Construction Of Concerete Base For Existing Surface Tank And Construction Of Water Tanker Loading Bay For The Admission Office University Of Ibadan	Admission office	Geo-Projects Nigeria Ltd	09/11/2017	1,279,550.00	Completed
27	Extension of power supply to UI hotel, UI club, Chapel of resurrection and others	UI	OIE Global Concept Ltd	06/04/2018	11,968,215.00	Completed
28	Routine maintenance and operation of boreholes in all of students' halls of residence	Students' halls of residence	Geo-Projects Nigeria Ltd	30/04/2018	1,549,800.00	Completed

29	Supply of chlorine (HTH) in bulk for the university of Ibadan Water Treatment plant	Water Treatment plant	Benfem Ltd., Lagos	16/05/2018	5,896,800.00	Supplied
30	Drilling of 2 nos. Boreholes at Imo and lower Ijeoma street	Imo and lower Ijeoma street	Aradem Integrated Service Ltd, Ibadan	16/05/2018	4,959,799.00	Completed
31	Drilling of 2 nos. Boreholes at Amina way axis and Ebrohime street/Barth road axis	Amina way axis and Ebrohime street/Barth road axis	Geo-Projects Nigeria Ltd	16/05/2018	4,988,656.00	Completed
32	Extension Of 11kv Power Supply To Queen Idia post graduate hall	Post graduate school	Debson Engineering Company Ltd	11/06/2018	27,261,465.00	Completed
33	Supply of power to Alexander Brown post graduate hostel at College of Medicine	College of Medicine	B M A Ventures Ltd., Ibadan,	11/06/2018	28,778,822.28	Completed
34	Procurement of new batteries and inverter for information technology services backup for College of Medicine	College of Medicine	Alternative Power Technology	11/06/2018	8,890,000.00	
35	Routine maintenance of Awba Dam	Awba Dam	Ope-Olu Nigeria Enterprises	02/07/2018	720,000.00	Completed
36	Procurement Of 3.5KVA Online Inverter for Procurement Unit	Procurement Unit office	Alternative Power Technology	17/07/2018	851,000.00	Completed

37	Procurement of a brand new 200kva Perkins Engine Power generating set for the Vice Chancellor's lodge & other location	Vice Chancellor's lodge	G.B.O. Engineering Nigeria Limited	17/07/2018	15,235,500.00	
38	Supply and installation of Asbestos roof coverings to protect sensitive 11kv In sixteen substation equipment within the campus	UI	Debson Engineering Company Limited	17/07/2018	4,410,325.00	Completed
39	Reconstruction of median divide at the front of main entrance	UI	3600 Habitat Ltd	13/09/2018	612,769.50	Completed
40	Supply of electrical materials	Group of Contractor			160,195,911.03	Completed

Appendix 2 –Teaching and Research Equipment Acquired

S/N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	YEAR THE PROJECT COMMENCE	ESTIMATED COST OF THE PROJECT	STATUS
1	Procurement of 100 units desktop computer for accreditation purpose in Kenneth Dike library	Kenneth Dike library	Citadel Oracle Concept Ltd	25/11/2016	29,150,000.00	Completed
2	Supply & Installation of Server for DLC, Lagos	Distance Learning Centre	Citadel Oracle Concept	06/01/2016	26,062,270.00	Ongoing
3.	Supply and Installation and Training on Teaching and Research Equipment for the Department of Chemistry	Department of Chemistry	Katchey Company Ltd	24/01/2017	25,151,536.29	Completed
4.	Supply, Installation and Testing of Equipment/Funiture for Faculty of Pharmarcy	Faculty of Pharmarcy	DAA-Jofad Multi Resource Ltd	05/06/2017	7,110,337.50	Completed
6	Supply Of 1 No Of New-Hilux 4wd Dc P Shell Spec Mt high-grade manual transmission, Vinyl Seat To Post graduate school, University Of Ibadan	Post graduate school	Elizade Nigeria Limited	01/08/2018	21,093,450.00	Supplied

7	Supply & installation of adjustable drawing boards, stools and tool boxes to department of Architecture	Departme nt of Architectu re	A.M.G. Nigeria Limited	15/02/2018	4,989,450.0 0	Complet ed
8	Supply and installation of HP all-in-one desktop computers to the department of library archival and information studies	Departme nt of Library Archival	Fobanks Consults Ltd	01/08/2018	5,627,475.0 0	Complet ed
9	Redevelopment of Pig Farrowing Pen and Weaner/Grower Units for Teaching & Reseacrch Farm Phase 1	Teaching and Research Farm	Design Trend Ltd	01//09/2015	57,733,805. 00	Ongoing
10	Redevelopment of Pig Farrowing Pen and Weaner/Grower Units for Teaching & Reseacrch Farm Phase 11	Teaching and Research Farm	Abiolafeso Holdings Ltd	01/09/2015	19,249,602. 62	Ongoing
11	Construction of Hatchery Building for Teaching & Research Farm	Teaching and Research Farm	Peacefox Products	14/01/2015	60,906,572. 48	Complet ed

Appendix 3: Projects for Rehabilitation, Building and Furnishing of Laboratories

S/N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	YEAR THE PROJECT COMMENCE	ESTIMATED COST OF THE PROJECT	STATUS
1	Completion of Virology & Parasitology Loboratory (Additional Work - Stair case)	Virology & Parasitology Department	Labish Omis	22/04/2016	3,776,178.00	Completed
2	Completion of Virology and Parasitology Laboratory (Aditional work - on building)	Virology & Parasitology Department	Labish Omis Nig. Ltd	15/04/2016	4,007,625.00	Ongoing
3	The Rehabilitation Of Postgraduate Laboratory At Micro-Biology UI	Department of Micro-Biology	360^0 Habitat Ltd	11/09/2017	2,530,190.00	
4	Rehabilitation of postgraduate Laboratory at Micro-Biology department	Micro-Biology department	3600 Habitat Ltd	28/02/2018	3,471,690.00	Completed
5	Construction of Mathematics Laboratory	Mathematics Department	Trustbase MX	08/06/2015	75,247,128.80	Ongoing
6	Construction of Laboratories and Offices for Faculty of Pharmacy	Faculty of Pharmacy	Omolara Aries Ltd	04/11/2015	170,000,000.00	Practically Completed

Appendix 4: Projects for Construction, Rehabilitation, Refurbishment and Equipping of Academic Buildings

S/N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	YEAR THE PROJECT COMMENCE	COST	STATUS OF THE PROJECT
1	Supply of a brand new 100kva Perkins engine power generating set for the Faculty of Technology	Faculty of Technology	Jubaili Bros Engineering Nigeria Limited	02/08/2018	5,555,000.00	Ongoing
2	Completion of Lecture Theatre, Offices, Seminar and Conference Rooms for the University of Ibadan School of Business Lot 1, 2 & 3.	UI School of Business, Ajibode	Snow Trust ventures Ltd	05/10/2015	211,447,147.60	Ongoing
4	Reconstruction of academic block for the Department of Human Nutrition (Additional works ii)	Department of Human Nutrition	Eskaydee Services Nig. Ltd	14/11/2016	1,545,705.00	Completed
5	Creation of windows in the Dean's office and the rooms at the Faculty of Law	Faculty of Law	L. Omotosho Ventures Ltd	19/09/2016	381,766.00	Completed
6	Repair of Burnt offices and Rehabilitation of Toilets at Computer Science Department University of Ibadan	Department of Computer Science	Bakri Nig Ltd	24/01/2017	1,388,349.00	Completed

7	Refurbishment room 203 Post Graduate Computer Library/Laboratory, upgrading of Faculty of Sciences library to E- library and Refurbishment of Seminar room at College of Medicine with Additional Equipment and Fittings to Carta Seminar room and Offices	College of Medicine	Snow Trust Ventures Ltd.	26/02/2017	18,995,305.00	Completed
8	The Manufacture, Supply And Installation Of Upholstered Classmate Millennium Range With Black Leather Furniture To Chemistry Department,	Dept. of Chemistry	Bisrod Furniture Company Ltd	24/05/2017	4,660,490.00	
9	The Construction Of Temporary Office For Dean, Faculty Of Renewable Natural Resources, University Of Ibadan	Faculty Of Renewable Natural Resources	AbiolaFeso Holdings Ltd.,	23/06/2017	4,599,735.00	Completed
10	The Supply Of Furniture And Fittings For The Faculty Of Renewable Natural Resources, UI	Faculty Of Renewable Natural Resources	A.Adesco Furniture Works,	31/08/2017	2,704,800.00	Completed
11	The Supply Of Lg 1.5 Hp Split Air Conditioner For The Department Of Biochemistry	Department Of Biochemistry	Dahlia Global Enterprises	14/07/2017	354,900.00	Supplied

12	The Rehabilitation Of Burnt Offices In Computer Sciences Department	Computer Sciences Department	Fhonic Associate Ltd	25/10/2017	3,106,206.05	Completed
13	The Rehabilitation Of Dilapidation Of Physiotherapy Building At College Of Medicine University Of Ibadan	College of Medicine	J Folayegbe Nig. Ltd.,	22/08/2017	2,635,075.50	Completed
14	The Partitioning Of Office Space For Directorate Of Affiliated Institutions University Of Ibadan	Directorate Of Affiliated Institutions office	Snow Trust Ventures Ltd	06/11/2017	3,144,750.00	Completed
15	The Supply And Installations Of 1 No. Of Desktop Computer, 1 No. Hp Laptop Computer And 2 Nos. HpLaserjet Printer To Directorate Of Affiliated Insitutions, University Of Ibadan	Directorate Of Affiliated Institutions office	Sanlad International Enterprises	06/11/2017	738,412.50	Supplied
16	The Supply And Installations Of Sharp Photocopy Machine To Directorate Of Affiliated Insitutions, University Of Ibadan	Directorate Of Affiliated Institutions office	Copy Bright Enterprises,	06/11/2017	509,250.00	Supplied
17	The Supply Of Tables And Chairs To Directorate Of Affiliated Insitutions, University Of Ibadan	Directorate Of Affiliated Institutions office	Bolday Multipurpose Global Services	06/11/2017	1,128,435.00	Supplied

18	The Supply Of Office Furniture In The Department Of Architecture, University Of Ibadan	Department Of Architecture	A.Adesco Furniture Works	06/11/2017	3,544,800.00	Completed
19	Construction of an Auditorium for the Postgraduate School	Postgraduate School, Ajibode	O.A. Alabi Nig. Ltd	08/06/2015	50,066,035.01	Ongoing
20	Construction of AdministrativeBuilding for Post Graduate School	Postgraduate School, Ajibode	Tadam Engineering Services Ltd	08/06/2015	115,684,235.70	Ongoing
21	Construction of Library and External works for the Post Graduate School	Postgraduate School, Ajibode	Samsoj Engineering Limited	08/06/2015	84,329,445.29	Ongoing
22	Construction of an E- Library for the Postgraduate School	Postgraduate School, Ajibode	Albencon Nig Ltd	01/09/2015	53,210,248.68	Ongoing
23	Construction of Office Block for College of Medicine	Postgraduate School, Ajibode	Albencon Nig Ltd	08/06/2015	41,774,307.94	Ongoing
24	The Rehabilitation Works On Ibarapa Primary Health Centre Igbo-Ora (Additional Works)	Ibarapa Primary Health Centre Igbo-Ora	IjuntConstruzion Ltd,	31/05/2017	885,981.25	Completed
25	Supply & installation of desktop computers, projectors, laptop, professional camera and laser jet printer to department of Architecture	Department of Architecture	Fobanks Consults Ltd	15/02/2018	7,728,000.00	Supplied
26	Studio partitioning in the department of Architecture	Department of Architecture	A.A.Desco Furniture Works	20/03/2018	1,502,200.00	Completed

27	Supply of office furniture to the Faculty of Environment and Design Managements	Faculty of Environment and Design	Frankleen Konsults Ltd	22/03/2018	4,989,600.00	Supplied
28	Supply and installation of furniture for department of Urban and Regional Planning	Department of Urban and Regional Planning	Tusady Global Heritage Enterprises	05/06/2018	16,508,415.00	Supplied
29	Renovation of distance learning centre building at Opebi Lagos	DLC, Opebi Lagos	3600 Habitat Ltd	04/06/2018	4,043,497.50	Completed
30	Rehabilitation of building of the Department of Nursing	Department of Nursing	Cadtech Engineering Services Ltd.	04/07/2018	29,753,858.80	Ongoing
31	Construction of block fence at centre for Education Media Resources, Abadina	Education Media Resources	Multicad Nigeria Ltd	12/07/2018	4,995,000.00	Completed
32	Renovation of boy's quarter and conference room at Abadina media resources centre for Pan African University Institute of life and earth science	Pan African University, UI	Snow Trust Ventures Nig. Ltd	13/09/2018	10,072,293.00	Completed
33	Contract for the reconstruction of damaged roof at the nigeria liquefied natural gas building at the faculty of technology	Faculty of Technology	Snow Trust Ventures Nig. Ltd	02/08/2018	222,600.00	Completed
34	Rehabilitation of Vet. Physiology Building and Furnishing	Vet. Physiology Building	C.E Egwuatu Venture	18/07/2014	35,148,526.35	Completed
35	Construction of Vet. Medicine Auditorium and Furnishing	Faculty of Vet. Medicine	Faithway Ltd	18/07/2014	128,830,147.32	Completed

36	Rehabilitation of Agricultural Economics Building and Furnishing	Faculty ofAg riculture	Lanre- Niran Ltd.	18/07/2014	69,487,942 .17	Complet ed
37	Rehabilitation of Latunde Odeku Medical Library	College of Medicine	Lajub Nig. Ltd.	18/07/2014	49,071,636 .80	Practical ly Complet ed
38	Building for Department of Human Nutrition	Department of Human Nutrition, UI	Esskaydee Ltd	04/08/2014	90,538,627 .70	Complet ed
39	Construction of a Block of Lecture Hall and Seminar Rooms for Faculty of Technology and Furnishing.	Faculty of Technology	Snow Trust Ltd	02/09/2014	201,390,07 7.19	Complet ed
40	Construction of Bio-Medical Laboratory for College of Medicine	College of Medicine	Design Trend Ltd	27/10/2014	153,337,22 7.87	Complet ed
41	Renovation of Faculty of Science Building (Office Complex)	Faculty of Science	Trois Associates Limited	14/01/2015	24,297,804 .56	Complet ed
42	Renovation of Keneth Dike Central Library	Central Library, UI	Trois Associates Limited	14/01/2015	88,905,178 .69	Complet ed
43	Construction of Abadina Media Resource Centre	Abadina, ui	Snow Trust Ltd	14/01/2015	155,000,00 0.00	Complet ed
44	Construction of Farm Office	Teaching & Research Farm	Abiolafeso Holdings Ltd	14/01/2015	67,449,221 .65	Complet ed
45	Construction of Institute of Education Building at Ajibode Extension	Ajibode Extension	Fair Face Contractor Ltd	14/01/2015	224,923,62 5.68	Ongoing
46	Remodelling of Lecture Theatre Facility and Furnishing, Faculty of the Social Sciences	Faculty of the Social Sciences	Platform Concept Ltd	20/01/2015	137,723,28 8.72	Complet ed

47	Construction of Urban & Regional Planning Building phase 2	Ajibode Extension	Omolara Aries Nig. Ltd	23/03/2015	92,000,000 .00	Complet ed
48	Renovation of Burnt Language Laboratory and Room 32, (Faculty of Arts)	Faculty of Arts	Cadtech Engr. Services Ltd	14/04/2015	66,416,109 .03	Complet ed
49	Construction Of Administrative Building, Extension/Extern al Works, (Faculty of Law)	Ajibode Extension	Dutum Company Ltd	27/03/2015	152,929,72 2.02	Ongoing
50	Construction of Administrative Building for Faculty of Law	Ajibode Extension	Cox. A Interagrated Ltd	20/04/2015	218,000,00 0.00	Ongoing
51	Construction of Lecture Room Complex for Faculty of law	Ajibode Extension	FBS Engr. Nig Ltd	15/04/2015	211,000,00 0.00	Ongoing
52	Rehabilation / Extension of Faculty of Technology Building		Lanre- Niran Ltd.	01/09/2015	115,449,15 9.86	Complet ed
53	Construction of Faculty of Arts Building Extension, Phase 1	Ajibode Extension	UYK Nigeria Ltd, No 1B, Ungogo Road, Kano. 08099993127G.2As sociate.	07/09/2018	236,229,58 8.00	Ongoing
54	Construction of Faculty of Arts Building Extension, Phase 2	Faculty of Arts	MNM Construction & Engineering Ltd, No. D9, Civic Centre Road, Kaduna. 08023022798G.Two Associate.	07/09/2018	170,637,74 7.00	Ongoing

55	Procurement, installation, testing and commisioning of 1000kg, 13 passengers lift for Faculty of Arts Building Extension, Lot 3	Faculty of Arts	MGK Global Services Nig. Ltd, Plot 53, Karkasara Road, Tarauni, Kano. 08036130809G.Two Associate.	07/09/2018	54,600,000 .00	Ongoing
56	Procurement and installation of Furniture and fittings for Faculty of Arts Building Extension, Lot 4	Faculty of Arts	Marainiya Ventures, No. 15b Kafar Kabuga, Gwazo Road, Kano State. 08098584477G.Two Associate.	07/09/2018	68,583,375 .00	The contract or has been mobilize d
57	Procurement, installation, testing and commisioning of Air Conditioning units for Faculty of Arts Building Extension, Lot 2	Faculty of Arts	Byteplus Ltd, House 6, Road 612 Gwaringa, Abuja. 08035620049G.Two Associate.	07/09/2018	24,155,407 .00	The contract or has been mobilize d
58	Supply and installation of 370 Bisrod Uphostery seats with fabric for Arts Theatre	Faculty of Arts	Bisrod Funiture Company Ltd	27/10/2015	7,055,250. 00	Complet ed
59	Supply of a brand new 100kva Perkins engine power generating set for the Faculty of Technology	Faculty of Technology	Jubaili Bros Engineering Nigeria Limited	02/08/2018	5,555,000. 00	Ongoing

Appendix 5: Projects for Construction, Rehabilitation, Refurbishment and Equipping of Academic Buildings

S/N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	YEAR THE PROJECT COMMENCE	COST	STATUS
1	Rehabilitation of Vice Chancellor's Lodge	Vice Chancellor's Lodge	Snow Trust Vent.	04/01/2016	6,833,715.00	Completed
2	Rehabilitation of the Link Building at 1A Lisabi Cresent	Lisabi Cresent	Snow Trust Vent.	12/01/2016	1,440,212.00	Completed
3	Internal & External Rehabilitaion of Bursar's Office	Bursar's Office	Famajo Contractors Nig. Ltd	21/01/2016	3,057,440.00	Completed
4	Supply & Installations of Samsung Air-Conditioners for Central admin Building.	Central Administrative Building.	Snow Trust Ventures Ltd	12/08/2016	8,770,000.00	Completed
5	Supply of Furniture at Central Administration Building	Central Administrative Building.	Snow Trust Ventures Ltd	31/10/2016	4,914,630.00	Completed
6	Supply and Installation of Laptop Computers for Internal Audit Department.	Internal Audit Department.	Idea Konsult Ltd	12/08/2016	304,500.00	Completed
7	Supply and Installation of Laptop Computers for Internal Audit Department.	Internal Audit Department.	Citadel Oracle Concept Ltd	12/08/2016	304,500.00	Completed

8	Construction of Temporary buiding for the Publishing House	Publishing House	L. Omotosho Ventures Ltd	26/05/2016	2,632,318.50	Completed
9	Supply and Installation of Desktop and Laptop Computers for Internal Audit Department	Internal Audit Department.	Fobanks Consults Ltd	06/02/2016	5,469,450.00	Completed
10	Supply and Installation of desktop and Laptop computers for Internal Audit Department	Internal Audit	Fobanks Consult Ltd	06/02/2017	5,469,430.00	Supplied
11	The Supply, Installation And Testing Of 1 Unit Dell Inspiron 15, Norton Internet Security, Installation Of Applications And Hp Laser Jet Coloured Printer (Print, Scan And Copy) M176n For New Director Of Works And Maintenance	Works and Maintenance	Idea Konsult Limited,	01/06/2017	481,897.50	Completed
12	The Remodelling and Equiping Of Office Space For The Newly Appointted Deputy Vice Chancellor For Research, Innovation And Strategic Partnership	Deputy Vice Chancellor For Research office	Snow Trust Ventures Nig. Ltd	14/06/2017	6,743,457.00	Completed
13	The Supply, Installation And Testing Of Dell Laptop For Procurement Directorate	Directorate of Procurement office	Idea Konsult Ltd,	11/09/2017	550,200.00	Supplied

14	The Supply, Installation and Testing Of Hp Laptop, Hp Printer And Sharp Photocopier For Procurement Directorate	Directorate of Procurement office	BlueskyDigitech Ltd	11/09/2017	1,969,800.00	Completed
15	The Supply and Installation Of Hp Desktop Computers For Procurement Directorate	Directorate of Procurement office	Citadel Oracle Concept Ltd	11/09/2017	418,950.00	Completed
16	The Supply And Installation Of Electronics For Admission Office Building, University Of Ibadan	Admission office	Fadaka Prime Services Ltd	11/09/2017	845,250.00	Supplied
17	The Supply And Installation Of Fabric And Window Blind For Admission Office Building, UI	Admission office	Fadaka Prime Services Ltd	11/09/2017	548,100.00	Supplied
18	The Supply Of Furniture And Fittings For The Admission Of Office Building UI	Admission office	FrankleenKonsults Ltd.,	11/09/2017	6,012,300.00	Supplied
19	The Procuremnt Of Nikon D750 Camera For The Directorate Of Public Communication Department	Public Communication Department	Citadel Oracle Concept Ltd	16/10/2017	5,202,750.00	Supplied
20	The Procuremnt Of Furniture And Home Equipments For Cook And Steward In The Vice Chancellor's Lodge	Vice Chancellor's Lodge	Tips World Ventures	16/10/2017	244,240.50	Supplied
21	The Supply And Installation Of Hp Laptop And Projectors At Trenchard Hall	Trenchard Hall	Fobanks Consults Ltd	14/11/2017	2,409,844.00	Completed

22	Construction of Service Centre for Computer Based Test Centre	Distance Learning Centre	MM & IF Integrated Nig. Ltd	19/02/2015	32,820,425.60	Completed
23	Supply and installation of desktop and laptop computers to UI water Enterprise	UI Commercial water	Fobanks Consults Ltd	15/02/2018	684,600.00	Completed
24	Proposed complete re-roofing of leaking roof of bursary department building	Bursary Department	Snow Trust Ventures Nig. Ltd	25/04/2018	6,644,976.98	Completed
25	Proposed minor modification works in the Vice-Chancellor's lodge	Vice-Chancellor's lodge	Snow Trust Ventures Nig. Ltd	25/04/2018	3,036,022.00	Completed
26	Re-roofing of power house building and construction of the collapsed security wall fence at power house	Works & Maintenance	Ayo Aramide Nigeria Ltd	09/05/2018	3,919,865.00	Completed
27	Procurement of shelf for record offices in the Vice-Chancellor's office	Vice-Chancellor's office	A.Adesco Furniture Works	07/06/2018	358,312.50	Completed
28	Renovation/upgrading of the official residence of University Bursar	Bursar's Lodge	Snow Trust Ventures Nig. Ltd	13/06/2018	34,392,954.00	Ongoing
29	Supply of 1 No. of new Prado VX, V6 leather petrol 2017/2018 model for Pro-Chancellor, University of Ibadan	UI	Elizade Nigeria Limited	02/07/2018	55,938,750.00	Supplied

30	Supply of 1 No. of Toyota Avensis 2017/2018 model for Deputy Vice Chancellor (Administration)	UI	Mandilas Enterprises Ltd	02/07/2018	25,820,025.00	Supplied
31	Supply of 1 No. of Toyota coaster 30-s ac p new model (2017) to postgraduate school, University of Ibadan	UI	Elizade Nigeria Limited	04/07/2018	52,263,750.00	Supplied
32	Renovation of No. 1a Lisabi Crescent Link House University of Ibadan	No. 1a Lisabi Crescent Link House	Kolchrbod Nig. Ltd	27/06/2018	7,856,236.50	Completed
33	Supply and installation of computer systems and hard ware resources for works and maintenance department	Works & Maintenance	Idea Konsult Ltd	25/06/2018	4,795,464.75	Completed
34	Renovation/upgrading of the official residence of University librarian	Liberian's Lodge	Snow Trust Ventures Nig. Ltd	13/06/2018	25,951,247.05	Ongoing
35	Procurement of office items to the deputy registrar (vice chancellor's office)	Central Administration	Abelyncon Nigeria Limited	17/07/2018	1,454,250.00	Completed
36	Renovation of Hospital and Administrative Buildings, Ibarapa Community Primary Health Centre (Lot 2e)	Ibarapa Community	Platform Concept Ltd	27/03/2015	38,930,472.64	Completed
37	Externsion of Works and Maintenance Building.	UI	Vicni Eng. Services	08/06/2015	113,496,826.90	Completed

38	Renovation of Administrative Building. (College of Medicine)	College of Medicine	Cophalt Engineering Company Ltd	01/09/2015	26,097,399.72	Ongoing

Appendix 6 – Projects for a Healthy, Safe and Beautiful Environment

S/N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	YEAR THE PROJECT COMMENCE	ESTIMATED COST OF THE PROJECT	STATUS
1	External Works for the Faculty of Science Lecture Theatre	Faculty of Science	Snow Trust ventures Ltd	16/10/2015	44,480,534.36	Completed
2	Erosion control at Deputy Vice Chancellor (Admin) residencial area, Saunder's Road	Saunder Road	POP Jeo Construction Company Ltd	06/03/2016	3,667,551.50	Completed
3	Reconstruction of collapsed drainage along Atiba Road	Atiba Road	Iwamab Multiventures Limited	06/12/2016	770,041.13	Completed
4	Reconstruction of collapsed section of perimeter blockwall fence at works and maintenance department	Works & Maintenance	BF & J Nig. Ltd	01/12/2016	902,197.80	Completed
5	Supply of fire extinguishers and fire sand bucket at Department of Teacher Education	Department of Teacher Education	Emman Ro-Ten (Nig.) Company	14/11/2016	647,000.00	Completed
6	Construction of Erosion Control Structure at Computer Based Test Centre Along Oduduwa Road.	Oduduwa Road.	360^0 Habitat Ltd	17/05/2016	4,550,759.78	Completed

7	Collapsed Section of Perimeter Blockwall Fence at Works and Maintenance	Works and Maintenanc e	BF & J Nig Ltd	04/01/2017	902,197.80	Complet ed
8	Erosion control at Saunder's Road	Saunder Road	POP Joe Construction Company Ltd	06/03/2017	3,667,551.5 0	Complet ed
9	Driveway rehabilitation of Imoran Centre for Professional and Social Development	Imoran Centre	Christade Investment Nig Ltd	24/07/2017	3,109,428.0 0	Complet ed
10	Installation of Video Surveillance Camera (CCTV) on Central Administration Building	Central Administrat ive Building	Amazing Grace Computer Systems Ltd	18/04/2017	483,000.00	Complet ed
11	Re Installation Of Video Surveillance Camera (CCTV) On Central Admin Building	Central Administrat ive Building	Amazing Grace Computer Systems Ltd,	18/04/2017	483,000.00	Complet ed
12	The Supply And Installation Of New Security Surveillance Camera At Strategic Locations	UI	Immortal Construction	25/10/2017	18,018,000. 00	Supplie d
13	Design, construction, supply and installation of 6 Nos. double face 70th Anniversary outdoor media board for the University of Ibadan	UI	JB Associates Ltd	03/04/2018	7,680,000.0 0	Complet ed

14	Contract for the supply, installation of street lights for Appleton road	Appleton road	Amaff Technology Limited	27/06/2018	4,986,187.50	Completed
15	Construction Of Fence Wall, Ibarapa Community Primary Health Centre (Lot 2c)	Ibarapa Community	Snow Trust Ltd	27/03/2015	23,525,981.17	Completed
16	External Works for Sales Outlet at the Teaching & Research Farm	Teaching & Research Farm	L. Omotosho Ventures Ltd	01/09/2015	26,713,559.25	Completed
17	Construction of Fence Work for Teaching and Research Farm	Teaching & Research Farm	Cadtech Engineering Services	14/01/2015	12,980,782.50	Completed

Appendix 7 – Projects in the Halls of Residence

S/N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	YEAR THE PROJECT COMMENCE
1	Purchase and Installation of prepaid meters with vending unit and associated works for Alexander Brown post graduate hostel at UCH	College of Medicine	BMA Ventures Nig. Ltd	08/12/2016
2	Construction of Burglar Proof, fabrication and Installation for Balewa Hall of Residence	Balewa Hall	J. Folayegbe Nig. Limited	07/09/2016
3	Fumigation of All halls of Residence	Halls of Residence	University Health Service, University of Ibadan	24/01/2017
4	Consstruction of Burglar Proof fabrication and Installation for Tafawa Balewa hall of Residence	Tafawa Balewa hall	J.Folajegbe Nig Ltd	30/01/2017
5	The Construction Of Concrete Plinth For Water Storage Tanks At Idia Hall Of Residence	Idia Hall	Messrs Jirabim (Nig.) Limited	28/01/2017
6	Replacement of 1 no. submersible pump at Obafemi Awolowo halls of residence	Awolowo Hall	Geo-Projects Nigeria Ltd	20/03/2018
7	Redevelopment of students' halls of residence boreholes	Students' halls of residence	Geo-Projects Nigeria Ltd	30/04/2018

8	Reconstruction of rusted hand railings and rehabilitation of toilets in Independence halls of residence	Independence hall	J. Folayegbe Nigeria Ltd	10/05/2018
9	Construction of perimeter fence, new cafeteria at Awolowo hall	Awolowo hall	Julhm Integrated Service Ltd	27/06/2018
10	Rehabilitation of Tafawa Balewa and Obafemi Awolowo Hall	Tafawa Balewa and Obafemi Awolowo Hall	Bolark Nig. Ltd	26/05/2015
11	Rehabilitation of Tedder Hall and Queens Hall	Tedder Hall and Queens Hall	Ezekybode Nig. Ltd.	28/05/2015
12	Rehabilitation of Nnamdi Azikiwe Hall	Nnamdi Azikiwe Hal	Samsoj Ltd.	26/05/2015
13	Rehabilitation of Kuti Hall	Kuti Hall	Samsoj Ltd.	28/05/2015
14	Rehabilitation of Independence Hall		Ezekybode Nig. Ltd.	28/05/2015
15	Rehabilitation of Alexander Brown,Mellanby, Sultan Bello Hall	Alexander Brown,Mellanby, Sultan Bello Hal	Dashnamak Construction Nig. Ltd.	26/05/2015
16	Restructuring of Obafemi Awolowo Hall (Block 1)	Obafemi Awolowo Hall	In-Depth Associate	22/06/2015
17	Reconstruction of burnt section of Tedder and Kuti Halls of Residence	Tedder and Kuti Halls	Joelf Buider	25/02/2016
18	Contruction of Postgraduate School International House	Ajibode Extension	Dutum Company Ltd	10/10/2016

19	Construction of Post Graduate Hostel Block and Furnishing within Queen Idia Hall of Residence	Idia Hall	Amec Engineering Works Ltd	14/01/2015
20	Construction of Post Graduate Hostel Block and Furnishing within Alexander Brown Hall of Residence, College of Medicine)	College of Medicine	BMA Ventures	14/01/2015
21	Renovation of Hostel And Cafeteria, Ibarapa Community Primary Health Centre (Lot 2b)	Ibarapa Community	Ijunt Construzion Ltd	27/03/2015

Appendix 8 - Summary of Renovation Work in Each of The Halls of Residence

S/No	Hall of Residence	Renovation Work Already Done	Outstanding Work
1.	Kuti Hall	Roof repairs Carpentry work Plumbing Electricals Water supply Painting	
2.	Sultan Bello Hall	Carpentry work Plumbing Electricals Masonry	Painting Floor tiles in toilets Additional boreholes to enhance water supply
3.	Queen Idia Hall	Construction of a Gazebo for seat-out relaxation Additional 20 Kitchens Carpentry work Plumbing Electrical repairs and enhancement Beautification of Hall entrance Painting Re-construction of Porters' Lodge	

4.	Independence Hall	Repair of damaged railings at the corridors Replacement of damaged WC in toilets Carpentry repairs Replacement of faulty water pumps Painting Electrical Repairs	
5.	Obafemi Awolowo Hall	Clearing of surrounding bush Fumigation and pest control Slope protection to control erosion Painting Improvement of water supply Landscaping Mosquito nets on windows and other openings in bedrooms and reading rooms	Further landscaping and erosion control
6.	Mellanby Hall	Roof repairs Improvement of water distribution in the hall	
7.	Nnamdi Azikiwe Hall	Plumbing repairs Rejuvenation of toilets Electrical repairs Painting Furnishing of reading rooms	
8.	Tafawa Balewa Hall	Enhancement of water distribution system Furnishing of reading rooms with comfortable seats	
9.	Abdulsalami Abubakar Hall	Repair of roofs	Creation of football pitch

		Repair of kitchen cabinets Procurement of seats for the rooms Furniture for bedrooms Repair of toilets Air Conditioners installed in reading rooms	Repair of windows Completion of cafeteria building
10.	Queen Elizabeth II Hall	Roof repairs Reconstruction of fallen fence wall	Drainage work in Block I Main water supply to be re-activated
11.	Tedder Hall	Roof repairs Electrical repairs Repair of inverters	Plumbing work Painting
12.	Alexander Brown Hall	Roof repairs; Plumbing repairs; Electrical repairs.	

Appendix 9 – Projects for Re-development of Sports and Recreation Facilities

S/N	NAME OF PROJECT	LOCATION OF THE PROJECT	NAME OF THE CONTRACTOR	YEAR THE PROJECT COMMENCE	ESTIMATED COST OF THE PROJECT	STATUS
1	The Repair Of The Sitting Terrace At The Sports Council	Sport Council	Buff-I Global Consult Ltd	06/11/2017	885,240.00	Completed
2	Repair of both Aerobic & Evaluation rooms at Gamalile Onosode gymnasium thesdmill at the Sport Council	Sport Council	Prime Fitness Company Nig. Ltd	07/07/2017	1,126,700.00	Completed
3	Procurement, Installation and Testing of Motorized Adjustable Basket ball Post at the sports council	Sport Council	Webber Engineering Nig. Ltd	07/07/2017	2,929,500.00	Completed
4	Repair of the sitting terrace at the sports council	Sport Council	Buff- 1 Global Consult Ltd	07/07/2017	2,885,240.00	Completed
5	Construction of Basket Ball Court at New Stadium Complex	Sport Complex	Akistoria Nig. Ltd	11/05/2015	25,173,645.00	Completed
6	Construction of Lawn Tennis Court and Landscaping at Ibarapa Community Primary Health Centre, Igbo Ora	Ibarapa Community	Logkeg Engineering Ltd	01/09/2015	11,502,543.09	Completed

7	Renovation of Youth Friendly Centre Building	UI	Fadaka Prime Services Ltd	23/10/2015	2,913,802.50	Completed
8	Rehabilitation of Tennis Courts (Senior Staff Club)	Senior Staff Club	Green Court Tennis Academy		2,047,500.00	Completed
9	Rehabilitation of Senior Staff Club Building and other infrastructure.	Senior Staff Club	Northern Rock Engr. Ltd	14/01/2015	63,052,484.62	Completed

Appendix 10 – Teaching Environment Upgrade/ Equipment Approved by BMC

S/No	Faculty/Department	Teaching/ Equipment Project	Cost Estimate N
1.	Veterinary Medicine/Department of Veterinary Pharmacology and Toxicology	Seeding Laboratory Equipment Access Grant 2018. What is being requested for is counterpart funding which comprises payment to Seeding Laboratory in the USA and cost of shipment from US to Lagos, clearing at Lagos Port and transportation to University of Ibadan. The equipment, accessories and reagents are worthUSD230,920.00 (about N70,199,680)	12,172,500.00
2.	Veterinary Medicine/Department of Veterinary Physiology and Biochemistry	(a) Automated Veterinary Entomology Analyzer (b) Automated Veterinary Chemistry Analyzer and Reagents	6,010,000.00
3.	College of Medicine/ department of Anatomy	Transmission Electron Microscope JEM 1400 Plus TEM with Ruby Camera $308,230.42 (December 2014 invoice) plus training of technicians	190,000,000.00
4.	Science/Department of Geology	Furnishing of Lecture and Seminar Rooms	25,000,000.00
5.	Science	Rehabilitation of CBN Lecture Theatre	33,000,000.00
6.	Education/ Centre for Education Media Studies	Furniture for Laboratory, Lecture Theatre and Seminar Rooms	23,164,000.00
7.	Technology/ Department of Electrical and Electronics Engineering	Power System Laboratory Equipment comprising (i) Electrical Power Industry SCADA System Lab 1 (ii) Enoma HELE x ELVIS II + Add-on-Board, and (iii) Solar laboratory Manufacturer: National Instruments	22,181,920.00
8.	Pharmacy	Furniture for Laboratory, Lecture Theatre and Seminar Rooms	23,164,000.00
9.	Arts/ Department of Music	Partitioning and Furnishing of Studios	140,116,467.50
10.	Arts	Furnishing of Faculty Board Room	4,647,835.32

Appendix 11: Pictures of selected completed and on-going projects

NEWLY CONSTRUCTED BIO-MEDICAL LABORATORY AT COLLEGE OF MEDICINE



Newly Constructed Postgraduate International House



19/06/2020

NEWLY BUILT VET. MEDICINE AUDITORIUM



13/05/2016

Completed Road Network at Postgraduate International House





SUPPLY OF FURNITURE AT VET. MEDICINE AUDITORIUM



13/05/2016

NEWLY BUILT DEPARTMENT OF HUMAN NUTRITION & DIETETICS BUILDING



13/05/2016

NEWLY BUILT DEPARTMENT OF HUMAN NUTRITION & DIETETICS BUILDING



13/05/2016

REHABILITATION OF SENIOR STAFF CLUB MAIN BUILDING



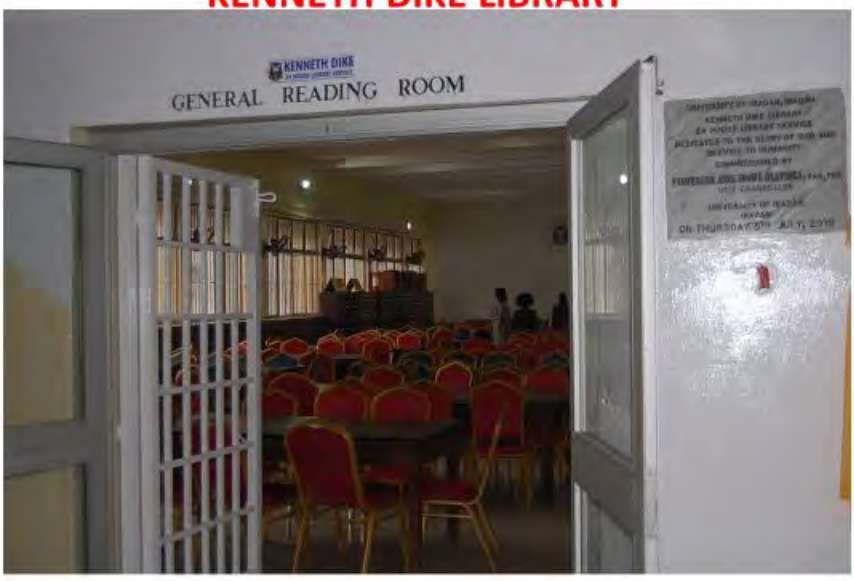
05/08/2016

RENOVATION OF KENNETH DIKE CENTRAL LIBRARY



05/08/2016

RENOVATION OF GENERAL READING ROOM: KENNETH DIKE LIBRARY



RENOVATION OF KENNETH DIKE CENTRAL LIBRARY



RENOVATION OF KENNETH DIKE CENTRAL LIBRARY



RENOVATION OF LECTURE THEATRE FACILITY, FACULTY OF THE SOCIAL SCIENCES



05/08/2016

RENOVATION OF LECTURE THEATRE FACILITY, FACULTY OF THE SOCIAL SCIENCES



05/08/2016

REHABILITATED CARPENTRY SECTION OF WORKS AND MAINTENANCE BUILDING



EXTENSION OF WORKS AND MAINTENANCE BUILDING



NEWLY CONSTRUCTED BASKET BALL COURT AT NEW STADIUM COMPLEX



RESTRUCTURING OF OBAFEMI AWOLOWO HALL BLOCK I



RENOVATION OF ADMINISTRATIVE BUILDING, COLLEGE OF MEDICINE

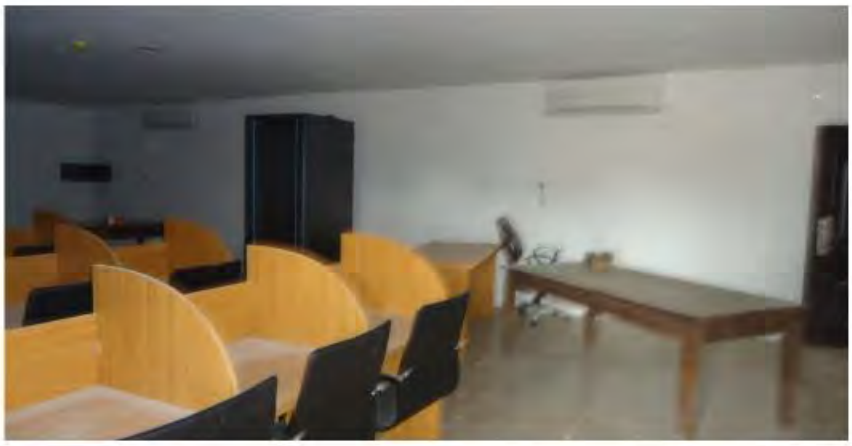


10/02/2017

RENOVATION OF BURNT LANGUAGE LABORATORY AND ROOM 32 OF THE FACULTY OF ARTS



RENOVATION OF BURNT LANGUAGE LABORATORY AND ROOM 32 OF THE FACULTY OF ARTS



TILLING OF THE PART OF THE ROOF, FACULTY OF ARTS



NEWLY CONSTRUCTED FARM OFFICE, TEACHING & RESEARCH FARM



12/05/2016

NEWLY CONSTRUCTED FARM OFFICE, TEACHING & RESEARCH FARM



12/05/2016

EXTENSION OF FACULTY OF TECHNOLOGY BUILDING & CREATION OF EXIT STAIR CASE



REHABILITATED BUILDING : FACULTY OF TECHNOLOGY



Supply, Delivery, and Stacking of HDPE Pipes



NEWLY CONSTRUCTED LABORATORIES AND OFFICES FOR THE FACULTY OF PHARMACY.



NEWLY CONSTRUCTED LABORATORIES AND OFFICES FOR THE FACULTY OF PHARMACY.



20/05/2019 61

NEWLY CONSTRUCTED LABORATORIES AND OFFICES FOR THE FACULTY OF PHARMACY.



20/05/2019

NEWLY CONSTRUCTED LABORATORIES AND OFFICES FOR THE FACULTY OF PHARMACY.



20/05/2019

NEWLY CONSTRUCTED LABORATORIES AND OFFICES FOR THE FACULTY OF PHARMACY.



20/05/2019

64

RENOVATION OF YOUTH FRIENDLY CENTRE BUILDING



17/03/2016

REHABILITATED E. 'LATUNDE ODEKU LIBRARY, COLLEGE OF MEDICINE



66

EXTERNAL WORKS FOR SALES OUTLET, TEACHING & RESEARCH FARM



NEWLY BUILT HATCHERY BUILDING FOR TEACHING & RESEARCH FARM



NEWLY BUILT HOSTEL BLOCK AYODELE FALASE HALL, COLLEGE OF MEDICINE



EXTERNAL VIEW 20/05/2019 79

NEWLY BUILT POST GRADUATE HOSTEL BLOCK ADETOWUN OGUNSHEYE HALL



EXTERNAL VIEW

86

NEWLY BUILT POST GRADUATE HOSTEL
ADETOWUN OGUNSHEYE HALL





87

NEWLY BUILT MATHEMATICS LABORATORY



90

CONSTRUCTION OF URBAN AND REGIONAL PLANNING BUILDING PHASE 2



NEWLY CONSTRUCTED FACULTY OF PUBLIC HEALTH BUILDING



06/05/2020

95

NEWLY CONSTRUCTED FACULTY OF PUBLIC HEALTH BUILDING



06/05/2020

97

NEWLY CONSTRUCTED FACULTY OF PUBLIC HEALTH BUILDING
(Erection of Stanchion & Electrical Installation Completed)



06/05/2020

98

NEWLY CONSTRUCTED OF FACULTY OF SCIENCE LECTURE THEATRE



Construction of Six Farm Building, Ile Ogbo (Admin)



21/02/2019

103

Construction of Six Farm Building, Ile Ogbo (Crop Processing)



104

Construction of Six Farm Building, Ile Ogbo (Maintenance)



105

Construction of Student Hostel Building, Ile Ogbo



108

Supply of 30 Seater TATA Macro Polo LPT 913 Bus.



111

Newly Constructed Student Ecological Friendly Centre.



24/02/2020

112

Newly Constructed Student Ecological Friendly Centre.



113

Newly Constructed Student Ecological Friendly Centre.



24/02/2020

114

Construction of Student Ecological Friendly Centre.



24/02/2020 115

NEWLY BUILT COMMUNICATION LABORATORY FOR DEPT. OF ELECTRICAL & ELECTRONICS ENGINEERING



14/06/2020 117

NEWLY BUILT COMMUNICATION LABORATORY FOR DEPT. OF ELECTRICAL & ELECTRONICS ENGINEERING



14/06/2020

119

NEWLY BUILT DEPARTMENT OF STATISTICS BUILDING



14/06/2020

120

NEWLY BUILT DEPARTMENT OF STATISTICS BUILDING





14/06/2020

121

CONSTRUCTION AND COMPLETION OF AGRICULTURAL EXTENSION DEPARTMENT BUILDING



CONSTRUCTION AND COMPLETION OF AGRICULTURAL EXTENSION DEPARTMENT BUILDING



09/10/2019

NEWLY BUILT FOOD RESEARCH LABORATORY - DEPT. OF FOOD TECHNOLOGY



124

NEWLY CONSTRUCTED BUILDING FOR THE DEPARTMENT OF AGRICULTURAL & ENVIRONMENTAL ENGINEERING



NEWLY CONSTRUCTED BUILDING FOR THE DEPARTMENT OF AGRICULTURAL & ENVIRONMENTAL ENGINEERING



REHABILITATION OF ANIMAL SCIENCE BUILDING



REHABILITATION OF ANIMAL SCIENCE BUILDING





NEWLY CONSTRUCTED CENTRE FOR ENTREPRENEURSHIP & INNOVATION



NEWLY CONSTRUCTED BUILDINGS - VIROLOGY PHASE I



131

REHABILITATION OF RENEWABLE RESOURCES CENTRE BUILDING FOR BIOGAS AT TEACHING ND RESEARCH FARM: WOOD CHARCOAL, HIGH TEMPERATURE MEDICAL INCINERATOR, SOLAR TECHNOLOGIES, SMOKLESS CHARCOAL AND SKILL ACQUISITION (TRAINING)



132

Rehabilitation of Renewable Resources Centre building for Biogas at Teaching and Research Farm



133

Rehabilitation of Renewable Resources Centre building for Biogas at Teaching and Research Farm



134

Rehabilitation of Renewable Resources Centre building for Biogas at Teaching and Research Farm



135

Rehabilitation of Renewable Resources Centre building for Biogas at Teaching and Research Farm



136

Rehabilitation of Renewable Resources Centre building for Biogas at Teaching and Research Farm



137

PROCUREMENT, INSTALLATIONS & TRAINING OF LIQUID CHROMATOGRAPY AND MASS SPECTROMETER DETECTOR FOR MULTI DISCIPLINARY RESEARCH CENTRAL LABORATORY



PROCUREMENT OF WOOD MIZER FOR THE DEPARTMENT OF FOREST RESOURCES MANAGEMENT



PROCUREMENT OF WOOD MIZER FOR THE DEPARTMENT OF FOREST RESOURCES MANAGEMENT



PROCUREMENT OF EQUIPMENT FOR SPECIAL EDUCATION AND DEPARTMENT OF GEOLOGY



PROCUREMENT OF EQUIPMENT FOR SPECIAL EDUCATION AND DEPARTMENT OF GEOLOGY



RENOVATION OF FACULTY OF TECHNOLOGY LECTURE THEATRE



RENOVATION OF FACULTY OF TECHNOLOGY LECTURE THEATRE



RENOVATED INSTITUTE FOR PEACE & STRATEGIC STUDIES BUILDING



09/11/2017

RENOVATED INSTITUTE FOR PEACE & STRATEGIC STUDIES BUILDING



09/11/2017

RE-MODELLING OF WOMEN'S LAW CLINIC, FACULTY OF LAW



151

RE-MODELLING OF WOMEN'S LAW CLINIC, FACULTY OF LAW



152

NEWLY BUILT CAFETARIA AT OBAFEMI AWOLOWO HALL



02/07/2018

NEWLY BUILT CAFETARIA AT OBAFEMI AWOLOWO HALL



02/07/2018

NEWLY BUILT CAFETARIA AT ABDULSALAMI ABUBAKAR HALL



RENOVATION OF BURSARY DEPARTMENT



11/02/2019

REHABILITATION OF TRENCHARD HALL



15/01/2019

REHABILITATION OF TRENCHARD HALL



NEWLY BUILT BLOCK OF SIX FLATS BY THE SENIOR STAFF HOUSING COMMITTEE (FRONT VIEW)



NEWLY BUILT BLOCK OF SIX FLATS BY THE SENIOR STAFF HOUSING COMMITTEE (INTERIOR VIEW)



NEWLY BUILT BLOCK OF SIX FLATS BY THE SENIOR STAFF HOUSING COMMITTEE(BACK VIEW)



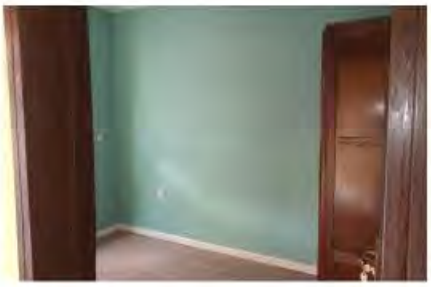
Conversion of Existing Garage at Phillipson Road into Three Units of One Bedroom Apartment



164

Conversion of Existing Garage at Phillipson Road into Three Units of One Bedroom Apartment- Sitting & Bedroom





165

Conversion of Existing Garage at Phillipson Road into Three Units of One Bed Room Apartment- Kitchen & Toilet





166

Conversion of Existing Garage at Amina Way into Three Units of One Bedroom Apartment



167

Conversion of Existing Garage at Amina Way into Three Units of One Bedroom Apartment



168

Conversion of Existing Garage at Kunrumi into Two Units of 2 Bedroom Flat Apartment



169

Conversion of Existing Garage at Kunrumi into Two Units of 2 Bedroom Flat Apartment



170

RE CONSTRUCTION OF APPLETON ROAD



RE CONSTRUCTION OF APPLETON ROAD



RE CONSTRUCTION OF APPLETON ROAD



REHABILITATION OF CROWTHER LANE.





176

REHABILITATION OF CROWTHER LANE.





REHABILITATION OF LIARD ROAD





Rehabilitation of Liard Road: Completed Project



11/02/2019

181

Rehabilitation of Liard Road: Completed Project



11/02/2019

182

CONSTRUCTION OF BOTANICAL GARDEN CAR PARK.



05/03/2019

Construction of Botanical Garden Car Park.



05/03/2019

Rehabilitation and Asphalt Overlay/Construction of Culvert/Line Drains of 1.80km Internal Roads at the University of Ibadan, South West, Oyo State

by

Federal Ministry of Power, Works and Housing

1. **Rehabilitation of Amina Way Road**
2. **Rehabilitation of Sokoto Crescent Road**
3. **Rehabilitation of Gongola Road**

Thanking the Minister, H.E. Babatunde Raji Fashola

Rehabilitation of Amina Way by Federal Ministry of Power, Works & Housing



186

Rehabilitation of Amina Way by Federal Ministry of Power, Works & Housing



187

Rehabilitation of Amina Way by Federal Ministry of Power, Works & Housing



188

Rehabilitation of Amina Way by Federal Ministry of Power, Works & Housing



191

Rehabilitation of Amina Way by Federal Ministry of Power, Works & Housing



192

Rehabilitation of Amina Way by Federal Ministry of Power, Works & Housing



193

Rehabilitation of Sokoto Crescent by Federal Ministry of Power, Works & Housing



194

Rehabilitation of Sokoto Crescent by Federal Ministry of Power, Works & Housing



195

Rehabilitation of Sokoto Crescent by Federal Ministry of Power, Works & Housing



196

Rehabilitation of Amina Way by Federal Ministry of Power, Works & Housing



189

Rehabilitation of Sokoto Crescent by Federal Ministry of Power, Works & Housing



197

Rehabilitation of Gongola Road by Federal Ministry of Power, Works & Housing



198

Rehabilitation of Sokoto Crescent by Federal Ministry of Power, Works & Housing



199

Rehabilitation of Gongola Road by Federal Ministry of Power, Works & Housing



200

COMMISSIONING TEAM AT GONGOLA ROAD, March 24, 2020



201

COMMISSIONING TEAM AT GONGOLA ROAD



202

COMMISSIONING TEAM AT AMINA ROAD



205

NEWLY CONSTRUCTED INSTITUTE OF EDUCATION BUILDING AT AJIBODE EXTENSION (75%)



13/06/2019

210

CONSTRUCTION OF INSTITUTE OF EDUCATION BUILDING AT AJIBODE EXTENSION



211

CONSTRUCTION OF ADMINISTRATIVE BUILDING EXTENSION/EXTERNAL WORKS FOR THE FACULTY OF LAW (50%)



212

CONSTRUCTION OF ADMINISTRATIVE BUILDING EXTENSION/EXTERNAL WORKS FOR THE FACULTY OF LAW



213

CONSTRUCTION OF ADMINISTRATIVE BUILDING EXTENSION/EXTERNAL WORKS FOR THE FACULTY OF LAW (35%)



214

Construction of Faculty of Education Building: Roofing of the building is completed



24/06/2020

218

Construction of Faculty of Education Building: Roofing of the building is completed



24/06/2020

COMPLETION OF VIROLOGY AND PARASITOLOGY LABORATORY



220

COMPLETION OF VIROLOGY AND PARASITOLOGY LABORATORY



221

CONSTRUCTION OF NATIONAL INSTITUTE OF MATERNAL AND CHILD HEALTH COLLEGE OF MEDICINE (85%)



24/06/2020

222

CONSTRUCTION OF NATIONAL INSTITUTE OF MATERNAL AND CHILD HEALTH



24/06/2020

223

CONSTRUCTION OF NATIONAL INSTITUTE OF MATERNAL AND CHILD HEALTH COLLEGE OF MEDICINE



24/06/2020

224

Rehabilitation of Chemistry Department Laboratory



226

Rehabilitation of Chemistry Department Laboratory



227

Rehabilitation of Chemistry Department Laboratory



228

Rehabilitation of Chemistry Department Laboratory



229

Rehabilitation of Chemistry Department Laboratory



230

Construction of Buildings for Virology phase II



24/06/2020 231

Construction of Buildings for Virology phase II



24/06/2020 232

Construction of Immunology Laboratory and Offices (External Painting & External Works is Ongoing)



11/05/2020

233

Construction of Immunology Laboratory and Offices





11/05/2020

234

CONSTRUCTION OF FACULTY OF ARTS BUILDING EXTENSION: ERECTION OF COLUMNS ON 5TH FLOOR IS COMPLETED(47%)



23/06/2020

236

CONSTRUCTION OF FACULTY OF ARTS BUILDING EXTENSION: ERECTION OF COLUMNS ON 5TH FLOOR IS COMPLETED(47%)



23/06/2020

237

CONSTRUCTION OF FACULTY OF ARTS BUILDING EXTENSION: ERECTION OF COLUMNS ON 5TH FLOOR IS COMPLETED(47%)



23/06/2020

238

UNIVERSITY OF IBADAN

COMPLETED PRIVATE HOSTEL & ENDOWMENT PROJECTS

240

NEWLY BUILT CMF PRIVATE HOSTEL BUILDING



NEWLY BUILT CMF PRIVATE HOSTEL BUILDING



NEWLY BUILT AOO PRIVATE HOSTEL BUILDING



NEWLY BUILT OLATUNDE RUNSEWE PRIVATE HOSTEL BUILDING



NEWLY BUILT OLATUNDE RUNSEWE PRIVATE HOSTEL BUILDING



NEWLY BUILT UNIVERSITY ALUMNI POSTGRADUATE HALL



28/04/2020

NEWLY BUILT UNIVERSITY ALUMNI POSTGRADUATE HALL



RENOVATION OF ALEXANDER BROWN HALL OF RESIDENCE by GROUP OF ABH ALUMNI



RENOVATION OF ALEXANDER BROWN HALL OF RESIDENCE- VC & COMMISSIONING TEAM



RENOVATION OF ALEXANDER BROWN HALL OF RESIDENCE- VC & COMMISSIONING TEAM



RENOVATION OF ALEXANDER BROWN HALL OF RESIDENCE by GROUP OF ABH ALUMNI



RENOVATION OF ALEXANDER BROWN HALL OF RESIDENCE by GROUP OF ABH ALUMNI



RENOVATION OF ALEXANDER BROWN HALL OF RESIDENCE by GROUP OF ABH ALUMNI



RENOVATION OF ALEXANDER BROWN HALL OF RESIDENCE by GROUP OF ABH ALUMNI



RENOVATION OF ALEXANDER BROWN HALL OF RESIDENCE by GROUP OF ABH ALUMNI



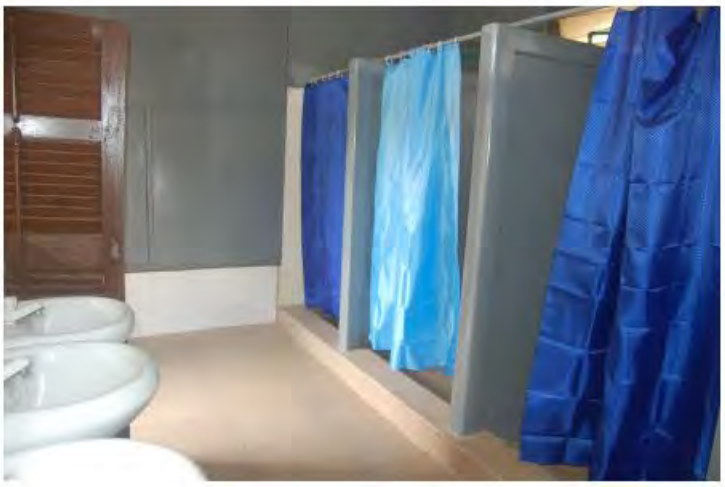
RENOVATION OF ALEXANDER BROWN HALL OF RESIDENCE by GROUP OF ABH ALUMNI



RENOVATION OF ALEXANDER BROWN HALL OF RESIDENCE by GROUP OF ABH ALUMNI



RENOVATION OF ALEXANDER BROWN HALL OF RESIDENCE by GROUP OF ABH ALUMNI



RENOVATION OF ALEXANDER BROWN HALL OF RESIDENCE by GROUP OF ABH ALUMNI



RENOVATION OF ALEXANDER BROWN HALL CAFETARIA by GROUP OF ABH ALUMNI



RENOVATION OF ALEXANDER BROWN HALL CAFETARIA by GROUP OF ABH ALUMNI



RE PAINTING OF FACULTY OF EDUCATION BUILDING (Funded by MEMBERS OF STAFF OF THE FACULTY)



RE PAINTING OF FACULTY OF EDUCATION BUILDING (Funded by MEMBERS OF STAFF OF THE FACULTY)



RE PAINTING OF FACULTY OF EDUCATION BUILDING (Funded by MEMBERS OF STAFF OF THE FACULTY)



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RE PAINTING OF FACULTY OF EDUCATION BUILDING (Funded by MEMBERS OF STAFF OF THE FACULTY)



VERTICAL EXTENSION OF PHYSIOLOGY DEPARTMENT BUILDING



VERTICAL EXTENSION OF PHYSIOLOGY DEPARTMENT BUILDING



NEWLY BUILT ALIKO DANGOTE COMPLEX UI SCHOOL OF BUSINESS



NEWLY BUILT ALIKO DANGOTE COMPLEX UI SCHOOL OF BUSINESS



DONATED BUILDINGS FOR IPSS BY GENERAL AROGBOFA & DR. OLADIMEJI OLABANJI



09/11/2017

NEWLY BUILT BODE AMAO CRECHE/NURSERY & PRIMARY SCHOOL BUILDING



NEWLY BUILT BODE AMAO CRECHE/NURSERY & PRIMARY SCHOOL BUILDING



NEWLY BUILT BODE AMAO CRECHE/NURSERY & PRIMARY SCHOOL BUILDING



NEWLY BUILT UI RESEARCH FOUNDATION BUILDING



Construction of Hostel for Thomas Bassir Biomedical Foundation



24/06/2020

Construction of Hostel for Thomas Bassir Biomedical Foundation



24/06/2020

CONSTRUCTION OF 77 PALMS PRIVATE HOSTEL



24/06/2020

CONSTRUCTION OF 77 PALMS PRIVATE HOSTEL



CONSTRUCTION OF 77 PALMS PRIVATE HOSTEL



24/06/2020

Construction of 500 Rooms/1500 Bed Space Student Apartment Complex Phase 1 – Executive Talent



24/06/2020

284

Construction of 500 Rooms/1500 Bed Space Student Apartment Complex Phase 1 (Block work is in progress) –Executive Talent



24/06/2020

Construction of FOLU ADEBOYE 80 Rooms Female Student Hostel – University Women's Society



24/06/2020

286

Construction of FOLU ADEBOYE 80 Rooms Female Student Hostel – University Women Society (Block B)



24/06/2020

287

Construction of Student Hostel
(Block work of the 1st floor is in progress) –PF Global Resources Limited



24/06/2020

Construction of Student Hostel
(Block work of the 1st floor is in progress) –PF Global Resources Limited



24/06/2020

Construction of Department of Geology Building Extension (ALUMNI PROJECT)



24/06/2020

Construction of Department of Geology Building Extension (Alumni Project)



24/06/2020

Construction of Lecture Theater Hall for Dept. of Human Nutrition & Dietetics
(Sir Adebukunola Adebutu Kessington)



24/06/2020

Construction of Lecture Theater Hall for Dept. of Human Nutrition & Dietetics
(Sir Adebukunola Adebutu Kessington)



24/06/2020

Construction of Lecture Theater Hall for Dept. of Human Nutrition & Dietetics
(Sir Adebukunola Adebutu Kessington)



24/06/2020

Construction of Mini ICT Squares for Research & Development. (External work in progress)



24/06/2020

Construction of Mini ICT Squares for Research & Development. (External work in progress)



24/06/2020

Construction of Pedestrian Walkway/Bridge to Nnamdi Azikiwe Hall (Casting of concrete slab is completed)



15/06/2020

Construction of Pedestrian Walkway/Bridge to Nnamdi Azikwe Hall (Casting of concrete slab is completed)



25/06/2020

CONSTRUCTION OF OFFICE BLOCK FOR COLLEGE OF MEDICINE



24/06/2020

305

CONSTRUCTION OF ADMINISTRATIVE BUILDING FOR DISTANCE LEARNING CENTRE (DLC) .



24/06/2020 306

CONSTRUCTION OF ADMINISTRATIVE BUILDING FOR DISTANCE LEARNING CENTRE (DLC) .



24/06/2020

CONSTRUCTION OF ADMINISTRATIVE BUILDING FOR THE POSTGRADUATE COLLEGE



24/06/2020 309

CONSTRUCTION OF ADMINISTRATIVE BUILDING FOR THE POSTGRADUATE COLLEGE



24/06/2020 310

CONSTRUCTION OF ADMINISTRATIVE BUILDING FOR THE POSTGRADUATE COLLEGE



24/06/2020 311

CONSTRUCTION OF ADMINISTRATIVE BUILDING FOR POST POSTGRADUATE COLLEGE



24/06/2020 312

ERECTION OF FENCE ROUND THE POSTGRADUATE COLLEGE –COMPLETED



24/06/2020 313

CONSTRUCTION OF SECURITY POST & ERECTION OF FENCE ROUND THE POSTGRADUATE COLLEGE – COMPLETED



24/06/2020 314

ERECTION OF FENCE ROUND THE POSTGRADUATE COLLEGE –COMPLETED



24/06/2020 315

ERECTION OF FENCE ROUND THE POSTGRADUATE COLLEGE –COMPLETED



24/06/2020 316

CONSTRUCTION OF POWER HOUSE AND GENERATOR HOUSE FOR THE POSTGRADUATE COLLEGE



24/06/2020 319

CONSTRUCTION OF SERVICE CENTRE BUILDING FOR THE POST GRADUATE COLLEGE



24/06/2020 320

CONSTRUCTION OF SERVICE CENTRE BUILDING FOR THE POST GRADUATE COLLEGE



24/06/2020

CONSTRUCTION OF POWER HOUSE AND GENERATOR HOUSE FOR THE POSTGRADUATE COLLEGE



24/06/2020

319

CONSTRUCTION OF SERVICE CENTRE BUILDING FOR THE POST GRADUATE COLLEGE



24/06/2020

320

CONSTRUCTION OF SERVICE CENTRE BUILDING FOR THE POST GRADUATE COLLEGE



24/06/2020

CONSTRUCTION OF AN E- LIBRARY FOR THE POSTGRADUATE COLLEGE



24/06/2020

323

CONSTRUCTION OF AN AUDITORIUM FOR THE POSTGRADUATE COLLEGE



24/06/2020

324

THE SUPPLY, DELIVERY, INSTALLATION, TESTING & COMMISSIONING OF A 200 M^3/HR LAMELLA WATER TREATMENT PLANT AT EXISTING AWOLOWO WATER HEADWORKS



CONSTRUCTION OF LIBRARY AND EXTERNAL WORKS FOR THE POST GRADUATE COLLEGE



24/06/2020

322

THE SUPPLY, DELIVERY, INSTALLATION, TESTING & COMMISSIONING OF A 200 M³/HR LAMELLA WATER TREATMENT PLANT AT EXISTING AWOLOWO WATER HEADWORKS



THE SUPPLY, DELIVERY, INSTALLATION, TESTING & COMMISSIONING OF A 200 M³/HR LAMELLA WATER TREATMENT PLANT AT EXISTING AWOLOWO WATER HEADWORKS



327

THE SUPPLY, DELIVERY, INSTALLATION, TESTING & COMMISSIONING OF A 200 M^3/HR LAMELLA WATER TREATMENT PLANT AT EXISTING AWOLOWO WATER HEADWORKS



328

A 200 M^3/HR LAMELLA WATER TREATMENT PLANT AT EXISTING AWOLOWO WATER HEADWORKS

(INSTALLATION OF PART OF THE LAMELLA)



329



File: Account of Stewardship